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**Intergovernmental Working Group of Experts on  
International  
Standards of Accounting and Reporting  
(ISAR)**

**36th SESSION**

30 October – 1 November 2019  
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Thursday, 31 October 2019  
Morning Session

**Agenda item 3. Practical implementation, including  
measurement, of core indicators for entity reporting on the  
contribution towards the attainment of the Sustainable  
Development Goals: Review of case studies**

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Metallurgical Corporation of China Ltd.



**Promoting Sustainable Development,  
Shaping a Bright Future: The Case of MCC**

Ye Zhang, October 31, 2019



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## ▶ I. About MCC

MCC consolidated with China Minmetals Corporation (CMC) and became a member of CMC in late 2016

MCC at 290th among the Fortune Global 500 companies in 2016, before the consolidation



CMC, a trailblazer across the whole industry chain from resource acquisition & exploration to project design, construction, operation, distribution, and further processing

CMC at 112th among the Fortune Global 500 companies in 2019



## I. About MCC



### **In China, accounting for 90% Steel Plant Construction**

Ansteel(1948), WISCO, Baogang group, TISCO, Pangang group, Baosteel...



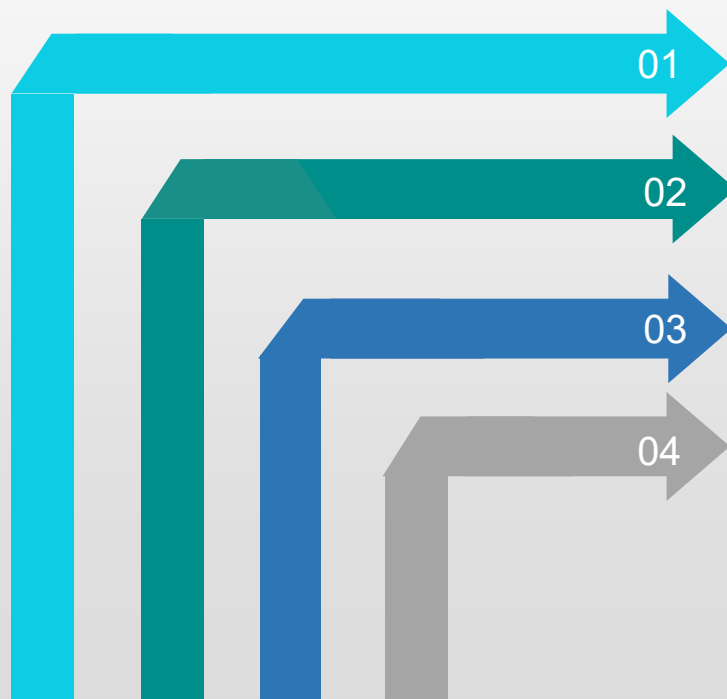
### **Accounting for 60% Steel Plant Construction Internationally**

Vietnam Ha Tinh Joint Steel Plant, the Malaysian Kuantan Steel Plant, the India TATA Steel Plant.....

## ▶ I. About MCC



In year of 2018, MCC had.....



### Assets and Employment

Total assets: USD 63.95 billion  
Employees: 96,646



### Subsidiaries

46 direct subsidiaries, 13 Grade-A scientific research and design institutes and 15 large-scale construction enterprises.



### Overseas Institution

151 overseas offices in 57 countries and regions  
88 are located in 32 Belt and Road Initiative signatories



### Research and Development

25 national science and technology R&D platforms  
over 53,000 engineering & technical personnel  
27,000 patents in force  
ranking 4<sup>th</sup> among all the central enterprises for six consecutive years (2013-2018)

