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Roundtable on:
The Impact of Cartels on the Poor

Contribution
by
United States of America

The views expressed are those of the author and do not necessarily reflect the views of UNCTAD.
1. The damage imposed by anticompetitive activities, particularly cartels, on the poor is consequential. Cartels are recognized as “the supreme evil of antitrust.” Research has shown that consumers in developing countries suffer from widespread effects of global cartels. Since the 1990s, DOJ’s efforts to aggressively investigate cartels and criminally prosecute cartelists has led to the detection of wide-ranging global cartels affecting basic commodities sold worldwide, and uncovered domestic schemes affecting distressed and disadvantaged consumers. However, other forms of anticompetitive conduct can also have a pernicious effect. This submission will review the intersection of competition law and policy and poverty reduction with respect to both cartels and other forms of anticompetitive conduct, briefly identify the potential for competition to benefit the poor and others, and focus on the experience of the United States, emphasizing the activities of the U.S. antitrust agencies, the Federal Trade Commission (FTC) and the Antitrust Division of the Department of Justice (DOJ) (the Agencies).

2. Competition has the potential not only to improve the lot of impoverished economies as a whole, but also to improve the lives of individual consumers. Economies with competitive domestic markets tend to have higher levels and rates of growth in per capita income. Competition in the domestic market, regardless of its origin, begets efficient, productive firms that are better able to compete on global markets, which in turn increases economic growth and standards of living. This relationship is demonstrated by a 12-year study by the McKinsey Global Institute that sought to determine why some nations remain wealthy, while others remain poor even after years of international aid. In his book presenting the results of the study, William Lewis explained that, “economic progress depends on increasing productivity, which depends on undistorted competition. When government policies limit competition . . . more efficient companies can’t replace less efficient ones. Economic growth slows and nations remain poor.” Similarly, the World Development Report 2000-01 states that “markets work for the poor because poor people rely on formal and informal markets to sell their labor and products, to finance investment, and to insure against risks. Well-functioning markets are important in generating growth and expanding opportunities for poor people.” It follows that when anticompetitive practices interfere with the functioning of markets -- for example, a cartel raises the price of a farmer’s fertilizer or of a family’s basic foodstuffs, or exclusionary practices impede establishment of small businesses or lead to artificially high telecommunications costs -- this will have a disproportionate impact on the poor.

3. While the more affluent may be able to absorb anticompetitive overcharges by reducing discretionary spending – possibly without even recognizing that they are doing so – a poor person may have to curtail spending on basic necessities such as food or health care. Paying more for necessities

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means that fewer resources will be available to make longer-term investments, such as opening a small business, investing in equipment that will make a farmer more productive, or investing in education.6

4. Further, poorly-designed government policies may unwittingly or unnecessarily impede the competitive process, and thereby impose undue, and perhaps unintended, burdens on consumers. In such a case, the poor often pay higher prices, face more limited access to goods and services, and receive lower-quality goods and services than a competitive market would deliver.7 Ill-designed regulation may also make it difficult for poor consumers to legally establish small businesses, such as farms, retail establishments, and taxis that might compete with established firms. Through their competition advocacy functions, competition agencies can urge reconsideration of regulatory measures that are not serving their intended goals or are unnecessarily impeding competition.

5. Finally, supplier collusion in public procurement imposes costs on consumers, especially poor ones. It has been observed that “even small improvements in the performance of public procurement programs can yield large social benefits, especially for the least affluent citizens. Public procurement outlays account for just under twenty percent of GDP in the United States; in formerly planned economies, the state’s share can exceed fifty percent. Many of these expenditures are for infrastructure and social services that are designed in large measure to assist economically disadvantaged populations.”8

6. This section provides real-world examples of how, in practice, promoting competition can lead to lower prices, higher quality, and other benefits to the poor.

7. The Agencies have addressed competition issues throughout the economy, targeting areas in which the Agencies could provide the greatest benefit for consumers. The Agencies have addressed competition issues that impact the poor in many sectors, notably, food, energy, housing, telecommunications, banking, and health care.

