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**Intergovernmental Working Group of Experts on  
International  
Standards of Accounting and Reporting  
(ISAR)**

**35th SESSION**

24 - 26 October 2018

Room XVII, Palais des Nations, Geneva

Wednesday, 24 October 2018

Afternoon Session

**Agenda Item 3.  
Enhancing comparability of sustainability reporting:  
Selection of core indicators for entity reporting on the  
contribution towards the attainment of the Sustainable  
Development Goals**

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# Tax before all

## *Sustainability reporting for the SDGs*

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# On the Tax Justice Network:

“TJN has done more than any other organisation to put fiscal justice at the center of the policy agenda.

**Tax issues should not be left to those who want to escape taxes!**

Changes will come when more and more citizens of the world take ownership of these matters. TJN is a powerful force acting in this direction.” *Thomas Piketty*



# Overview

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- Why **tax**? The primary means of SDG implementation
- Country-by-country reporting
- SDG 16.4
- Data standards and opportunities



**SUSTAINABLE DEVELOPMENT GOALS**

**17 GOALS TO TRANSFORM OUR WORLD**

## **17. Strengthen the means of implementation...**

**17.1** Strengthen domestic resource mobilization, including through international support to developing countries, to improve domestic capacity for tax and other revenue collection



# Why tax? The 4 Rs

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- Revenue
- Redistribution
- Re-pricing
- Representation

# Country-by-country reporting



- Biggest economic actors globally are also most opaque
- Roots in the work of GEISAR
- Modern proposal: Tax Justice Network (Murphy, 2003)
- G20, G8 in 2013 require OECD to develop a standard

# Country-by-country reporting



- **Identity:** Name, type of entity, place of incorporation and principal activity...
- **Locations** in which reporting entity and related parties operate
- **Value of sales** made by the reporting entity and its related parties in each state in which they are located split between **third parties and intra-group**
- the value of **intra-group purchases** made by reporting entity and related
- the value of **local resources, be they labour or natural**, utilised by the reporting entity and its related parties in each state in which they operate
- the **corporate profits** generated in each location...
- **the taxes on corporate profit** paid by the reporting entity and its related parties in each state in which they operate