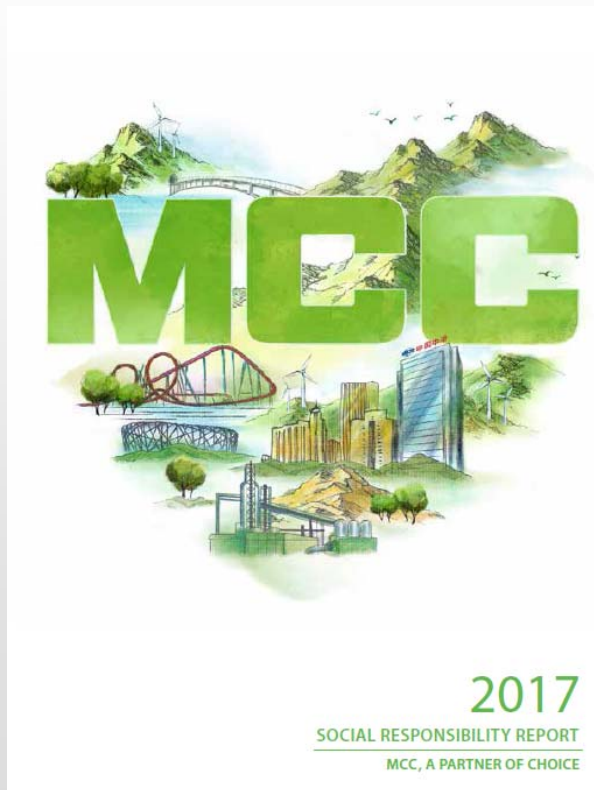


## ▶ II. UNCTAD's GCI and MCC's Sustainability Indicators



- As requested by ISAR, UNCTAD launched its initiative on selecting a limited number of core SDG indicators for company reporting, and a Guidance on Core Indicators (GCI) has been prepared.
- A case study has been undertaken, aiming to examine the practical implementation of the GCI by MCC for reporting on the SDGs.
- It covers the time frame from January 1, 2018 to December 31, 2018, with certain important earlier years traced back to as needed.

## ▶ II. UNCTAD's GCI and MCC's Sustainability Indicators



- Currently MCC prepares its Social Responsibility Report in accordance with guidelines of the Stock Exchange of Hong Kong Limited and the Shanghai Stock Exchange.
- The CSR Report is also prepared with reference to the relevant guidance of the State-owned Assets Supervision and Administration Commission of the State Council, the General Administration of Quality Supervision, Inspection and Quarantine of China, the International Organization for Standards and the Global Reporting Initiative.





