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| Ranking by: | | | | | Assets | | Sales | | Employment | | No. of affiliates | | | | |
|----------------|------------------|-----------------|-------------------------------|----------------------------|-----------------------------------|---------|---------|---------|------------|---------|-------------------|--------------------------------|---------|-------|-----------------|
| Foreign assets | TNI ^a | II ^b | Corporation | Home economy | Industry | Foreign | Total | Foreign | Total | Foreign | Total | TNI ^a (Per cent) | Foreign | Total | II ^b |
| 1 | 68 | 55 | General Electric | United States | Electrical & electronic equipment | 448 901 | 750 507 | 56 896 | 152 866 | 142 000 | 307 000 | 47.8 | 787 | 1157 | 68.02 |
| 2 | 4 | 93 | Vodafone Group Plc | United Kingdom | Telecommunications | 247 850 | 258 626 | 53 307 | 62 494 | 45 981 | 57 378 | 87.1 | 70 | 198 | 35.35 |
| 3 | 67 | 65 | Ford Motor | United States | Motor vehicles | 179 856 | 305 341 | 71 444 | 171 652 | 102 749 | 225 626 | 48.7 | 130 | 216 | 60.19 |
| 4 | 90 | 71 | General Motors | United States | Motor vehicles | 173 690 | 479 603 | 59 137 | 193 517 | 114 612 | 324 000 | 34.0 | 166 | 290 | 57.24 |
| 5 | 10 | 44 | British Petroleum Company Plc | United Kingdom | Petroleum expl./ref./distr. | 154 513 | 193 213 | 232 388 | 285 059 | 85 500 | 102 900 | 81.5 | 445 | 611 | 72.83 |
| 6 | 38 | 37 | Exxonmobil | United States | Petroleum expl./ref./distr. | 134 923 | 195 256 | 202 870 | 291 252 | 52 968 | 105 200 | 63.0 | 237 | 314 | 75.48 |
| 7 | 25 | 88 | Royal Dutch/Shell Group | United Kingdom/Netherlands | Petroleum expl./ref./distr. | 129 939 | 192 811 | 170 286 | 265 190 | 96 000 | 114 000 | 71.9 | 328 | 814 | 40.29 |
| 8 | 62 | 91 | Toyota Motor Corporation | Japan | Motor vehicles | 122 967 | 233 721 | 102 995 | 171 467 | 94 666 | 265 753 | 49.4 | 129 | 341 | 37.83 |
| 9 | 20 | 48 | Total | France | Petroleum expl./ref./distr. | 98 719 | 114 636 | 123 265 | 152 353 | 62 227 | 111 401 | 74.3 | 410 | 576 | 71.18 |
| 10 | 66 | 47 | France Télécom | France | Telecommunications | 85 669 | 131 204 | 24 252 | 58 554 | 81 651 | 206 524 | 48.7 | 162 | 227 | 71.37 |
| 11 | 49 | 60 | Volkswagen | Germany | Motor vehicles | 84 042 | 172 949 | 80 037 | 110 463 | 165 152 | 342 502 | 56.4 | 147 | 228 | 64.47 |
| 12 | 16 | 22 | Sanofi-Aventis | France | Pharmaceuticals | 82 612 | 104 548 | 15 418 | 18 678 | 68 776 | 96 439 | 77.6 | 207 | 253 | 81.82 |
| 13 | 61 | 54 | Deutsche Telekom AG | Germany | Telecommunications | 79 654 | 146 834 | 47 118 | 71 868 | 73 808 | 244 645 | 50.0 | 266 | 390 | 68.21 |
| 14 | 60 | 62 | RWE Group | Germany | Electricity, gas and water | 78 728 | 127 179 | 23 636 | 52 320 | 42 370 | 97 777 | 50.1 | 345 | 552 | 62.50 |
| 15 | 19 | 59 | Suez | France | Electricity, gas and water | 74 051 | 85 788 | 38 838 | 50 585 | 100 485 | 160 712 | 75.2 | 546 | 846 | 64.54 |
