

# FUTURE INVESTMENT CONFERENCE

## Provisional Agenda

**7-8 September 2025**

Xiamen, China

The Future Investment Conference (FIC), initiated by United Nations Trade and Development (UNCTAD), in partnership with the China International Fair for Investment and Trade (CIFIT), facilitates global dialogue and collaboration on international investment and technological innovation. Held annually in Xiamen, it is the flagship event of CIFIT.

With a focus on navigating the shifts in global investment dynamics and the restructuring of value chains, FIC addresses the impact of geopolitics, rapid technological change, the evolving landscape of industrial policies, and the rising demand for sustainable and responsible investments. The conference brings together key stakeholders from the global investment community, including sovereign funds, private equity firms, asset managers, development finance institutions (DFIs), as well as experts from special economic zones, and technology and innovation hubs.

It features high-level events focused on current challenges as well as networking sessions at the intersection of investment, innovation, and sustainable development. The conference serves as a platform to drive forward-looking strategies for the future of global investment and innovation.

FIC connects global leaders, investors, and innovators to pave the way for a more sustainable and resilient future. Through exchange, participants will gain new and valuable insights, build strategic partnerships, and shape the future of global investment.



## Sunday, 7 September

10.00 – 10.45	<b>Report launch (China). Global sustainable finance: trends, challenges and opportunities</b>
Agenda focus	The global sustainable finance market reached \$8.2 trillion last year but is highly concentrated in developed markets and faces greenwashing concerns. Drawing on UNCTAD's <i>World Investment Report 2025</i> , this session examines opportunities, challenges and actions needed to leverage the global sustainable finance market for sustainable development in developing economies.
10.45 – 11.30	<b>Report launch (China). Derisking investment for the SDGs: the role of political risks insurance</b>
Agenda focus	Political risk insurance can be a game changer for boosting FDI where it's most needed. The session discusses findings from this new report on how targeted derisking strategies can unlock more investment for sustainable development, helping close the widening SDG financing gap.
15.00 – 17.00	<b>Sovereign Wealth Funds Roundtable</b>
Agenda focus	Sovereign Wealth Funds (SWFs) are operating in an evolving global environment shaped by geopolitical fragmentation, rapid technological change, and the climate crisis. This closed-door roundtable convenes senior executives of leading SWFs and representatives of the international investment community to exchange views on how SWFs can navigate risk, capture long-term opportunities, while contributing to sustainable development.
	<ul style="list-style-type: none"> <li>• What are the most significant challenges and opportunities in the evolving international investment landscape? How can SWFs react effectively to contribute to a more sustainable future?</li> <li>• What new strategies are being deployed to balance intergenerational wealth preservation with sustainability imperatives?</li> <li>• How can SWFs play a larger role in emerging and frontier markets, particularly through blended finance platforms?</li> </ul>
Speakers	<ul style="list-style-type: none"> <li>• Zhang Qingsong, Chairman and Chief Executive Officer, China Investment Corporation, China</li> <li>• Edgardo Alvarez, Secretary General, World Federation of Development Financing Institutions (WFDFI) and Latin American Association of Development Financing Institutions (ALIDE)</li> <li>• Obaid Amrane, Chief Executive Officer, Ithmar Capital, Morocco; Chair, International Forum of Sovereign Wealth Funds (IFSFW)</li> <li>• Bahruz Bahramov, Deputy Chief Executive Officer, State Oil Fund, Azerbaijan</li> <li>• Eddie Chen, Chairman of the Board of Directors, China Carbon</li> </ul>



Neutral Development Group, China

- Enrique Florencio, Secretary General, Association of Development Financing Institutions in Asia and the Pacific (ADFIAP)
- Jörg Goschin, Chief Executive Officer, KfW Capital, Germany
- Lao Nga Wong, Chairman of the Board of Directors of Macao Multinational Holdings Group; Member of the Standing Committee of the 14<sup>th</sup> National Committee of the Chinese People's Political Consultative Conference, Macao (China)
- Bart LeBlanc, Board Member, APG Asset Management, Netherlands
- Li Yibiao, Chairman of Coastal Group; Executive Chairman of Teochew International Federation, China
- Ángela Pérez, Chief Executive Officer and Chairperson, Spanish Development Finance Company (COFIDES), Spain
- Meleket Sahlu, Deputy Chief Executive Officer, Ethiopian Investment Holdings
- Aminu Umar-Sadiq, Managing Director and Chief Executive Officer, Nigeria Sovereign Investment Authority (NSIA)

