



Digitalization and Trade Facilitation: Technological progress will never be as slow as today

Addis Ababa, November 2018, Jan.Hoffmann@UNCTAD.org





▶ Stages of digitalization

- Optimization
- Extension
- Transformation

▶ Challenges

- Interoperability
- Competition
- Development

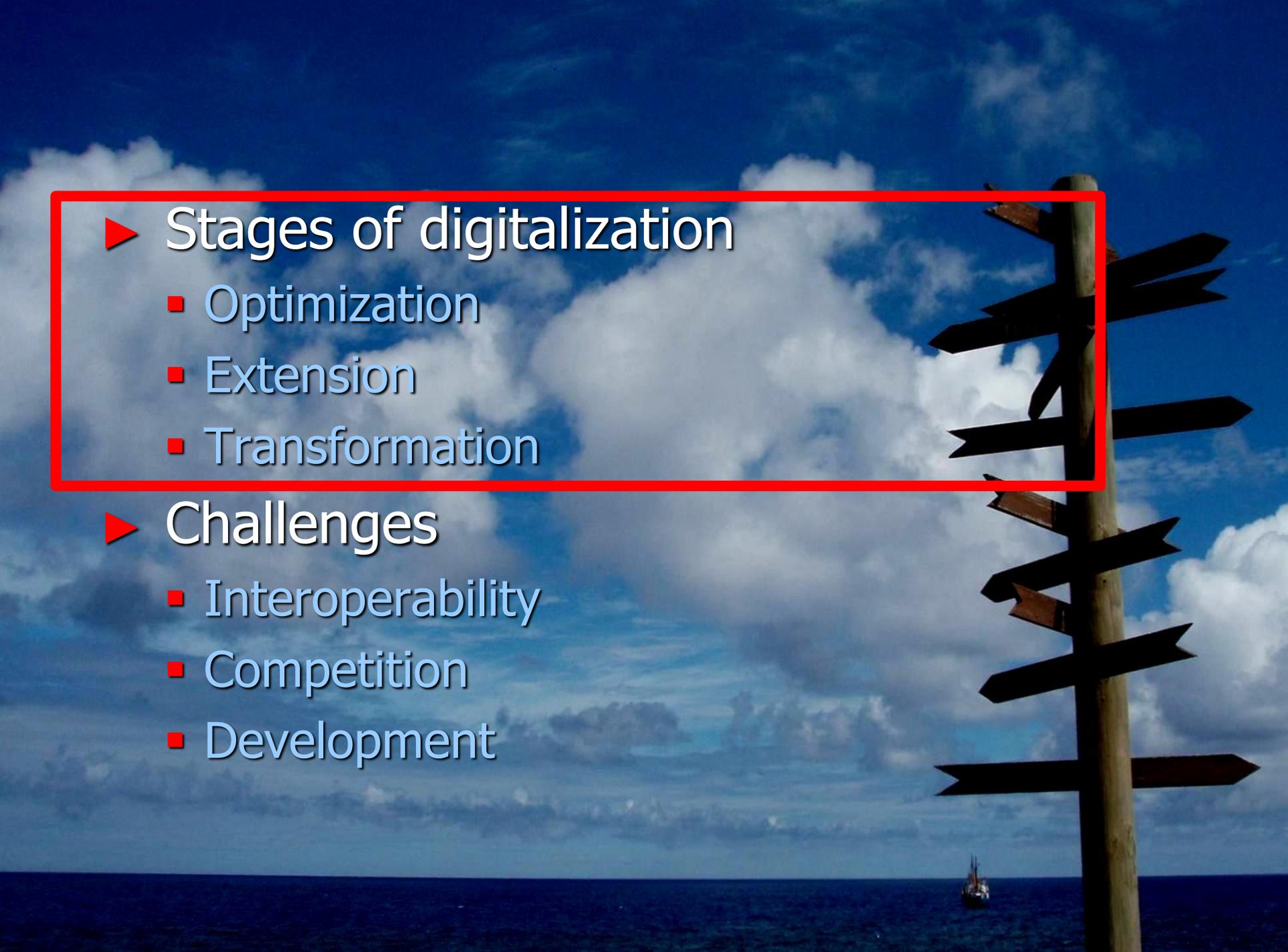
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Three stages

- ▶ **Optimization**

Maximizing efficiency and reliability in existing processes

- ▶ **Extension**

Moving beyond efficiency to capture new sources of value

- ▶ **Transformation**

Reinventing logistics, trade and business models, based on data-driven revenue streams

Source and further reading:

<https://t.co/vbHAdYaSWf>



Optimization

Example: Port call optimization

“Port Call Optimization is about optimizing speed, draught and port stay, leading to lower costs, cleaner environment, more reliability and safety for Shipping, Terminals and Ports”.



<https://portcalloptimization.org/>



Optimization

“An important driver for the optimization of port calls is that relevant **data is shared in advance**. This enables better planning of berth occupation, availability of equipment, labour resources, as well as stowage planning and the subsequent distribution and delivery arrangements (...).”