| 16 | 81 | 79 | E.on | Germany | Electricity, gas and water | 72 726 | 155 364 | 21 996 | 60 970 | 32 819 | 72 484 | 42.7 | 303 | 596 | 50.84 |
| 17 | 13 | 6 | Hutchison Whampoa | Hong Kong | Diversified | 67 638 | 84 162 | 17 039 | 23 037 | 150 687 | 180 000 | 79.3 | 94 | 103 | 91.26 |
| 18 | 39 | 49 | Siemens AG | Germany | Electrical & electronic equipment | 65 830 | 108 312 | 59 224 | 93 333 | 266 000 | 430 000 | 62.0 | 605 | 852 | 71.01 |
| 19 | 3 | 4 | Nestlé SA | Switzerland | Food & beverages | 65 396 | 76 965 | 68 586 | 69 778 | 240 406 | 247 000 | 93.5 | 460 | 487 | 94.46 |
| 20 | 92 | 28 | Electricité De France | France | Electricity, gas and water | 65 365 | 200 093 | 17 886 | 55 775 | 50 543 | 156 152 | 32.4 | 240 | 299 | 80.27 |
| 21 | 29 | 87 | Honda Motor Co Ltd | Japan | Motor vehicles | 65 036 | 89 483 | 61 621 | 79 951 | 76 763 | 137 827 | 68.5 | 76 | 188 | 40.43 |
| 22 | 52 | 73 | Vivendi Universal | France | Diversified | 57 589 | 94 439 | 11 613 | 26 607 | 23 377 | 37 906 | 55.4 | 245 | 435 | 56.32 |
| 23 | 48 | 83 | ChevronTexaco | United States | Petroleum expl./ref./distr. | 57 186 | 93 208 | 80 034 | 150 865 | 31 000 | 56 000 | 56.6 | 121 | 250 | 48.40 |
| 24 | 34 | 23 | BMW AG | Germany | Motor vehicles | 55 726 | 91 826 | 40 198 | 55 050 | 70 846 | 105 972 | 66.9 | 124 | 153 | 81.05 |
| 25 | 93 | 80 | Daimler Chrysler B | United States/Germany | Motor vehicles | 54 869 | 248 850 | 68 928 | 176 391 | 101 450 | 384 723 | 29.2 | 324 | 641 | 50.55 |

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| Ranking by: | | | | | Assets | | Sales | | Employment | | No. of affiliates | | | | |
|----------------|------------------|-----------------|--|--------------------------|-------------------------------------|---------|---------|---------|------------|---------------------|-------------------|--------------------------------|---------|-------|-----------------|
| Foreign assets | TNI ^b | II ^c | Corporation | Home economy | Industry | Foreign | Total | Foreign | Total | Foreign | Total | TNI ^b (Per cent) | Foreign | Total | II ^c |
| 1 | 28 | 4 | Hutchison Whampoa Limited | Hong Kong, China | Diversified | 67 638 | 84 162 | 11 426 | 23 080 | 150 687 | 182 000 | 70.9 | 84 | 93 | 90.3 |
| 2 | 80 | 30 | Petronas - Petrolim Nasional Bhd | Malaysia | Petroleum expl./ref./distr. | 22 647 | 62 915 | 10 567 | 36 065 | 4 016 | 33 944 | 25.7 | 167 | 234 | 71.4 |
| 3 | 32 | 24 | Singtel Ltd. | Singapore | Telecommunications | 18 641 | 21 626 | 5 396 | 7 722 | 8 676 | 19 155 | 67.1 | 23 | 30 | 76.7 |
| 4 | 54 | 14 | Samsung Electronics Co., Ltd. | Republic of Korea | Electrical & electronic equipment | 14 609 | 66 665 | 61 524 | 79 184 | 21 259 | 61 899 | 44.7 | 75 | 87 | 86.2 |
| 5 | 86 | 71 | CITIC Group | China | Diversified | 14 452 | 84 744 | 1 746 | 6 413 | 15 915 | 93 323 | 20.4 | 14 | 59 | 23.7 |
| 6 | 30 | 27 | Cemex S.A. | Mexico | Construction | 13 323 | 17 188 | 5 412 | 8 059 | 16 822 | 26 679 | 69.2 | 42 | 56 | 75.0 |