Food9

8. The lysine cartel affected pork and poultry consumers around the world, raising prices for basic food commodities and harming the most vulnerable residents of many countries. Undercover audio and video tapes of secret meetings among senior executives from the world’s major lysine producers captured an international cartel in the act of fixing prices in the mid 1990’s. Lysine is a key additive used in swine and poultry feed by farmers around the world, with over $600 million annual worldwide sales of lysine at the time of the cartel (1992 -1995). The tapes show executives from lysine companies in the United States, Korea, Japan, and other countries carving up the worldwide market for lysine, agreeing on the exact tonnage each of them would produce the next year, and fixing global lysine prices down to the penny. To be

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7 For example, a World Bank (2004) report states that there was improved quality and delivery of food grains at lower prices when competitive market-oriented measures were introduced in state-dominated food distribution systems. Other studies by the World Bank Group and various development organizations also point out that “the poor pay more or receive lower quality for such services as water, sanitation, electricity, and even primary school education than do residents in the formal economy.” See R.S. Khemani, supra, note 4.


effective the very next day. DOJ introduced these tapes as powerful evidence at the trial of some of these executives, and the tapes are well-known to the international antitrust community. Individuals convicted of participating in the lysine cartel were sentenced to jail terms in the United States, and the firms paid U.S. criminal fines as high as $100 million for their participation in the cartel.

9. The decade-long vitamins cartel was one of the most wide-ranging global cartels DOJ ever prosecuted, with harmful effects extending to the poorest consumers around the world. Vitamins cartel members agreed upon prices and sales volumes on a country-by-country basis for every major vitamin sold throughout the world for human or animal consumption, including vitamins A, B2, B5, C, E, Beta Carotene, and vitamin premixes, which are used to enrich breakfast cereals and many other foods. The conspiracy artificially inflated the cost of such everyday necessities as milk, bread, orange juice, and cereal, which were fortified with the vitamins produced by these conspirators. The vitamins conspirators reaped hundreds of millions of dollars in additional revenues at the expense of consumers around the world who purchased these basic foodstuffs. The cartel resulted in a monumental $500 million against F. Hoffmann-La Roche—at the time the largest criminal antitrust fines ever imposed.

**Energy**

10. The FTC and DOJ carry out a broad program of antitrust law enforcement in the energy sector, which comprises a number of industries of critical importance to consumers. Energy – in its various forms, e.g., electricity, crude oil, refined petroleum products, natural gas – is indispensable to the functioning of the United States and world economies. Ensuring that competition prevails in energy industries is vital to consumers at all income levels. Consumers at the lower end of the income spectrum spend relatively more of their incomes on such necessities as electricity, gasoline, home heating oil, and natural gas, and they experience more deeply than affluent consumers the direct and indirect effects of price increases brought about by anticompetitive conduct in those industries. The U.S. agencies vigilantly promote competition in the energy sector: the agencies closely review proposed mergers among energy companies and also scrutinize possibly anticompetitive conduct. This careful attention to the energy industry, with strong remedies where appropriate, can benefit consumers at all income levels, and low income consumers who can least afford to pay prices inflated by anticompetitive behaviour, in particular.

**Housing**

11. A home is often the most expensive purchase a consumer ever makes, and in the case of low-income home owners, it may be the most significant asset they possess. In recent years, DOJ has partnered with the U.S. Federal Bureau of Investigation (FBI) to investigate and prosecute bid rigging and fraud targeting the real estate market. While the U.S. faced unprecedented home foreclosure rates, conspirators eliminated competition at real estate foreclosure auctions around the country and artificially drove down prices. Since then, consumers at all income levels have benefited from increased competition and lower prices.

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foreclosed home prices, enriching the colluding real estate investors at the expense of distressed homeowners and lending institutions. These schemes also have far-reaching effects for struggling communities and homeowners because they negatively affect home prices in the neighbourhoods where the foreclosed properties are located. To date, the initiative has resulted in guilty pleas from 51 individuals and two corporations around the United States. Similar collusive conduct has also been detected among bidders for public tax liens.