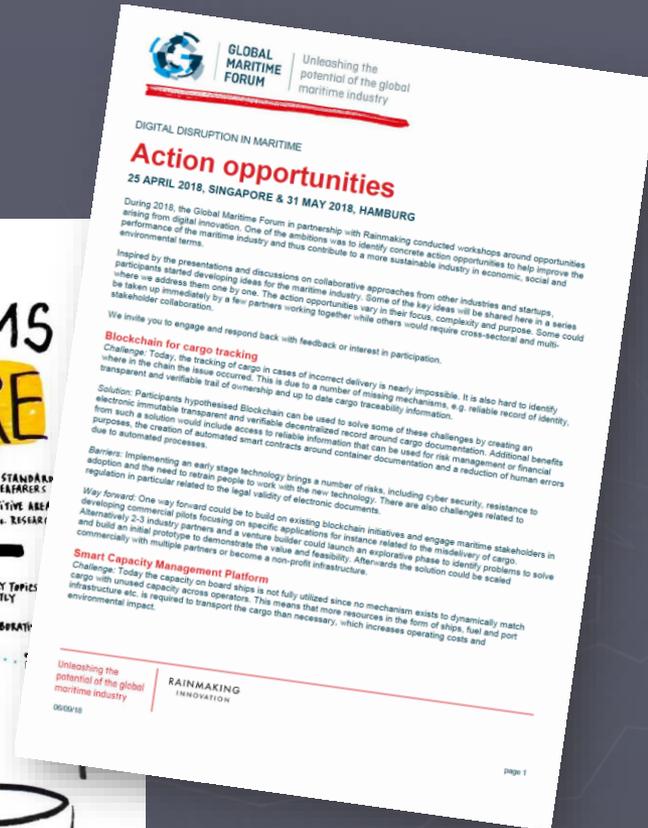
Source:

Digital Data Sharing: The Ignored Opportunity for Making Global Maritime Transport Chains More Efficient. Blog written by Mikael Lind et al. Article No. 22 for **UNCTAD Transport and Trade Facilitation Newsletter** N° 79 - Third Quarter 2018



Extension

“Action opportunities”



Further reading: <http://globalmaritimeforum.org>



Extension

“Action opportunities”

- **Blockchain** for cargo tracking
- Smart capacity management **platforms**
- Circular **logistics** solutions
- Driver and crew recruitment and **allocation** marketplace
- “Trip advisor” for **transport** industry
- ...

Further reading: <http://globalmaritimeforum.org>



Transformation

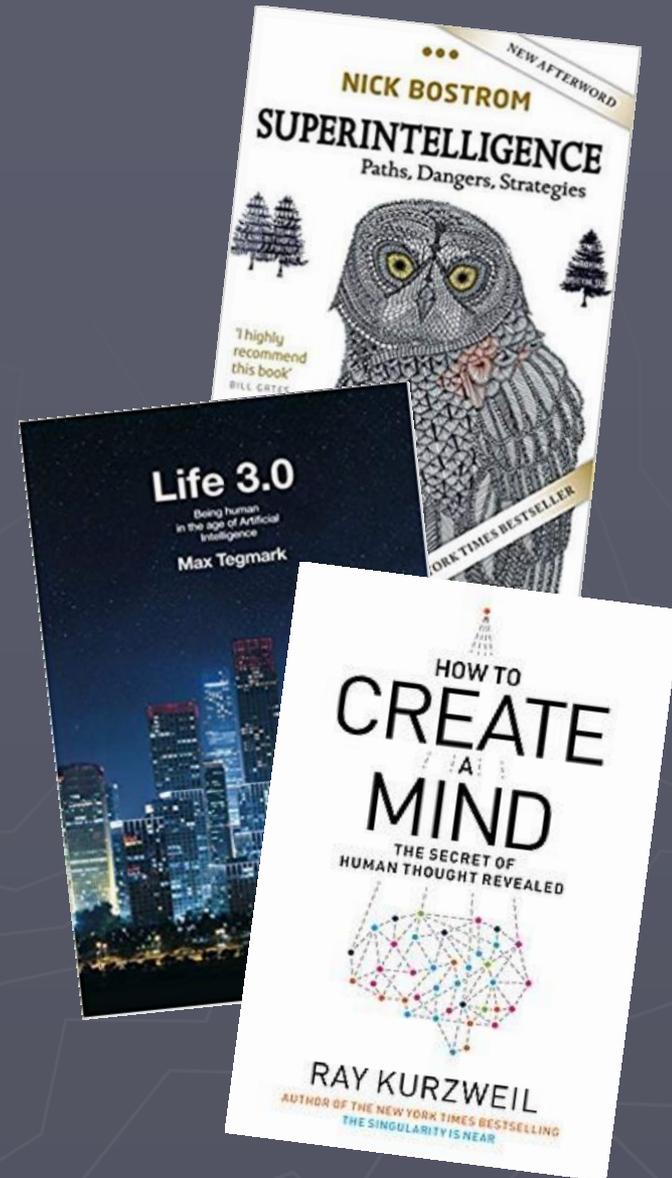
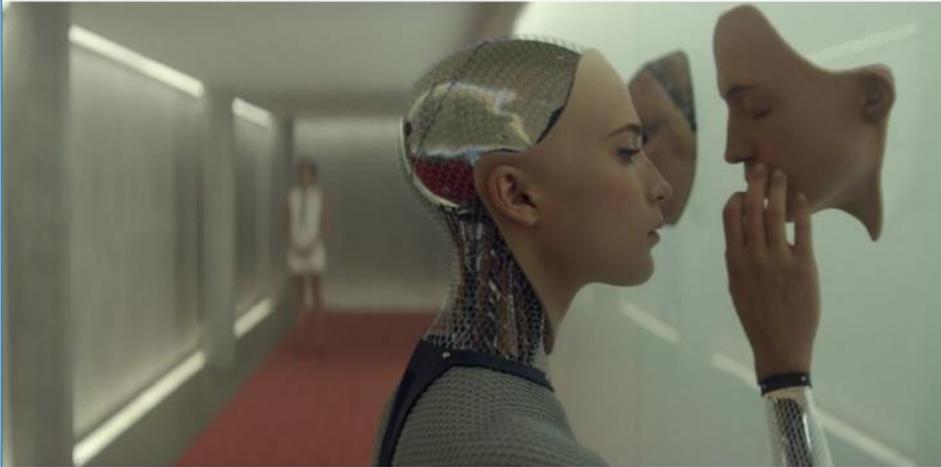
big think
Smarter Faster™