| 7 | 11 | 13 | LG Electronics Inc. | Republic of Korea | Electrical & electronic equipment | 10 420 | 28 903 | 36 082 | 41 782 | 41 923 | 32 000 | 84.5 | 32 | 37 | 86.5 |
| 8 | 62 | 66 | China Ocean Shipping (Group) Company | China | Shipping | 9 024 | 14 994 | 4 825 | 11 293 | 4 230 | 70 474 | 36.3 | 40 | 134 | 29.9 |
| 9 | 75 | 55 | Petroleos De Venezuela | Venezuela | Petroleum expl./ref./distr. | 8 868 | 55 355 | 25 551 | 46 589 | 5 157 | 33 998 | 28.7 | 30 | 65 | 46.4 |
| 10 | 37 | 1 | Jardine Matheson Holdings Ltd | Hong Kong, China | Diversified | 7 141 | 10 555 | 5 830 | 8 988 | 57 895 | 110 000 | 61.1 | 83 | 88 | 94.3 |
| 11 | 66 | 23 | Formosa Plastic Group | Taiwan Province of China | Industrial chemicals | 6 968 | 58 023 | 6 995 | 37 738 | 61 626 | 82 380 | 35.1 | 14 | 18 | 77.8 |
| 12 | 96 | 72 | Petroleo Brasileiro S.A. - Petrobras | Brazil | Petroleum expl./ref./distr. | 6 221 | 63 270 | 11 082 | 52 109 | 6 196 | 52 037 | 14.3 | 23 | 103 | 22.3 |
| 13 | 94 | 33 | Hyundai Motor Company | Republic of Korea | Motor vehicles | 5 899 | 56 387 | 15 245 | 51 300 | 4 954 | 53 218 | 16.5 | 13 | 20 | 65.0 |
| 14 | 33 | 12 | Flextronics International Ltd. | Singapore | Electrical & electronic equipment | 5 862 | 11 130 | 8 181 | 16 085 | 89 858 ^g | 92 000 | 67.1 | 100 | 114 | 87.7 |
| 15 | 45 | 82 | CapitaLand Limited | Singapore | Real Estate | 5 231 | 10 545 | 1 536 | 2 328 | 5 277 ^g | 10 668 | 55.0 | 4 | 23 | 17.4 |
| 16 | 63 | 46 | Sasol Limited | South Africa | Industrial chemicals | 4 902 | 12 998 | 5 541 | 10 684 | 5 841 | 31 100 | 36.1 | 1 | 2 | 50.0 |
| 17 | 90 | 75 | Telmex | Mexico | Telecommunications | 4 734 | 22710 | 1 415 | 12 444 | 15 616 | 76 386 | 17.6 | 6 | 28 | 21.4 |
| 18 | 55 | 47 | América Móvil | Mexico | Telecommunications | 4 448 | 17 277 | 5 684 | 11 962 | 13 949 | 23 303 | 44.4 | 17 | 34 | 50.0 |
| 19 | 79 | 69 | China State Construction Engineering Corporation | China | Construction | 4 357 | 11 130 | 2 513 | 11 216 | 21 456 | 130 813 | 26.0 | 4 | 16 | 25.0 |
| 20 | 43 | 22 | Hon Hai Precision Industries (Foxconn) | Taiwan Province of China | Electrical and electronic equipment | 4 355 | 9 505 | 7 730 | 16 969 | 140 518 | 166 509 | 58.6 | 32 | 41 | 78.0 |
| 21 | 19 | 2 | Shangri-La Asia Limited | Hong Kong, China | Hotels and motels | 4 209 | 5 208 | 571 | 726 | 14 013 ^g | 18 100 | 79.0 | 29 | 31 | 93.5 |
| 22 | 77 | 89 | New World Development Co., Ltd. | Hong Kong, China | Diversified | 4 202 | 15 567 | 891 | 2 865 | 12 687 ^g | 47 000 | 28.4 | 7 | 57 | 12.3 |
| 23 | 27 | 7 | Sappi Limited | South Africa | Paper | 4 187 | 6 150 | 4 351 | 4 762 | 8 936 ^g | 16 010 | 71.8 | 33 | 37 | 89.2 |
| 24 | 100 | 95 | China National Petroleum Corporation | China | Petroleum expl./ref./distr. | 4 060 | 110 393 | 5 218 | 68 952 | 22 000 | 1167 129 | 4.4 | 4 | 242 | 1.7 |
| 25 | 60 | 87 | Companhia Vale do Rio Doce | Brazil | Mining & quarrying | 4 025 | 16 382 | 9 395 | 10 380 | 2 736 ^g | 36 176 | 40.9 | 6 | 48 | 12.5 |

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