## 20.00 – 22.00 Investment-Innovation Leader Networking Dinner *(by invitation only)*

### Agenda focus

The Investment-Innovation Leader Networking Sessions offer a unique, high- impact platform for institutional investors, venture capitalists, and corporate venture firms to connect directly with some of the most promising and disruptive technology companies shaping the future of industry in the Chinese market.

In a curated, time-efficient format, this session bridges capital and innovation — matching investor priorities with breakthrough solutions across sectors like clean energy, AI, fintech, HealthTech, smart manufacturing, digital infrastructure, and more.



## Monday, 8 September

### 14.00 – 14.40 Future Investment Conference – High-Level Opening

- Opening Statements by leaders from UNCTAD and Ministry of Commerce of China

#### Keynotes *(tbc)*

- H.E. Shahin Abdullah oghlu Mustafayev, Deputy Prime Minister, Azerbaijan
- H.E. Hassan El-Khatib, Minister of Investment and Foreign Trade, Egypt
- H.E. Tengku Dato' Sri Utama Zafrul Tengku Abdul Aziz, Minister of Investment, Trade and Industry, Malaysia
- H.E. Jonathan Reynolds, Secretary of State for Business and Trade, President of the Board of Trade, United Kingdom

### 14.45 – 16.45 Plenary session: Investing for the Future

#### Agenda focus

**Emerging technologies, shifting global value chains, evolving industrial policies and the sustainability imperative are changing the global investment landscape and redefining investment strategies. Future-oriented investment goes beyond allocating capital to emerging technologies. At its core, it addresses long-term public interests by building institutional resilience, promoting social equity, and preserving intergenerational equality. To achieve these goals, responsible, long-term capital and development finance must converge to develop investment models that are sustainable, stable, and collaborative.**

**The session brings together global investors and industry leaders for a dialogue on how the latest innovations and sustainability trends can reshape the future of global investing. This discussion will provide insights from top global investors, and actionable strategies for future-proofing investments.**

- How are technological innovations and sustainability requirements reshaping international investment flows?
- What implications do these trends have for the global operations of multinational companies and their business strategies?
- What strategic frameworks can support long-term capital deployment to reflect institutional resilience and sustainable and inclusive development?
- What type of trade and investment policies are needed to support industrial development amid geopolitical challenges?

#### Speakers

- Liu Zhenmin, China's Special Envoy for Climate Change; former United Nations Under-Secretary-General for Economic and Social Affairs



- Zhang Qingsong, Chairman and Chief Executive Officer, China Investment Corporation, China
- Edgardo Alvarez, Secretary General, World Federation of Development Financing Institutions (WFDFI) and Latin American Association of Development Financing Institutions (ALIDE)
- Obaïd Amrane, Chief Executive Officer, Ithmar Capital, Morocco; Chair, International Forum of Sovereign Wealth Funds (IFSOF)
- H.E. Mr. Khaled Saleh Fahad Al-Khattaf, Chief Executive Officer, Saudi Investment Promotion Authority
- Jin Liqun, President and Chair of the Board of Directors, Asian Infrastructure Investment Bank (AIIB)
- Ángela Pérez, Chief Executive Officer and Chairperson, COFIDES, Spain
- Dilhan Pillay Sandrasegara, Executive Director and Chief Executive Officer, Temasek (*tbc*)
- H.E. Dr. Kao Thach, Chief Executive Officer, Agriculture and Rural Development Bank; Chairman Association of Development Financing Institutions in Asia and the Pacific (ADFIAP)
- Aminu Umar-Sadiq, Managing Director and Chief Executive Officer, Nigeria Sovereign Investment Authority (NSIA)

## 17.00 – 18.30 Parallel Session I: Investing in Future Energy

### Agenda focus

The global energy system is undergoing a fundamental structural transformation. Focusing on decarbonisation and the advancement of clean energy, this transition has emerged as a key driver of sustainable development, economic resilience, technological innovation, and regional cooperation. Governments, industries, and financial institutions worldwide are accelerating efforts to develop innovative energy infrastructure, with investment increasingly directed towards green energy generation, energy storage technologies and intelligent grid solutions.

