

**Seventh Multi-year Expert Meeting on  
Commodities and Development**  
15-16 April 2015  
Geneva

**Role of Structured Financial products in managing  
commodities price volatility**

By

Dr. Bharat Kulkarni  
Director, Stalwart Management Consultancy Services

The views expressed are those of the author and do not necessarily reflect  
the views of UNCTAD.

# Stalwart

Knowledge | Innovation | Technology

**Dr. Bharat Kulkarni,  
Director, Stalwart Management Consultancy Services**

**Expert Meeting  
on Commodities  
and Development  
15-16 April 2015**

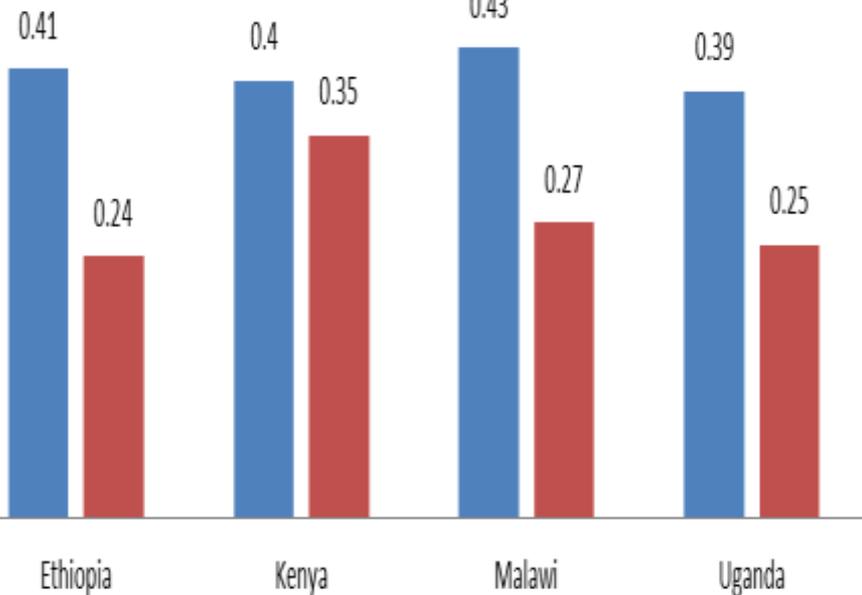


**Role of Structured Financial products in  
managing commodities price volatility**

# Maize Prices in 4 sub Saharan African Countries

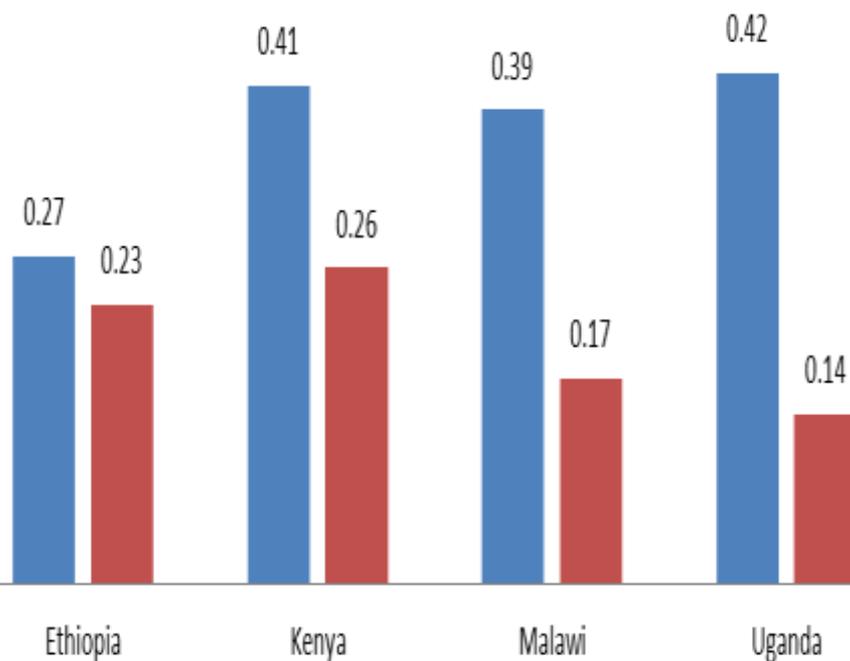
2013

■ Highest Price ■ Lowest Price



2014

■ Highest Prices ■ Lowest prices



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology



# What is the Reason

- Demand is spread over the year; Supply during harvest season;
- Prices collapse during the harvest period and peak during deficit period
- Leads to poverty- as farmers sell low on harvest and buy at a higher price for consumption