DISCOVER VIDEO BIG THINK FOR BUSINESS

Human-like A.I. will emerge in 5 to 10 years, say experts

A survey conducted at the [Joint Multi-Conference on Human-Level Artificial Intelligence](#) shows that 37% of respondents believe human-like artificial intelligence will be achieved within five to 10 years.

STEPHEN JOHNSON 26 September, 2018



Transformation

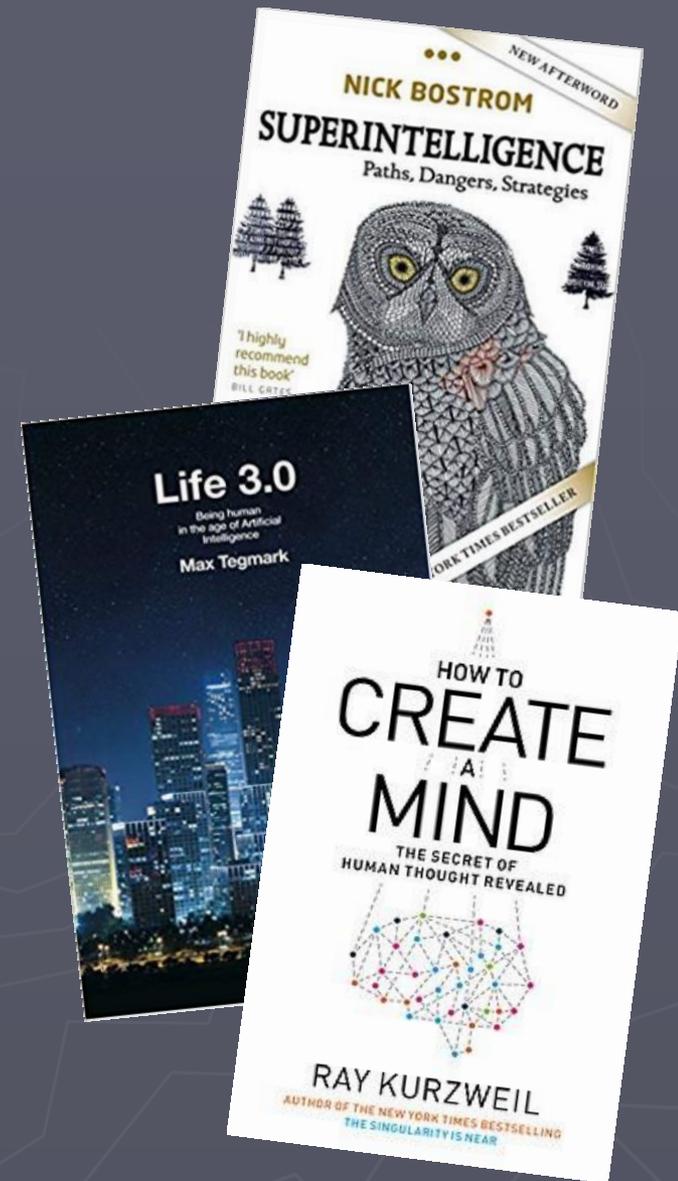
“...urgency among leaders to embrace digitalization, to better understand the implications, and to transform the enterprise to respond to the new reality.”

UNCTAD RMT 2018

Further reading:

www.weforum.org/system-initiatives/shaping-the-future-of-digital-economy-and-society

https://twitter.com/W_Lehmacher





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For your Agenda:
Nairobi
10-14 December
E-Commerce week Africa

Interoperability

Example: The Box (the container)

How can we ensure interoperability?

- ▶ Challenge of cybersecurity
- ▶ A role for global standards?
- ▶ A role for the public or private sector?