# Country-by-country reporting

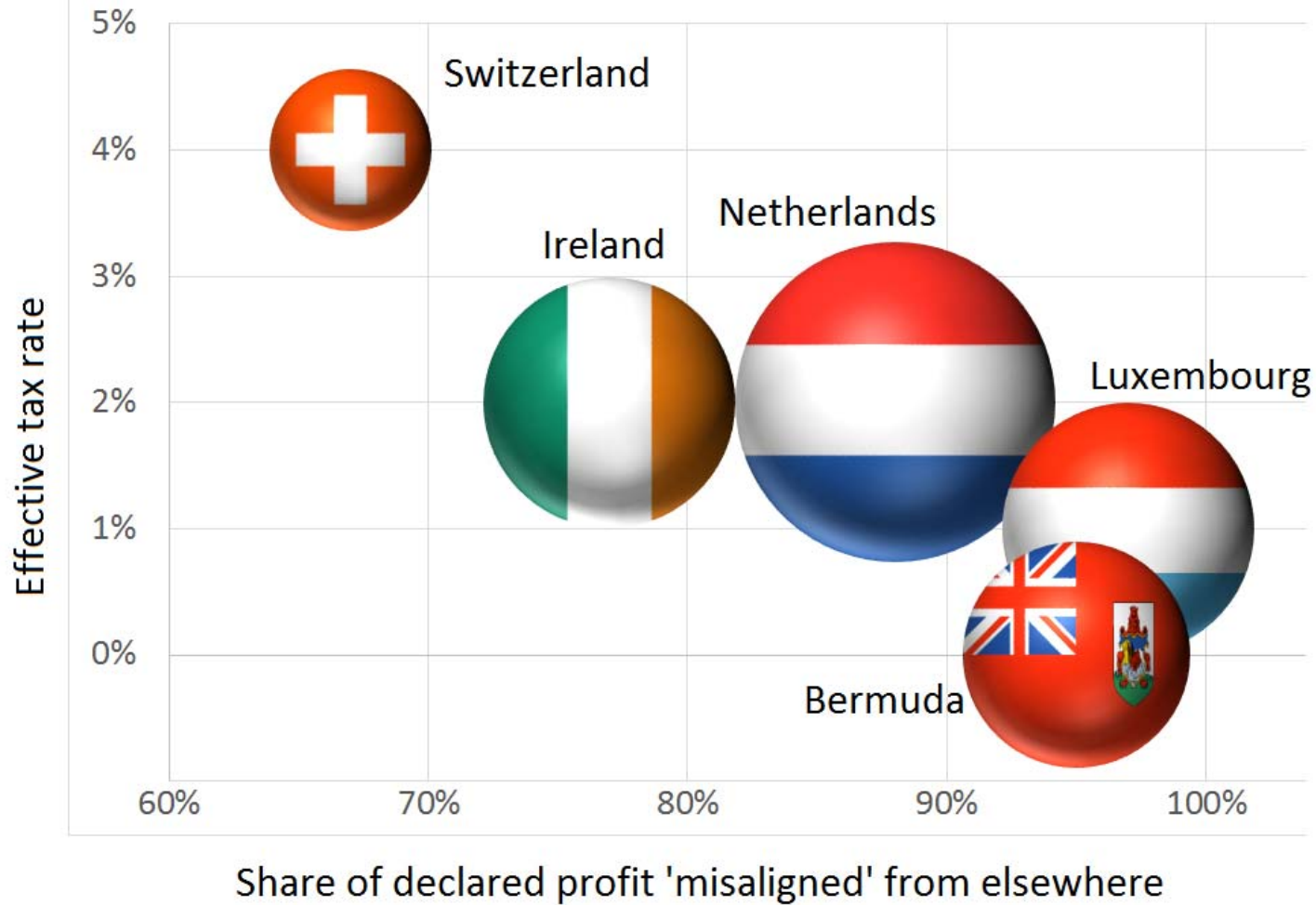


## Which accountabilities?

- **Multinationals, general** (who are you, where are you and what do you do there? We know much less about multinationals than single entity with public accounts)
- **Multinationals, tax** (alignment with real economic activity)
- **Jurisdictions, tax** (alignment with real economic activity)
  - Undermining taxing rights of others?
  - Asserting own taxing rights?



# Misalignment





SUSTAINABLE DEVELOPMENT GOALS

17 GOALS TO TRANSFORM OUR WORLD

## Target 16.4

By 2030, **significantly reduce illicit financial and arms flows**, strengthen the recovery and return of stolen assets and combat all forms of organized crime



# SDG 16.4.1a



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An indicator of misaligned profits, based on OECD country-by-country reporting data:

*The value of profits reported by multinationals in countries,  
for which there is no proportionate economic activity*

# Data standards and opportunities



- Crucial to avoid+reverse multiplication of standards – consistency is key for comparability and accountability
  - **OECD standard** flawed - but least flawed of those in operation (vs extractive sector and EU CRD IV)
  - **Global Reporting Initiative** draft standard: *much* stronger technically – traction now key

# Data standards and opportunities

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- UN ISAR role:
  - Confirm TAX before CSR, to avoid #SDGwashing
  - Set the standard for country-by-country reporting

# Tax before all

## *Sustainability reporting for the SDGs*

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# SDG 16.4.1a



Defined for each jurisdiction, can be summed across some or all.

For each jurisdiction  $i$  we define the misaligned profit as:

$$\chi_i = \omega_i \Pi - \pi_i \quad \dots(1)$$

where:

$\omega_i$  is the share of all multinationals' economic activity in jurisdiction  $i$ ;

$\Pi$  is the global, gross profits of all multinationals; and

$\pi_i$  is the share of all multinationals' gross profits declared in  $i$ .



# SDG 16.4.1a



Economic activity captured as simple average of indicators of production (share of FTE employees in jurisdiction,  $\iota_i$ ) and consumption (final sales in jurisdiction,  $\gamma_i$ ). We define, for all  $i$ :

$$\omega_i = \frac{1}{2}(\iota_i + \gamma_i)$$

We also use the label  $\Omega$  for the global total of multinationals' economic activity, and define:

$$\Omega = \sum_{i=1}^n \omega_i; \text{ and}$$

$$\Pi = \sum_{i=1}^n \pi_i$$

It follows that the global sum of misaligned profits,  $X$ , is equal to zero:

$$X = \sum_{i=1}^n \chi_i = 0$$

# SDG 16.4.1a



We propose that the profit misalignment indicator for use in SDG target 16.4 is the global sum of *positively misaligned* profits – that is, the total excess profits declared in jurisdictions with a greater share of profits than would be aligned with their share of economic activity.

Equivalently, this can be calculated as half the sum of the absolute values of misaligned profit:

$$SDG_{16.4.1a} = \frac{1}{2} \sum_{i=1}^n |X_i| \quad \dots(2)$$

Underlying jurisdiction-level misalignment measures = 