12. DOJ’s efforts to combat bid rigging and collusion at real estate foreclosure auctions is part of the work of President Obama’s Financial Fraud Enforcement Task Force (FFETF), which was created in November 2009 to wage an aggressive, coordinated and proactive effort to investigate and prosecute financial crimes. The FFETF has more than 20 federal agencies, 94 U.S. attorneys’ offices and state and local partners, partnering in the broadest coalition of law enforcement, investigatory and regulatory agencies ever assembled to facilitate increased investigation and prosecution of financial crimes, enhance coordination and cooperation among federal, state and local authorities, address discrimination in the lending and financial markets, and conduct outreach to the public, victims, financial institutions and other organizations. Over the past three fiscal years, DOJ has filed more than 10,000 financial fraud cases against nearly 15,000 defendants, including more than 2,700 mortgage fraud defendants.13

13. Housing also offers a good example of the work of the FTC’s consumer protection arm in addressing issues affecting the poor. For example, the FTC has shut down numerous scams that take advantage of the most financially fragile consumers through deceptive mortgage servicing practices, abusive debt collection tactics, bogus credit repair services, mortgage, tax, and debt relief offers, and fraudulent job and business opportunity schemes.14

**Telecommunications**

14. Telecommunications are increasingly important to Americans at all income levels, and telecommunications costs are particularly significant, including to low-income Americans. In 2011, the Department of Justice filed a civil antitrust lawsuit to block AT&T Inc.’s proposed acquisition of T-Mobile USA Inc. The department said that the proposed $39 billion transaction would substantially lessen competition for mobile wireless telecommunications services across the United States, resulting in higher prices, poorer quality services, fewer choices and fewer innovative products for the millions of American consumers who rely on mobile wireless services in their everyday lives.15

**Banking**

15. Anticompetitive activities and mergers that would affect the price of banking services are a concern of the U.S. agencies. In 2011, the U.S. Department of Justice reached an agreement with two banks in the Buffalo, New York, area that required two merging banks to sell 26 branch offices with approximately $1.6 billion in deposits, to resolve antitrust concerns in the market for retail banking or small business banking services.16

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Health Care

16. The Agencies have focused efforts to promote competition in health care markets and thereby protect consumers, including, in particular, less affluent consumers, from higher prices and lower quality service. If the poor have to pay more for health care due to anticompetitive mergers or conduct, they may face restricted access to care. Moreover, to the extent that they can afford care, they may have less money available to spend on other basic necessities.

17. Health care consumes nearly 18 percent of the U.S. Gross Domestic Product. Many Americans are uninsured or underinsured and must pay nonemergency health care costs out of pocket or do without certain needed care or medicines. Even for the insured, the high cost of health care may be reflected in the cost of insurance premiums, various co-payment, deductible or other cost-sharing mechanisms, or reductions in the scope of their insurance benefits, which do not necessarily cover all essential services. Moreover, as the U.S. public health agencies have noted, competition is important to improving health care quality and access to health care, for the publicly insured as well as private consumers. The sector has long been a major enforcement priority of the Agencies.

Hospitals

18. The FTC v. ProMedica Health System matter involved a merger of two hospitals serving Toledo, Ohio. Toledo is characterized by a declining industrial base, high unemployment, and a relatively high poverty rate. The FTC challenged the transaction out of concern that it would significantly harm consumers in the Toledo area by creating a combined hospital system with an increased ability to raise prices. This would increase the burden on both uninsured and underinsured poor people seeking elective care, as well as on the insured working poor and near poor because the hospitals could obtain supra-competitive reimbursement rates on necessary services, such as inpatient obstetric care, from commercial health plans, and, ultimately, from their members. At the FTC’s request, a court enjoined the merger, and

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18. The Patient Protection and Affordable Care Act of 2010 aims to address some of these issues and make health care more affordable and accessible, among other goals, through such means as an individual mandate and subsidies for less affluent consumers. See Patient Protection and Affordable Care Act, Public Law 111-48, 124 Stat. 119 (2010).


21. Under U.S. law, hospitals may generally not refuse emergency treatment to anyone, whether insured or not. However, even insured patients may feel effects similar to the uninsured. First, high hospital care prices may be reflected in high insurance costs, paid both directly and indirectly by individual beneficiaries. Also, in some cases, insurance policies available to poor people may have low maximum benefits and high deductibles, imposing direct out-of-pocket costs for health care services even for the insured.
the Commission ultimately determined that it would be anticompetitive. ProMedica filed an appeal with the 6th Circuit Court of Appeals where the case is currently pending.