Further reading

www.unece.org/cefact/

https://transportgeography.org/?page_id=11661

www.linkedin.com/in/crammartos/

Competition & Cooperation

We want to encourage technological progress without creating monopolies



Further reading:
Global Maritime Logistics Dialogue:

<https://2018.itf-oecd.org/global-maritime-logistics-dialogue-towards-holistic-governance-maritime-logistics-chain>

Consolidation in the container market

► Mergers and Acquisitions

“As of January 2018, the top 15 carriers accounted for 70.3% of all capacity. Their share has increased further with the completion of the operational integration of the new mergers in 2018, with the top 10 shipping lines controlling almost 70% of fleet capacity as of June 2018.”



Development



Challenges and opportunities for Developing countries

- ▶ Open up or protect?
- ▶ The right mix of global and national rules?
- ▶ Role of Trade Facilitation?



Further reading:
E-Commerce Week <https://unctad.org/en/conferences/e-week2018>

TF measures help!

- ▶ Improve revenue collection
- ▶ Improve controls
- ▶ Improve security



Trade facilitation trade-off?



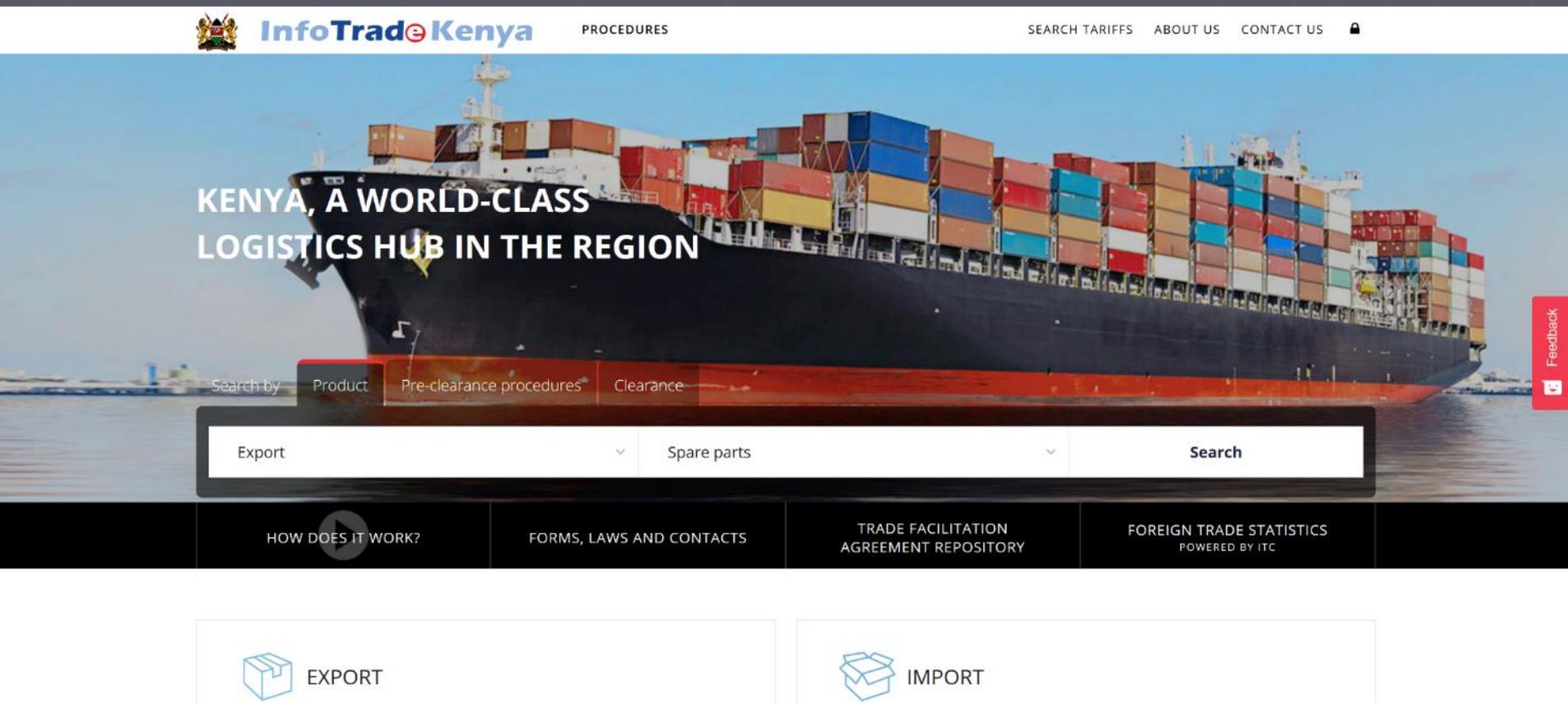
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WTO Trade Facilitation Agreement

▶ Article 1 - "Publication and Availability of Information"



