



Eighth UNCTAD Debt Management Conference

Geneva, 14 - 16 November 2011

Capacity Building Needs in Debt Management: Responses from International Organisations

by

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The views expressed are those of the author and do not necessarily reflect the views of UNCTAD

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Capacity-Building needs in Debt Management: UNCTAD's response

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UNCTAD's DMFAS Programme

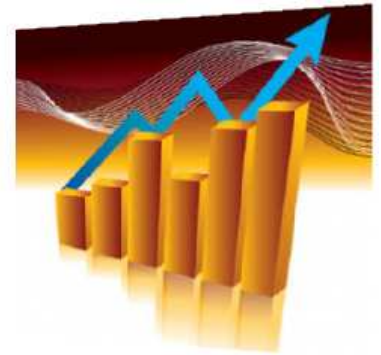
- Technical Assistance programme established in 1981
- Mission: *Assist countries in strengthening their capacity to manage their debt with the ultimate objective of promoting better use of public financial resources to improve the living conditions of the people*
- Support for over 100 institutions in 69 countries
- Multi-stakeholder initiative supported by cost-sharing by beneficiaries, bilateral donor contributions (European Commission, France, Germany, Ireland, Italy, Netherlands, Norway, Switzerland), and UNCTAD's regular budget.



Our approach to meeting country needs

1. Sustainable, relevant response

- Commitment to support countries while programme is relevant and needed
- Regular reviews of mandate & performance



2. Ownership by countries

- All countries are members of DMFAS Advisory Group, core of programme's governance structure
- Cost-sharing helps finance support activities



DMFAS Advisory Group

3. Awareness & adaptation to changing country needs

- Use range of methods to ensure we're kept up-to-date on best practices, international standards, technology innovation
- Adaptation of programme's services to changing needs
- Incorporate lessons learnt



4. Cooperation & partnership

- Focus on areas of comparative advantage
- Avoiding duplication and overlapping
- Prioritising coordination and partnership with other providers of debt management TA (e.g. DMF partnership)



5. Maximising synergies

- With UNCTAD's research and analytical work
- With work of other organisations (WB, IMF, OECD, IDI/INTOSAI, development banks, regional organisations.....)