19. In FTC v. Phoebe Putney Health System, the FTC challenged the attempt by Phoebe Putney, one of two hospitals in Albany, Georgia, to acquire Palmyra Park Hospital from HCA, Inc. Albany is in one of the poorest counties in the United States. Post-transaction, the combined entity would have a market share in excess of 85 percent. The FTC alleged that the transaction would enhance Phoebe Putney’s ability and incentive to increase reimbursement rates charged to commercial health plans and their members, leading to higher health care costs in the area. Phoebe and Palmyra had been close rivals that competed for patients in the general acute-care hospital services market. That competition spurred each to increase the quality of its patient care; the FTC argued that this important “non-price” competition would be eliminated by the proposed transaction to the detriment of consumers in Albany. While the court agreed with the FTC’s assertion that the merger would reduce competition, the court concluded that the merger was immune from challenge because a regulatory scheme under Georgia law immunized the transaction from federal antitrust review under the state action exemption. That conclusion, which was affirmed on appeal, was recently overturned by the U.S. Supreme Court, which held that the state action immunity did not apply to this acquisition. The lower court has since entered an order enjoining further consolidation of the hospitals’ business pending an ultimate resolution on the merits.

20. A common argument raised in antitrust hospital matters is that hospitals that are freed from competitive pressures are able to offer more charity care to poor consumers because insured patients, particularly managed care and privately insured patients, cross-subsidize a hospital’s charity care. The FTC’s Bureau of Economics analyzed the argument that increased competition in the health care sector inhibits a provider’s ability to offer charity care, and concluded that there is little relationship between the absence of competition and the provision of charity care. To the extent that there is a relationship, the study found, in fact, that increased concentration is associated with reduced charity care and that reduced competition may lead to higher prices for uninsured patients. The study noted “the lack of any statistically significant evidence for the cross-subsidization hypothesis. The data provides no statistically significant evidence that increased competition leads to reductions in charity care. The claim that hospitals will use market power to increase services to the poor is largely unsupported.”

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22 In the Matter of ProMedica Health System, Inc., FTC Docket No. 9346, Opinion of the Commission, Jun. 25, 2012, available at www.ftc.gov/os/adipro/d9346/120328promedicabrillopinion.pdf (noting that the insurers or managed care organizations “would not themselves absorb the higher rates; the higher rates would be passed on to the community-at-large.”).
27 Id., at 17-18.
28 Id., at 18.
Health Insurance

21. DOJ vigilantly polices anticompetitive practices in the health-insurance sector. These practices can inflate the price of health insurance, making it more difficult for less affluent consumers to afford appropriate health insurance. DOJ’s activities have extended to public health-insurance programs, namely, Medicare and Medicaid. For example, in 2012, the Division determined that WellPoint Inc.’s proposed acquisition of Amerigroup would have resulted in a merger to monopoly in Medicaid managed care in certain areas. The divestiture of Amerigroup’s Virginia operations addressed DOJ’s concern that the transaction would have substantially lessened competition in the provision of Medicaid managed-care plans in Northern Virginia. Similarly, in March 2012, DOJ reached a settlement requiring significant divestitures before Humana, Inc. proceeded with its acquisition of Arcadian Management Services, Inc. Specifically, the settlement required the divestiture of Medicare Advantage plans in 51 counties and parishes in 5 states. Without the divestitures, the transactions likely would have resulted in higher premiums and reduced benefits and services. In short, antitrust enforcement has helped ensure that these public programs are able to harness the forces of competitive markets to the benefit of their participants.

Pharmaceutical Prices

22. Another good example of where competition policy can impact a market for essential goods is in the area of so-called “pay-for-delay” patent settlement cases. The FTC has challenged agreements between generic and patented drug manufacturers through which patented drug manufacturers settle patent infringement litigation by paying generic manufacturers to stay out of the market. These agreements effectively block all other generic drug competition for a growing number of branded drugs. According to an FTC study, pay-for-delay agreements cost consumers and taxpayers $3.5 billion in higher drug costs every year. The FTC has challenged a number of these agreements in court; in June, 2013, the U.S. Supreme Court ruled that pay-for-delay agreements could violate the antitrust laws in cases where the anticompetitive effects outweighed precompetitive benefits.