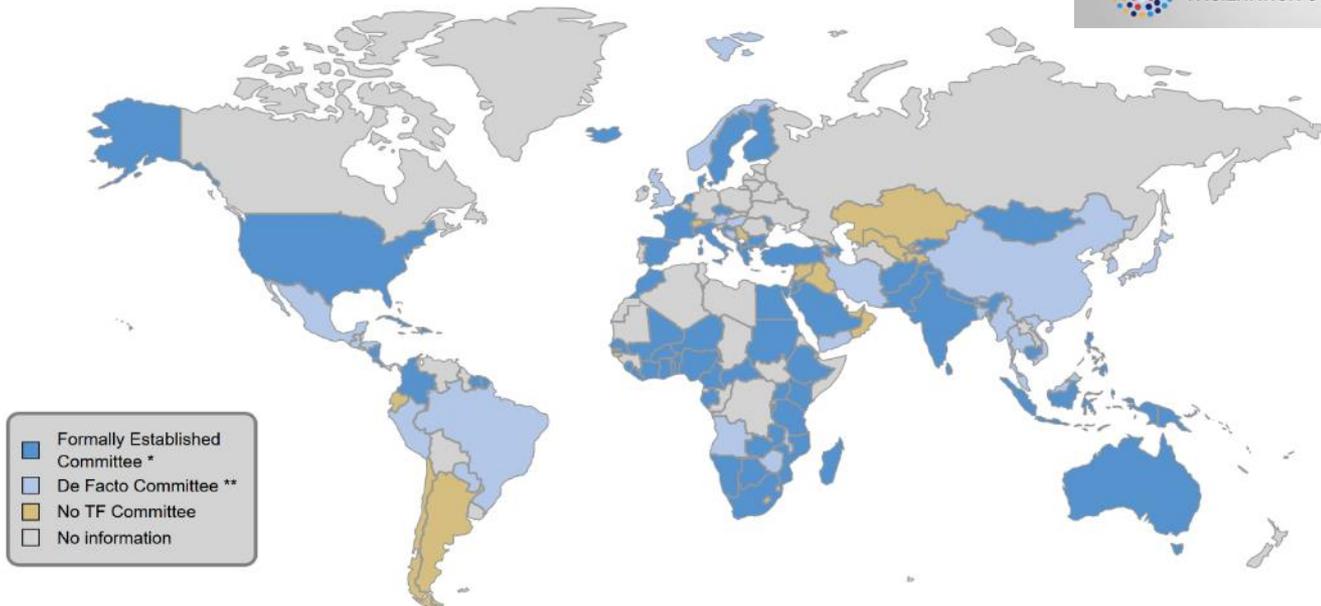
The screenshot displays the InfoTrade Kenya website. At the top left is the Kenyan coat of arms and the logo "InfoTrade Kenya". To its right is the word "PROCEDURES". Further right are links for "SEARCH TARIFFS", "ABOUT US", and "CONTACT US", along with a lock icon. The main banner features a large image of a container ship with the text "KENYA, A WORLD-CLASS LOGISTICS HUB IN THE REGION". Below the banner is a search bar with a "Search by" dropdown menu containing "Product", "Pre-clearance procedures", and "Clearance". The search bar itself has "Export" and "Spare parts" selected in dropdown menus, and a "Search" button. Below the search bar is a navigation menu with four items: "HOW DOES IT WORK?", "FORMS, LAWS AND CONTACTS", "TRADE FACILITATION AGREEMENT REPOSITORY", and "FOREIGN TRADE STATISTICS POWERED BY ITC". At the bottom, there are two large buttons: "EXPORT" with a box icon and "IMPORT" with a box icon.

WTO Trade Facilitation Agreement

- ▶ Article 1 - "Publication and Availability of Information"
- ▶ **Article 2** - "Opportunity to Comment, Information before entry into force, and consultations"

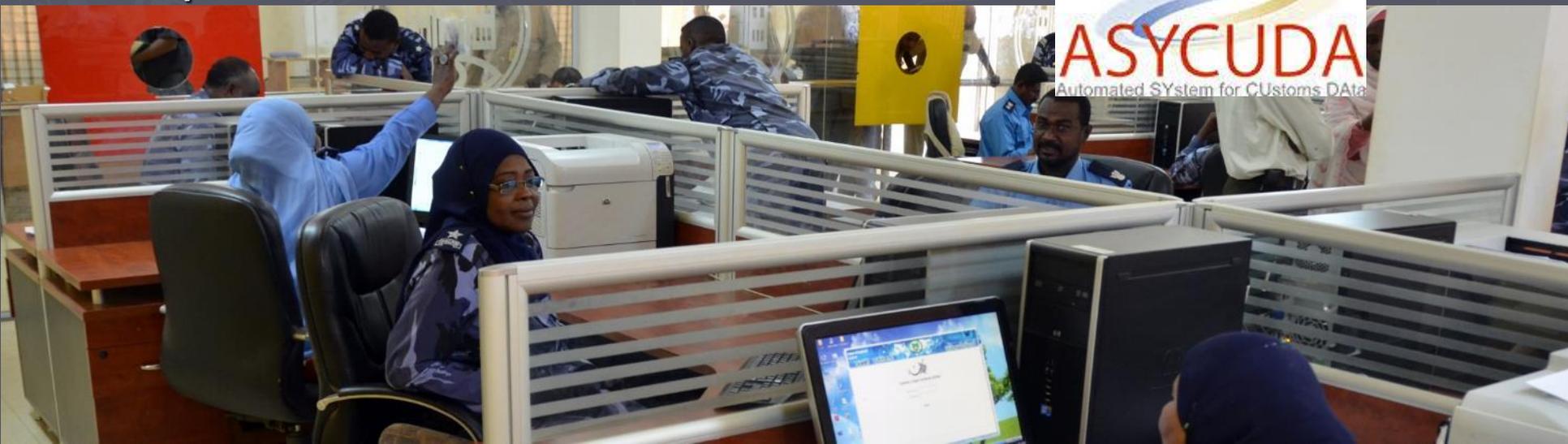
Select a country on this list or click on a country on the map to access relevant information