Future-oriented energy investment plays a strategic role not only in the green transformation of energy supply systems, but also in reshaping global development pathways and directing capital allocation. This session will examine key areas including policy incentives, the strategic mobilisation of public capital, innovation and technology transfer, and the coordination of cross-border financing. The aim is to facilitate dialogue on how to build a global energy investment ecosystem that is resilient, equitable, and responsive to long-term sustainability imperatives.

### Theme 1 Strategic Capital Approaches to Future Energy Systems

- What are the emerging investment opportunities in future energy systems, such as next-generation batteries, clean mobility systems, and green hydrogen?
- How can strategic capital approaches transform these innovations into scalable, bankable assets that underpin future energy resilience?
- As trends converge in data centres, computational power



management, and green energy integration, how can the tripartite nexus of energy–digital–finance reshape investment logics?

## Theme 2 Strengthening Policy–Technology–Capital Synergies for Cross-Border Investment in Renewable Energy

- How can international policy coordination and regional cooperation platforms foster an enabling environment for cross-border investment in renewable energy?
- Given the long-term and capital-intensive nature of energy infrastructure, how can hybrid cross-border financing structures and policy-based guarantee instruments be leveraged to channel both public and private capital into renewable energy projects?
- In view of regional energy integration, how can sovereign wealth funds and institutional investors from Asia collaborate to improve investment resilience and energy security?

## Speakers

- Jörg Goschin, Chief Executive Officer, KfW Capital, Germany
- Stefano Marguccio, Deputy Chief Executive Officer, Sustainable Energy for All (SEforALL), United Nations
- Dato' Ir. Ts. Razib Dawood, Executive Director, ASEAN Centre for Energy, Indonesia (*tbc*)
- Laurent Zylberberg, Chairperson of the Board, Stoa Infra and Energy; Vice President, Groupe Caisse des Dépôts, France
- Zhu Yufeng, President, GCL (Group) Holdings, China
- Alan Chan, Executive Director, Chief Investment Officer, Towngas, Hong Kong (China)
- Eddie Chen, Chairman of the Board of Directors, China Carbon Neutral Development Group, China
- Wang Chuanfu, Chairman, BYD Electronic (International) Co., Ltd, China (*tbc*)
- Zeng Yuqun, Chairman, Contemporary Amperex Technology Co., Ltd. (CATL), China (*tbc*)

## 17.00 – 18.30 Parallel Session II: Investing in Artificial Intelligence and the Future Smart Society

### Agenda focus

**Artificial intelligence (AI) has emerged as the defining feature of global technological innovation and the transformation of production paradigms. The advent of next-generation intelligent technologies, including generative AI, embodied intelligence, and autonomous systems, is reshaping value creation mechanisms and frameworks for industrial coordination. Meanwhile, these technologies also pose governance challenges and risk exacerbating technological divides within societies and cross borders.**

**This session aims to explore how strategic investments, in the context of evolving international policy environment and technological deployments, can advance AI infrastructure**



development, data governance structures, cross-border connectivity, and the intelligent transformation of key industries, thereby fostering a more inclusive and resilient AI investment ecosystem.

#### Theme 1 AI Investment Pathways: Infrastructure, Governance, and Cross-Border Interoperability

- As AI systems increasingly demand substantial computational resources and robust technical infrastructures, how can investments be strategically directed towards high-performance data centres and other digital infrastructure?
- Given the current fragmentation in cross-border data flow protocols and algorithmic regulatory standards, how can platform-based investments, regional cooperation mechanisms, or policy-driven tools contribute to constructing interoperable data infrastructures?
- What policy instruments can developing economies deploy to channel capital into digital infrastructure, while promoting social inclusion and resilience?

