
**Intergovernmental Working Group of Experts on
International
Standards of Accounting and Reporting
(ISAR)**

33rd SESSION

4 - 6 October 2016

Room XVIII, Palais des Nations, Geneva

Wednesday, 5 October 2016

Afternoon Session

**Agenda item 4. Enhancing the role of reporting in attaining
the Sustainable Development Goals: Integration of
environmental, social and governance information into
company reporting**

Presented by

David Picton
Chief Sustainability Officer
Carillion Plc

*This material has been reproduced in the language and form as it was provided.
The views expressed are those of the author and do not necessarily reflect the views of UNCTAD.*



Making tomorrow a better place

ISAR – Carillion Sustainability Reporting

David Picton

Chief Sustainability Officer

5 October 2016



Carillion – Overview



Revenue



Independently Listed
London Stock Exchange

46 000 Employees
UK, Canada
Middle East and North Africa

Support Services
Construction
Public Private Partnerships

www.carillionplc.com/investors/



Making tomorrow a better place
Annual Report and Accounts 2015



Carillion's Sustainability 2020 Strategy





Carillion's 16th Annual Sustainability Report
<http://sustainability2015.carillionplc.com/index.html>





OUTCOMES:

Our Six Positive Outcomes



BETTER BUSINESS

-  Building a successful business
-  Leading the way with our customers and suppliers

BETTER SOCIETY

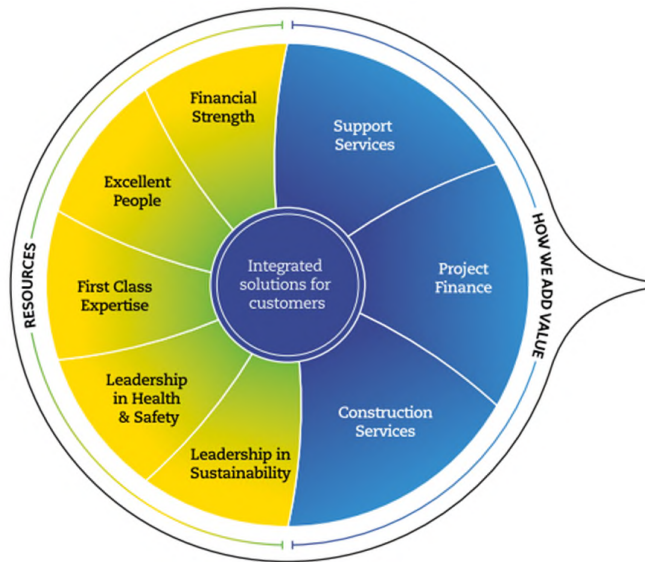
-  Providing better prospects for our people
-  Supporting sustainable communities

BETTER ENVIRONMENT

-  Enabling low-carbon economies
-  Protecting the environment



Sustainability – The Business Case



Evidence

- **Growth** – work winning and existing customer relationships
- **Investor Relations** – financial and non-financial value
- **Engagement** – government (local, national) and communities
- **Content Generation** – multi-channel communications
- **Awards, Benchmarks and Indexes** – impact and benefit
- **People** – recruitment, retention and internal engagement
- **Thought-Leadership** – best-practice and inspiration

“Businesses without visionary engagement, inspiring stories, responsible compliance or public trust are businesses without competitive futures ...”



Sustainability – Reporting in Practice



£33.8M



58% Local Spend



31% Reduction



94% Diverted from Landfill



44,810 Students Reached



2015 Diversity Champion

£33.8m profit contribution through sustainable actions and behaviours

Investing in Integrity Charter Mark

Oman Construction Week Awards – Carillion Alawi won HSE Initiative of the Year, Sustainability Initiative of the Year and CSR Initiative of the Year

Four stars (97%) in Business in the Community's 2015 CR Index

58% local supplier spend – supporting local economies

Building Public Trust Award (PwC) retained for an unprecedented third year for FTSE 250 Sustainability Reporting

+36 Net Promoter Score measuring customer satisfaction

Progressive Aboriginal Relations Bronze Award attained

51% reduction in All Accident Frequency Rate (AAFR) (against a 2011 baseline)

600+ indigenous communities reached through acquisitions of Bouchier, Rokstad and Outland, Canada

Largest trainer and employer of construction apprentices in the UK, offering over **1,700** placements in 2015

The Times Top 50 Employers for Women and BITC's Diversity Champion for 2015 (Kat Fidler)

1% of our pre-tax profit donated to community activities

31% reduction in our carbon footprint since 2011 (normalised)

98A near-perfect score for climate change action from the CDP

BREEAM® certification on over 200 projects since the methodology's inception in 1990

94% of waste diverted from landfill

40% reduction in operational water use since 2012

47% absolute reduction in waste (against a 2014 baseline)



100%



Mapping to the UN Sustainable Development Goals



Strong fit with Carillion Strategy