Select a country ▼



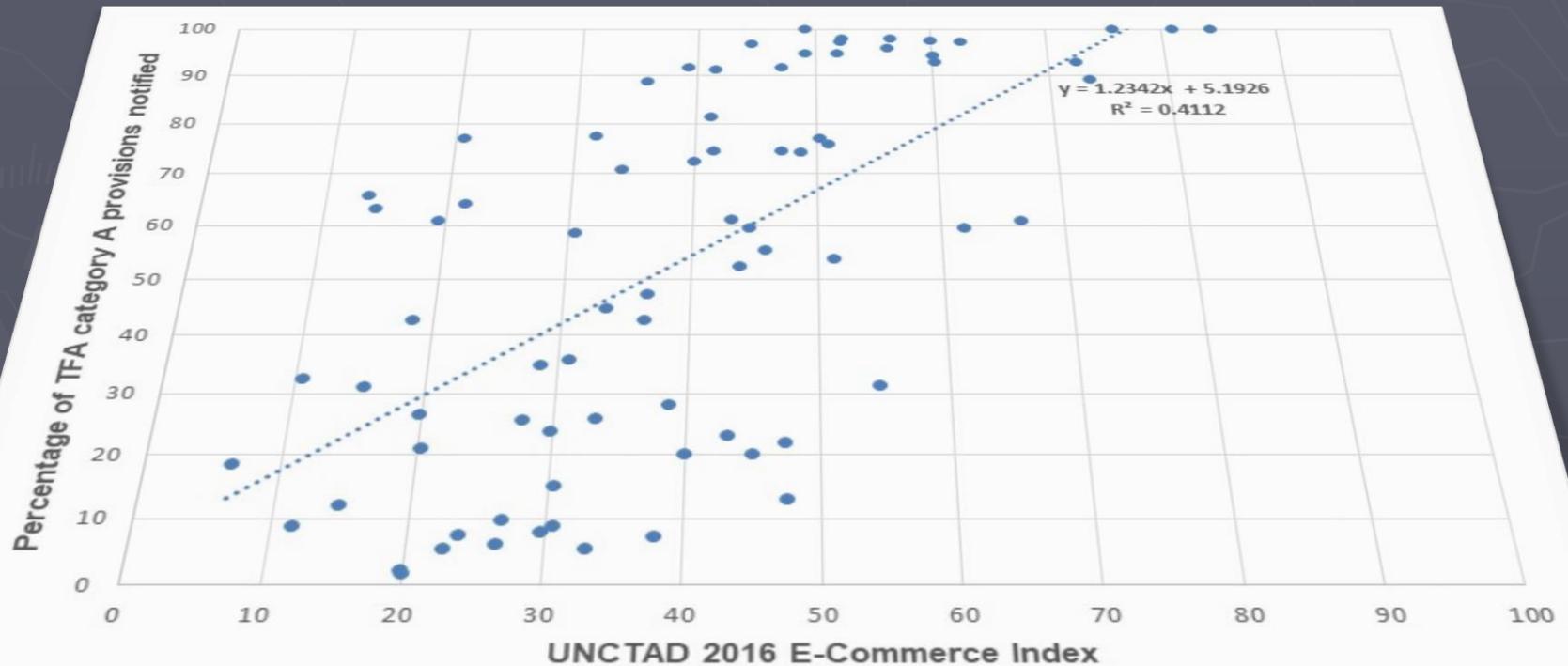
WTO Trade Facilitation Agreement

- ▶ Article 1 - "Publication and Availability of Information"
- ▶ Article 2 - "Opportunity to Comment, Information before entry into force, and consultations"
- ▶ Provisions related to licences, declarations and clearance. E.g. **Article 7** on the "Release and Clearance of Goods" and **Article 10** on "Formalities Connected with Importation, Exportation and Transit".