23. Competitive drug prices may be key to access or the ability to follow recommended treatment for many people. As an article noted, “when costs are high, people who cannot afford something find


The higher the cost of health insurance, the more people are uninsured. The higher the cost of pharmaceuticals, the more people skip doses or do not fill their prescriptions.\(^3^4\)

**Professional Services**

24. The Agencies also has been active against professionals that conspire to raise prices or limit output to the detriment of low-income consumers. A few cases illustrate the Agencies’ approach to this problem.

25. In 2000, the South Carolina legislature eliminated a statutory requirement that a dentist examine each child before a hygienist could perform preventive dental care in a public health setting. The goal was to allow schoolchildren, particularly those from low-income families, to receive preventive dental care. In July 2001, however, the South Carolina Board of Dentistry adopted an emergency regulation that re-imposed the dentist examination requirement. As a result of the Board’s actions, a hygienist-owned company that had begun sending hygienists to schools to provide preventive care was forced to change its business model and was able to serve far fewer patients. The FTC challenged the Board’s action, alleging that they “hindered competition in the delivery of preventive dental services to school-aged children and deprived thousands of school children – particularly economically disadvantaged children – of the benefits of preventive oral health care.”\(^3^5\) The case was resolved by a consent order that required the Board to publicly announce its support for the current state policy – that hygienists can provide such care in public health settings without a dentist’s examination – and to notify the Commission before adopting rules or taking other actions related to preventive dental services provided by dental hygienists in public health settings.\(^3^6\)

26. Similarly, in January 2013, the Division reached a settlement preventing the Oklahoma State Chiropractic Independent Physicians Association from jointly determining prices and negotiating contracts with insurers on behalf of competing chiropractors. The settlement put an end to conduct that had caused consumers to pay higher fees for chiropractic services in Oklahoma.\(^3^7\)

27. Another recent example involved the use of competition advocacy to seek to eliminate anticompetitive state scope-of-practice regulations that made it more difficult for lower-cost health care practitioners to serve low income patients. In the state of Louisiana, state law prohibited Advanced Practice Registered Nurses (APRNs) to serve Louisiana health care consumers unless they had written “collaborative practice” agreements with physicians before they can offer health care services within the APRNs’ scope of practice. Those agreements may be costly or difficult to establish in some areas. Without competition from APRNs, the least well off are likely to be harmed. FTC staff wrote to the Louisiana state legislature in support of a proposed law that would remove this requirement for certain


APRNs who practice in medically underserved areas or treat medically underserved populations. The letter noted reports of shortages affecting both the availability and accessibility of primary health care providers in many parts of Louisiana, and a recent Institute of Medicine (IOM) report pointing out that excessive regulatory restrictions impede APRNs’ ability to help alleviate such shortages. The staff letter stated that removing undue restrictions on APRNs “may improve access and consumer choice for primary care services, especially for rural and other underserved populations, and may also encourage beneficial price competition that could help contain health care costs.” The FTC staff asked the legislature to carefully consider expert findings on APRN safety – such as those of the IOM – and its own experience, to determine whether such formal regulations are in fact necessary to assure patient safety.

Conclusion

28. Competition law and policy can play an important role in combating poverty. Enforcement activities may focus on ensuring access to lower-priced, higher-quality goods and services, which can directly impact the nutritional, health, and educational needs of the poorest in developing countries. Challenges to anticompetitive conduct in those sectors can bring disproportionate benefits to low-income sectors of society.

29. The lower prices that can result from increased competitive pressures expand markets and make goods and services more affordable, especially to poor populations. Indeed, “through the use of its research and advocacy tools, the competition agencies can identify barriers to competition and seek to persuade legislatures and regulatory bodies to adopt measures that yield important economic and social benefits.”

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39 Id.

40 Id., at 2.


42 W. E. Kovacic, supra, note 9.