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL





# Post harvest liquidity is a major challenge

- Present agro produce marketing system is inefficient & fragmented and does not guide the producers;
- Farmers need money on harvest- Liquidity needs
- Absence of storage infrastructure;
- Cost of borrowing & Banks requirement do not leave viable option for farmers.

**Farmers in Sub Saharan realize a very small % value of their produce vis-à-vis 65-70% in the developed economies**



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL



# Ground Reality in Post Harvest Credit



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology



# Challenges for Processors and Exporters

- Huge investment of Working capital in Physical stocks;
- Cost of financing gets added to the Prices.
- Processing margins are reduced.
- Export Financing- barrier to entry;

**The challenges offer a opportunity to use  
Structured financial products**



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL





# What is Structured Finance

- A process to transfer the risks from parties less able to bear them to those more equipped to bear them.
- Move the risk away from the party which is being financed
- Conversion of Wealth to Capital
  - Plantations, Oil etc



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology



# Why Structured Finance

- Issues with the traditional system
  - Risk on Borrower
  - Hence, Borrower needs to be financially sound
  - Even if collateral is accepted- Secondary
- High interest due to higher risk
- New Companies find it challenging



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL





# Structured Commodity Finance

- Shifting the primary risk on underlying commodity
- Storage/Control of commodity
  - With neutral party
- Borrower Profile/Financials
  - Secondary comfort



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL





# Issues in Structured Commodity Finance

- Warehousing Infrastructure
- Logistics Management
- Quality Assaying
- Insurance
- Exit Options



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL





# Benefits of the structured financing for Borrower

## Traditional financing

- **Need of Balance sheet Strength**
- **The credit risk affects the credit cost**
- **Lean on assets tie up the assets as security**

## Structured commodity finance

- **Lending is independent of balance sheet strength.**
- **Standardized commodity risk is lower, hence cheaper**
- **Other assets left free for borrowing**



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology



# Benefits of the structured financing for Lender

## Traditional financing

- Liquidity of the Collateral is low
- Individual credit risk evaluation & monitoring
- Less transaction intensive

## Structured commodity finance

- More liquid Collateral
- Clearly identified risks of identified class of assets
- Huge volumes as opportunity scalable across commodities
- Tight structure => High quality asset



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology



# Warehouse receipt based finance

- Warehouse receipt
  - Title to goods
  - Acts as a collateral against the stocks stored with a credible warehouse
  - In some countries, it is a negotiable instrument
  - Can be used by the farmer as a collateral security to avail institutional finance
  - A very developed system in US, Canada and Australia for financing to farmers