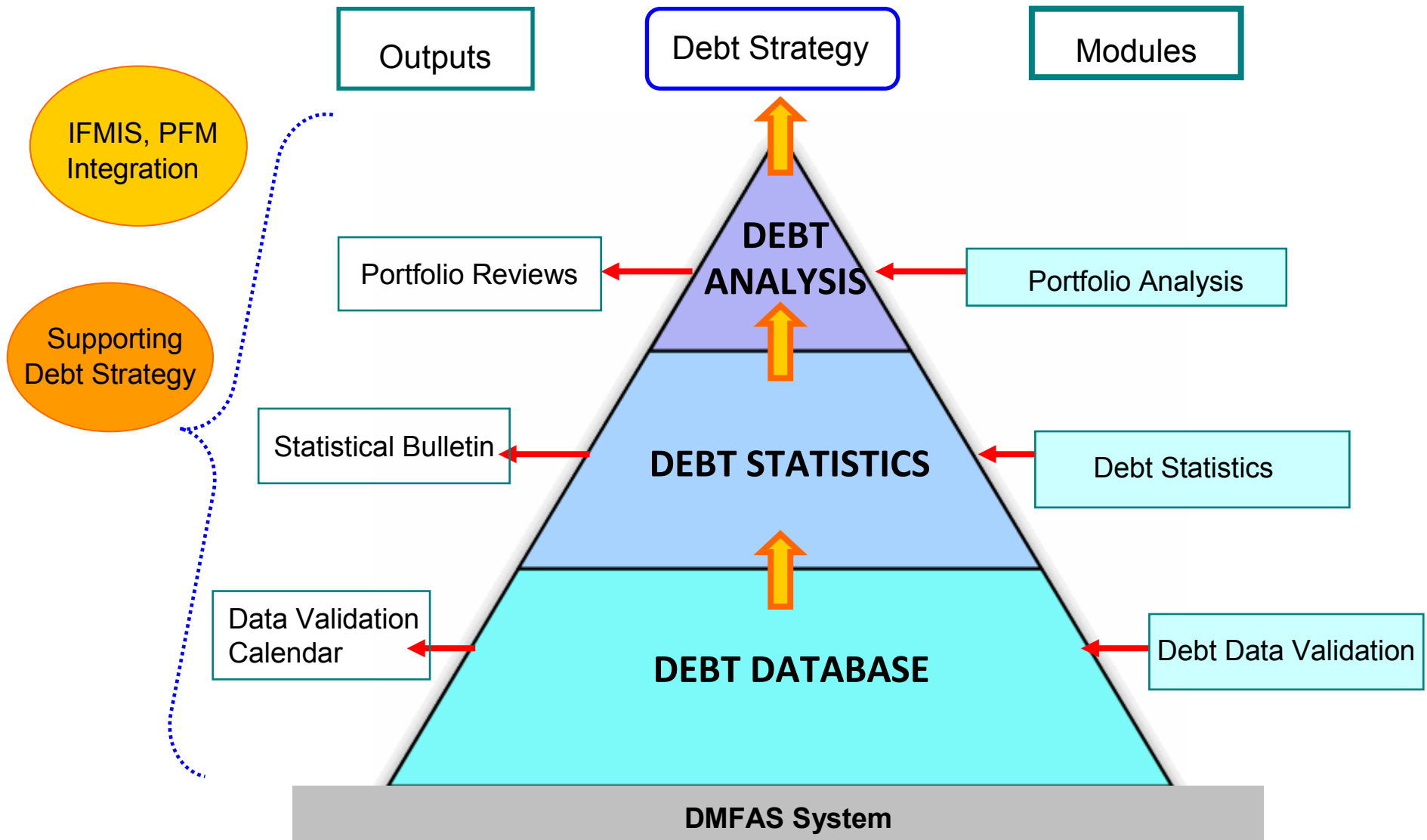


6. Flexible, appropriate capacity-building solutions

- Tailor-made TA projects designed with the country – '*1 size does not fit all!*'
- Maximum use of existing solutions, standards, best practices
- *Addressing the right needs at the right time with the right solutions*

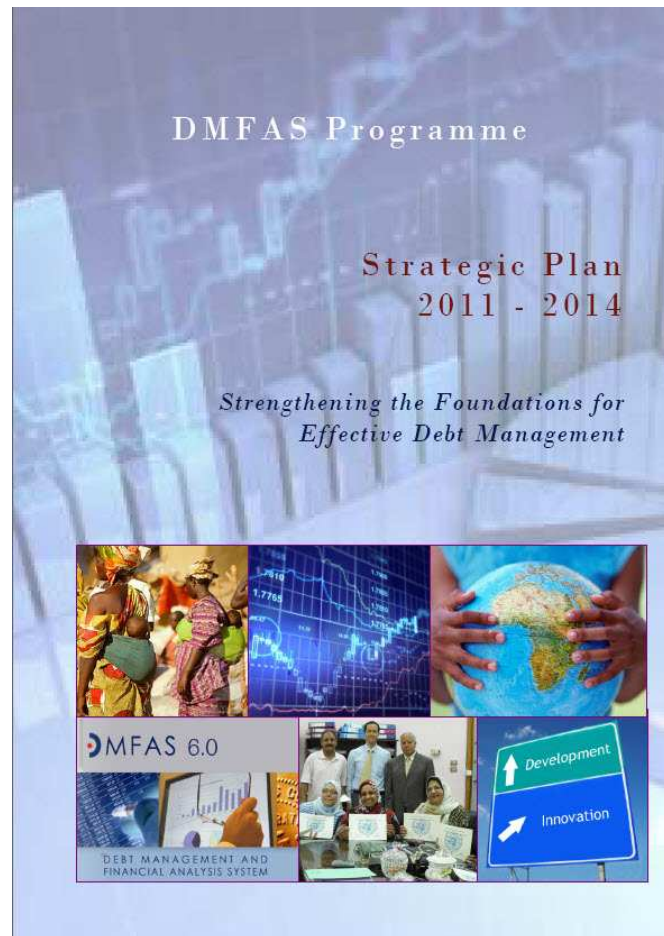


7. Portfolio of results-oriented practical solutions: Systems, training, capacity-building modules, guidance, advice



New Strategic Plan

- New 4-Year Plan launched January 2011
- DMFAS response to challenges and needs of debt management offices (DMOs)



Overview of DMFAS Strategic Plan 2011-2014

Focus

Developing countries & countries in transition - Downstream debt management -
Coordination with other providers



Overall development objective

Help strengthen the capacity of governments to manage their debt effectively and sustainably, in support of poverty reduction, development and good governance

Objective 1

Strengthen the capacity of governments to manage their operational, statistical and analytical DM functions

Objective 2

Improve the capacity of DMFAS to deliver effective, efficient & sustainable responses to country needs

DMO challenges & needs addressed

- ✓ **Shortage of qualified staff & training opportunities**
- ✓ **Expanding debt coverage, including:**
 - **Public & publicly guaranteed external debt**
 - **Domestic debt & capital markets**
 - **Private external debt data**
 - **Contingent liabilities**
 - **Sub-national debt and parastatals**
- ✓ **Improving operational risk management**
- ✓ **Integrating with other public finance systems**
- ✓ **Addressing new reporting requirements & standards**
- ✓ **Strengthening analytical capacities**

Priorities of new plan

1. **Implementing new Web-enabled version of DMFAS system, DMFAS 6**
2. Widen the scope of debt supported for comprehensive coverage
3. **Capacity-building in debt reporting and portfolio analysis**
4. Supporting integration of debt management with other PFM systems
5. **Implementing comprehensive interactive DMFAS Website Portal**
6. Improving training and support services, introducing 'blended learning'
7. **Continuing coordination and collaboration with other providers**
8. Reforming Programme financing

Expected results

Standards-based, practical & appropriate solutions for debt management offices



Comprehensive, reliable debt databases

Enhanced operational risk management

Effective debt reporting

High quality debt analysis

Timely, dependable information for decision-makers



Strengthened capacity of governments to manage their debt effectively and sustainably, in support of poverty reduction, development & good governance

Thank You