#### Theme 2 “AI + Industry”: Driving Structural Transformation and Investment Synergies

- As global industries undergo systemic upgrading, how will AI applications across manufacturing, energy, healthcare, and transportation sectors influence capital allocation? Which sectors present the highest potential for investment and transformative impact?
- Considering regional disparities in industrial bases, data compliance, and technical capacities, how can cross-border investment platforms facilitate institutional alignment, risk mitigation, and market access for AI+ industry projects?
- In the broader process of AI-enabled industrial transformation, how can emerging investment areas, such as green transition, skill development, and infrastructure upgrading resonate with AI-focused funds and blended finance instruments to shape a diverse and sustainable investment ecosystem?

#### Speakers

- Cui Zhicheng, President, China General Technology Group (Genertec), China
- Zhou Chaonan, Chairman, Range Intelligent Computing Technology Group
- Meleket Sahlu, Deputy Chief Executive Officer, Ethiopian Investment Holdings
- Tom Bentley, President, Asia Pacific, International Association of Science Parks and Areas of Innovation (IASP); Co-Founder, Melbourne Innovation District
- Riady Gozali, Managing Director, Golden Vision Capital, Singapore
- Jack Knight, Deputy Chief Executive, The Investment Association, United Kingdom



- Wang Peng, Executive Chairman, Global FOF Association
- Wee Meng Thoo, Advisor, Golden Hill Asset Management, Singapore
- Mohamed Hareb Al Otaiba, Chairman, MHAO Group, United Arab Emirates *(tbc)*
- Hu Houkun, Deputy Chairman and Rotating Chairman, Huawei, China *(tbc)*
- Eric Jing, Chairman, Ant Group, China *(tbc)*
- Liang Rubo, Chairman and CEO, Bytedance, China *(tbc)*
- Luo Zhenhua, President, DJI *(tbc)*

### 17.00 – 18.30 Parallel Session III: Investing in Life Sciences and Future Health

#### Agenda focus

Recent advancements in life sciences, spanning genomics, biotechnology and personalised medicine, and breakthroughs such as gene editing, mRNA, and AI-driven drug discovery have been enabling diagnoses, more effective treatments and a shift toward precision healthcare. As a result, human health is poised to improve, with extended life expectancy and enhanced quality of life. This session will examine how investment can target the infrastructure and innovation needed for breakthroughs and help turn revolutionary scientific discoveries into future healthcare solutions.

China's life sciences and biomedicine have been rapidly developing and gradually entering the forefront of global industry and innovation. However, investing in future health is not just about drugs and healthcare, but also includes investments in specific sub-sectors related to culture, sports, tourism, etc. This session will also examine health investment from a broader perspective and strive to illustrate a wider range of investment opportunities.

- How can Investors help provide the financial resources needed to support long-term research, clinical trials and the commercialisation of new medical technologies?
- How to enable startups and research institutions to scale innovations and bring cutting-edge therapies and diagnostics to market?
- How can Investment in life sciences help improve lives in developing countries by funding affordable innovations, strengthening local research capacity, and expanding access to life-saving diagnostics, treatments and vaccines?
- In industries such as culture, sports, and tourism, which emerging investment opportunities are closely related to public health, and which cross-sectors (such as sports and medical tourism) are closely related to international investment and trade?
- How to promote new technology and business model innovation through forward-looking investment to promote a healthier lifestyle in the future?





### Speakers

- Nader Naini, Managing Partner, Frazier Healthcare Partners
- Robert Nelsen, Co-founder and Managing Director, ARCH Venture Partners
- Shaikha Nasser Al Nowais, Secretary-General Elect, UN Tourism; Corporate Vice President of Owner Relationship Management, Rotana (*tbc*)
- Uğur Şahin, Co-Founder and Chief Executive Officer, BioNTech
- Duane Kuang, Founding Managing Partner, Qiming Venture Partners, China
- Li Ning, Executive Chairman and Joint Chief Executive Officer, LI-NING Group, China
- Xiaobin Wu, President and Chief Operating Officer, BeiGene, China
- Michael Yin, Chief Executive Officer, BioBAY, China
- Zhang Wenhong, Director, National Medical Centre for Infectious Diseases; Director, Department of Infectious Diseases, Fudan University Huashan Hospital, China