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

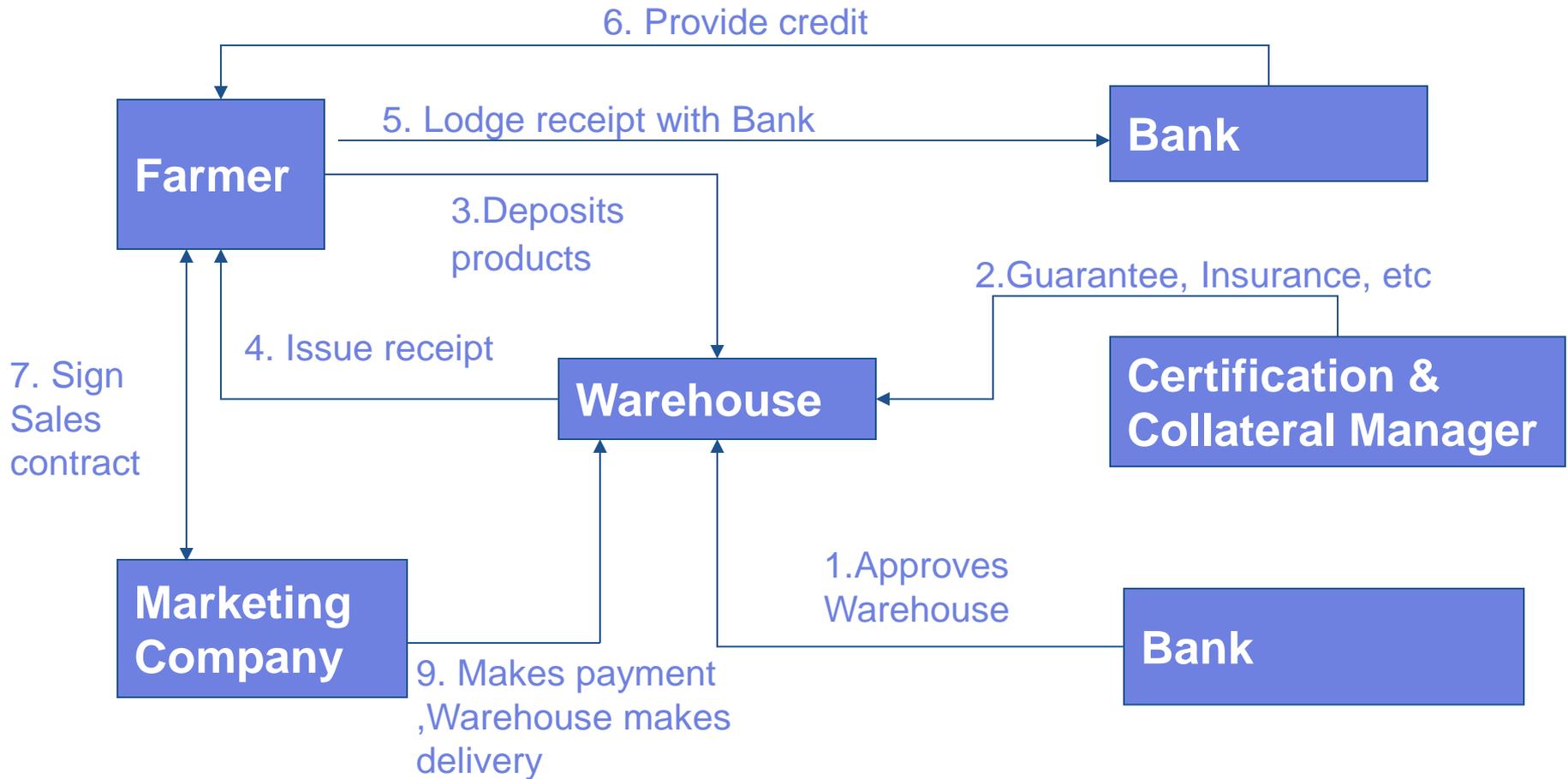
**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology

# Warehouse receipt based commodity financing: structure



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology

# Challenges in developing nations

## Warehouse Facilities

- Unreliable performance of warehousemen - fraud & mismanagement
- High charges levied to farmers/traders