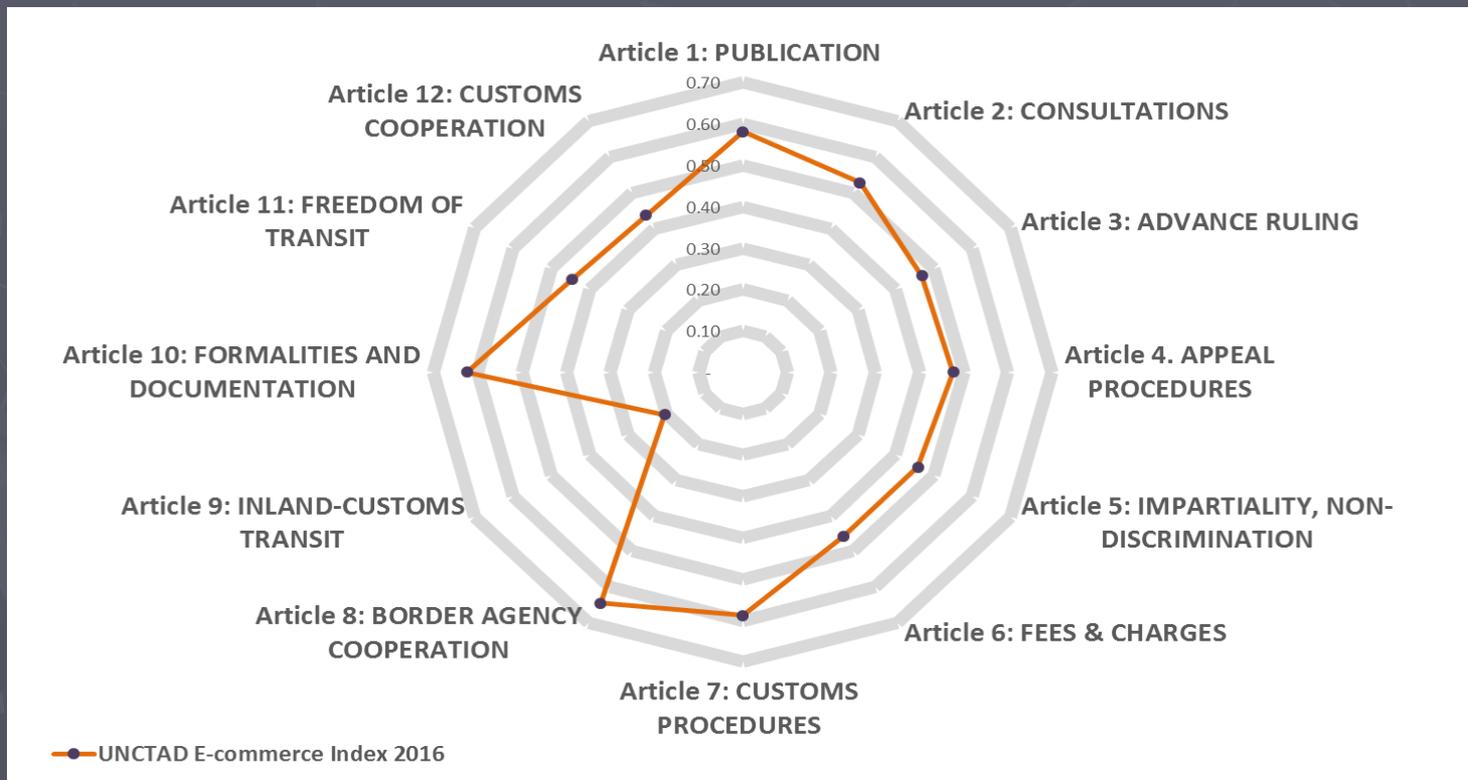
Trade Facilitation for E-Commerce

- ▶ Which Trade Facilitation measures are most likely to go hand-in-hand with e-commerce?



Trade Facilitation for E-Commerce

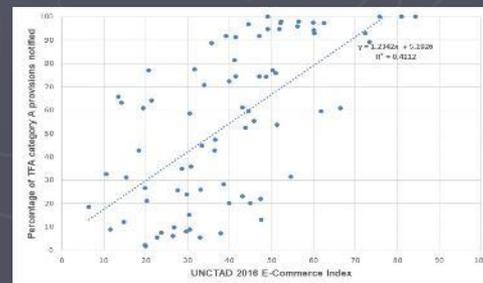
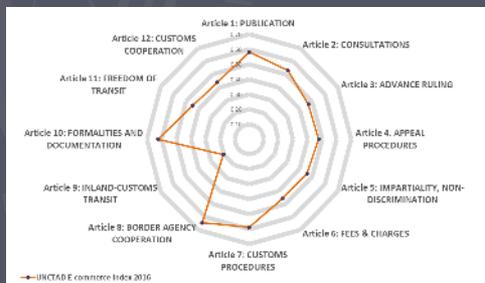
- ▶ All 37 trade facilitation measures included in the TFA have a **positive** correlation with e-commerce readiness (UNCTAD index)



Trade Facilitation for E-Commerce

The top 4 measures with the strongest statistical “impact” (correlation) on the UNCTAD e-commerce index:

- ▶ Border agency cooperation (Article 8): **+77%**
- ▶ Publication (Article 1.1): **+71%**
- ▶ Single Window (Article 10.4): **+ 66%**
- ▶ Expedited shipments (Article 7.8): **+61%**



The mindset

- ▶ How to set today's rules for the future?

**Technological
progress will
never be as slow
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WTO OMC

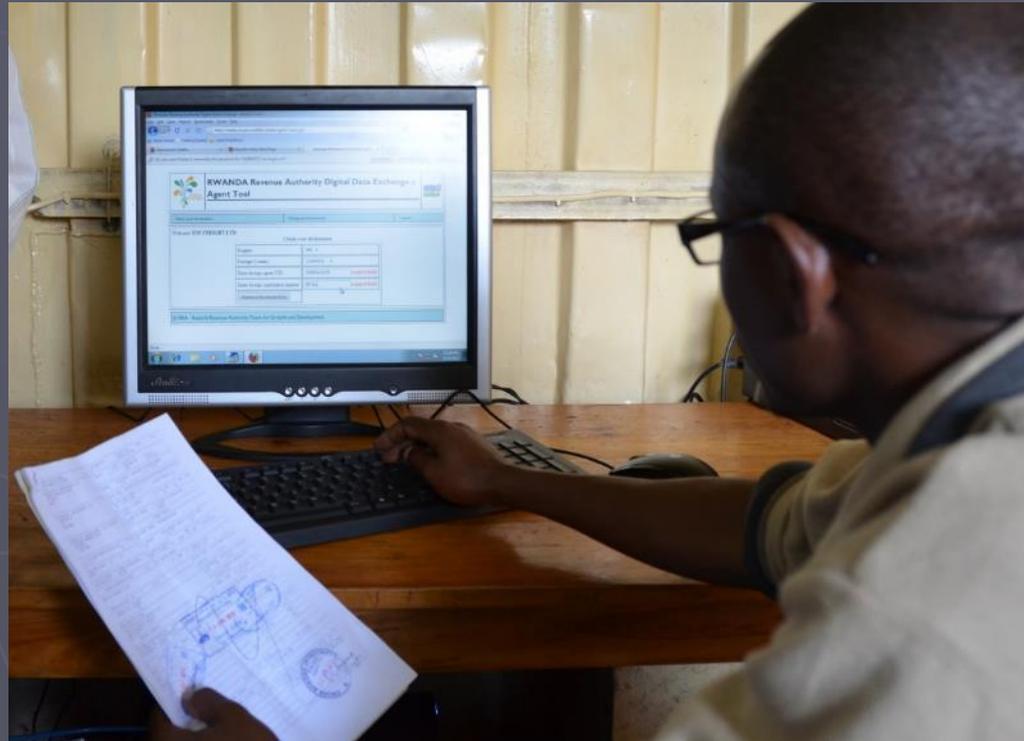


- ▶ The negotiation, ratification and implementation of conventions take time
- ▶ Need to commit to **whatever** is the best [future] technological solution



Out of date already?

- ▶ In the future the concept of “copies” versus “originals” as per Article 10.2 TFA will become obsolete as processes focus on **data** rather than on documents.



Out of date already?

- ▶ The same may apply to “information technology to support the single window” as per Article 10.4, as focus shifts to data and information on a **distributed** ledger.



A dynamic dimension in the TFA

- ▶ In the **long term**, Article 10.1 will gain in importance, it does not prescribe any specific technological solution.



A dynamic dimension in the TFA

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- ▶ Progressively, various provisions will become antiquated or obsolete and we will just want to *minimize* “the incidence and complexity of import, export, and transit formalities”; continuously “*review*” requirements; keep “*reducing* the time and cost of compliance for traders and operators”; and always choose “the *least* trade restrictive measure” (10.1 TFA)



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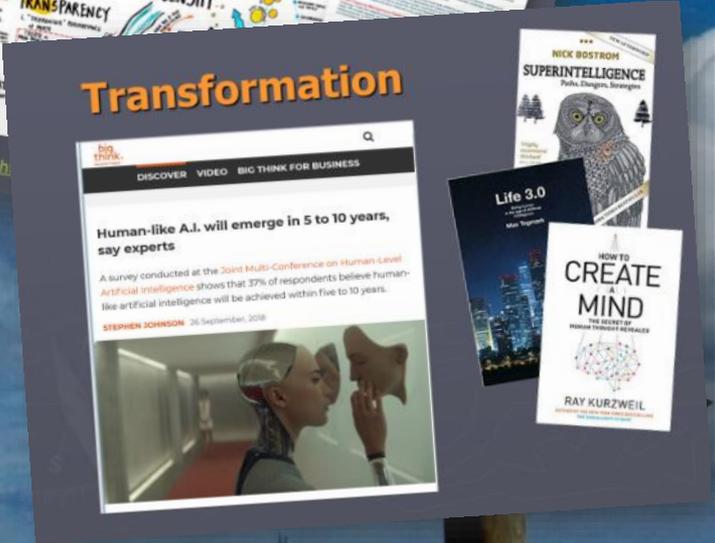
Extension

"Action opportunities"



Transformation

Further reading: [big think](#)



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Interoperability

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How to ensure interoperability?

Competition & Cooperation

We want to encourage technological progress without creating more...

Development

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