## Warehouse Receipts (WR)

- Negotiability of warehouse receipts
- Non-uniformity of WRs

## Collateral Management Services

- Either Absent or too costly,
- Even if present, role not understood properly



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology

15



# Challenges in developing nations

## Risk Management Issues

- Price information
- Access to market

## Commodity Related issues

- Lack of standardization of grades
- Part delivery of goods



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

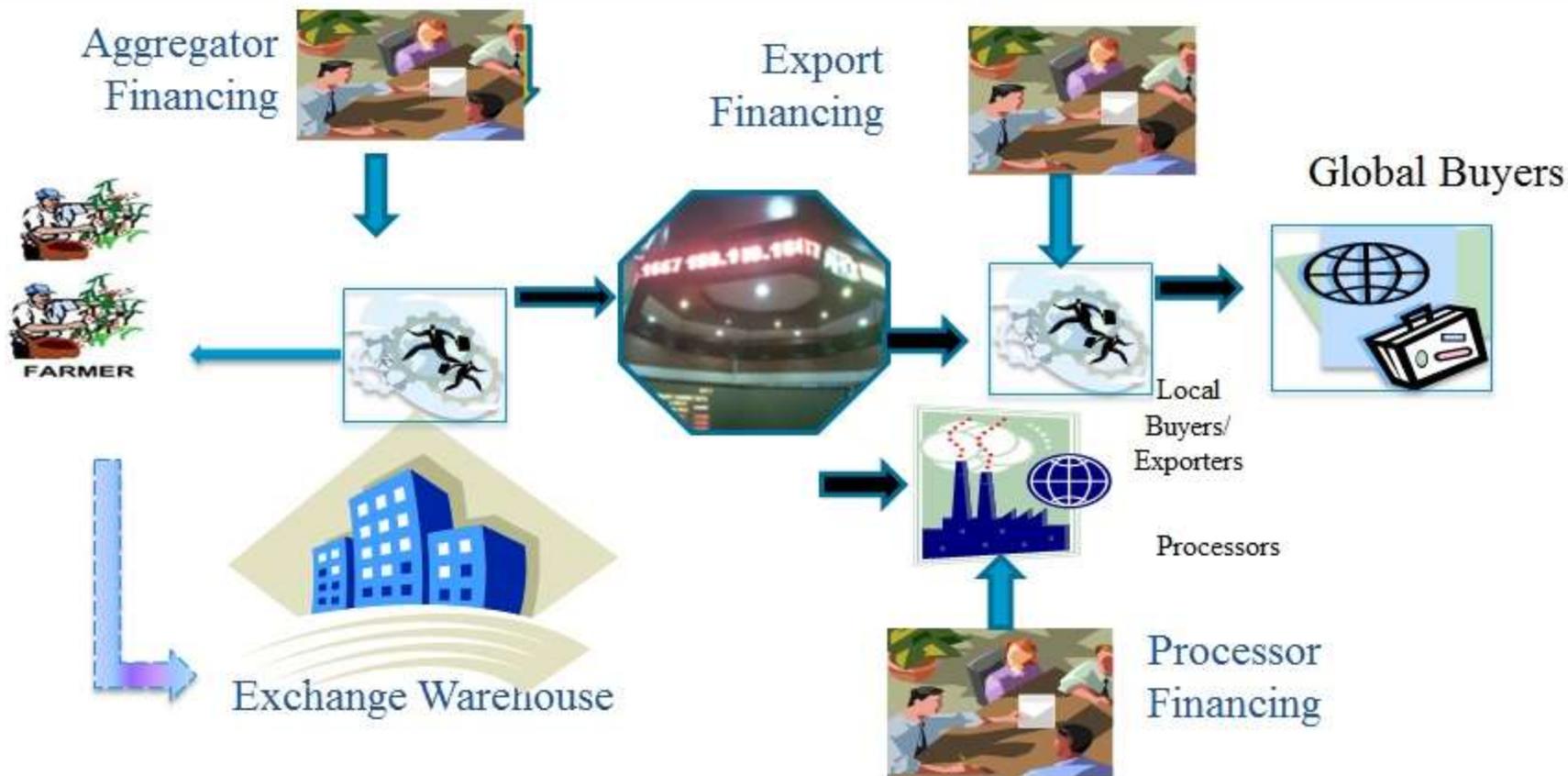
**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology

# The Experiment in Malawi



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology

# Getting Finance Up the Value chain in Malawi- AHCX initiative



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

**Stalwart**

Knowledge | Innovation | Technology



# Conclusion

- Banks and Financial institutions have to look beyond the traditional form of inventory finance based on trilateral agreements between a bank, a borrower and a collateral manager.
- In effect, warehouse receipts can play a crucial role into a wide variety of financing schemes. These may not be easy to structure, but often, can be used for sectors which have little or no access to affordable finance.
- Hence, banks and other financiers which develop the relevant skills - quite different from those required for relationship banking or balance sheet finance, and closer to investment banking skills - can reap attractive margins.
- The availability of the finance will allow the market to suck the extra supply and evenly distribute it over the demand period.



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL





# Thank You



**Stalwart Management Consultancy  
Services Pvt. Ltd**

**Making Markets Work**

**Dr. Bharat Kulkarni**  
Director

India: 706, Gulmohar CHS,  
Gawand baugh, Thane (W)  
Dubai: 905 Liberty House, DIFC,  
Dubai

India- +91 9754 343310  
Malawi- +265994782949  
Email: drbkulkarni@gmail.com  
Skype: drbharatkulkarni

[www.stalwart-consulting.com](http://www.stalwart-consulting.com)



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

**UNCTAD**

PROSPERITY FOR ALL