## II. UNCTAD's GCI and MCC's Sustainability Indicators

I	Area	Indicators	Relevant SDG indicator	2018
A.1	Revenue and/or profit value added	A.1.1 Revenue	B.1.1	USD 42.75 billion
		A.1.2 Value added	B.1.1, 9, 8, 4.1	USD 12.12 billion
		A.1.3 Total value added	B.1.1, 9.4.1	USD 11.84 billion
A.2	Payments to the Government	A.2.1 Taxes and other payments to the Government	B.1.2	USD 1.04 billion
		A.2.2 Other payments	A.1.1	To date in 2018. Since February 2019, data has been collected
A.3	Non-revenue expenditure	A.3.1 Contingency provision	B.1.1	USD 887,242
		A.3.2 Total expenditure on research and development	B.1.1	USD 1,492.87 billion
A.4	Asset registration/valuation expenses	A.4.1 Percentage of total government	B.1.1	92.55% (domestic procurement spending of USD 14,184 billion)
		B.1.1 Water recycling	B.1.1	10,942,960ml
		B.1.2 Water use efficiency	B.1.1	11,990/US 10,000 dollars of GDP
B.1	Sustainable use of water	B.1.2 Water reuse	B.1.2	Total water reuse/quantity: 21,424,944 cubic meters
		B.1.1 Reduction of water pollution	B.1.1	Data was not collected due to different statistical standards
		B.1.2 Waste treated, re-manufactured and recycled	B.1.1	Waste generated recycled: 219,259 cubic meters (92.75% of recycling rate) Waste being recycled: 40,224 tons (22.06% of recycling rate) Waste treated/recovered: 187,892 cubic meters (82.70% of recycling rate) Sulfuric acid/water recycled: 2,871 tons (34.07% of recycling rate) Domestication residues recycled: 122,822 tons (100% of recycling rate) Waste ton: 29,295 tons Waste: Pure Sulfuric: 18 tons Sulfuric: 121 tons P2O5 with flow: 14,057 tons Waste used: 11,897,147 tons Waste used in long term: 1,207,292 tons Waste ton: 252,112 tons
B.1.3 Hazardous waste	B.1.2	China's domestic greenhouse gas emissions (scope 1 and 2): 7,855,254 tons Greenhouse gas emissions of Chinese overseas development enterprises (scope 1 and 2): 11,479,404 tons China's domestic greenhouse gas emissions (scope 1 and 2): 7,855,254 tons Greenhouse gas emissions of Chinese overseas development enterprises (scope 1 and 2): 11,479,404 tons		
B.2	Greenhouse gas emissions	B.2.1 Greenhouse gas emissions (scope 1)	B.2.1	China's domestic greenhouse gas emissions (scope 1 and 2): 7,855,254 tons Greenhouse gas emissions of Chinese overseas development enterprises (scope 1 and 2): 11,479,404 tons
		B.2.2 Greenhouse gas emissions (scope 2)	B.2.1	China's domestic greenhouse gas emissions (scope 1 and 2): 7,855,254 tons Greenhouse gas emissions of Chinese overseas development enterprises (scope 1 and 2): 11,479,404 tons
B.4	Green-tying substances and chemicals	B.4.1 Green-tying substances and chemicals	B.4.2	0
		B.4.1 Resource energy	B.4.1	Data was not collected due to different statistical standards Efficiency: 1,437 kWh/US 10,000 dollars of GDP
B.5	Energy conservation	B.5.1 Energy efficiency	B.5.1	Waste: 160,200 kWh/US 10,000 dollars of GDP Waste: 9,0271 ton/US 10,000 dollars of GDP Waste: 8,028 ton/US 10,000 dollars of GDP Waste: gas: 10,3251 cubic meters/US 10,000 dollars of GDP Waste: oil: 9,0271 ton/US 10,000 dollars of GDP
		B.5.2 Energy efficiency	B.5.1	Waste: 160,200 kWh/US 10,000 dollars of GDP Waste: 9,0271 ton/US 10,000 dollars of GDP Waste: 8,028 ton/US 10,000 dollars of GDP Waste: gas: 10,3251 cubic meters/US 10,000 dollars of GDP Waste: oil: 9,0271 ton/US 10,000 dollars of GDP
C.1	Gender equality	C.1.1 Proportion of women in managerial positions	B.5.2	23%
		C.1.1 Average hours of training per year per employee	B.5.2	181,224 person-hours (training hours were not collected due to different statistical methods)
		C.1.2 Proportion of employees receiving training per year per employee	B.5.2	Data was not collected due to different statistical standards
C.2	Human capital	C.2.1 Proportion of employees receiving training per year per employee	B.5.2	181,224 person-hours (training hours were not collected due to different statistical methods)
		C.2.2 Proportion of employees receiving training per year per employee	B.5.2	181,224 person-hours (training hours were not collected due to different statistical methods)
		C.2.3 Proportion of employees receiving training per year per employee	B.5.2	181,224 person-hours (training hours were not collected due to different statistical methods)
C.3	Employee health and safety	C.3.1 Proportion of employees receiving training per year per employee	B.5.2	181,224 person-hours (training hours were not collected due to different statistical methods)
		C.3.2 Proportion of employees receiving training per year per employee	B.5.2	181,224 person-hours (training hours were not collected due to different statistical methods)
		C.3.3 Proportion of employees receiving training per year per employee	B.5.2	181,224 person-hours (training hours were not collected due to different statistical methods)
C.4	Coverage by collective agreements	C.4.1 Percentage of employees covered by collective agreements	B.5.2	64.6%
		C.4.2 Percentage of employees covered by collective agreements	B.5.2	64.6%
		C.4.3 Percentage of employees covered by collective agreements	B.5.2	64.6%
D.1	Corporate governance disclosure	D.1.1 Number of board meetings and attendance rate	B.5.2	14 times, no director was absent without permitted leave
		D.1.2 Number and percentage of female board members	B.5.2	0
		D.1.3 Board members by age range	B.5.2	Above 60-year-old: 2 people Above 50-year-old: 2 people Above 70-year-old: 1 person
		D.1.4 Number of meetings of audit committees and attendance rate	B.5.2	7 meetings, 66.7% of attendance rate
		D.1.5 Compensation: total compensation per board member (not executive and non-executive directors)	B.5.2	CEO (China): USD 0, salary from the related parties CFO (China): USD 0, salary from the related parties Vice Chairman: USD 26,021 Chairman: USD 10,218 Chairman: USD 22,148 Chairman: USD 19,702 Chairman: USD 21,741
		D.1.6 Compensation: total compensation per board member (not executive and non-executive directors)	B.5.2	CEO (China): USD 0, salary from the related parties CFO (China): USD 0, salary from the related parties Vice Chairman: USD 26,021 Chairman: USD 10,218 Chairman: USD 22,148 Chairman: USD 19,702 Chairman: USD 21,741
D.2	Anti-corruption practices	D.2.1 Number of cases of bribery and corruption	B.5.2	0
		D.2.2 Average number of hours of training on anti-corruption practices per year per employee	B.5.2	2,300 people received anti-corruption training

■ The case study on MCC and the summary table in its annex shows that MCC reported 29 indicators among the total 33 core indicators of the GCI in 2018.

■ The number of reported indicators will be increased to 30 in 2019.



## ▶ II. UNCTAD's GCI and MCC's Sustainability Indicators

B.1	Sustainable use of water	B.1.1. Water recycling and reuse	6.3.1.	10,840,966m <sup>3</sup>
		B.1.2. Water use efficiency	6.4.1.	11.98m <sup>3</sup> /US 10,000 dollars of GDP
		B.1.3. Water stress	6.4.2.	Total water consumption: 52,436,944 cubic meters
B.2	Waste management	B. 2.1. Reduction of waste generation	12.5.	Data was not collected due to different statistical standards
		B.2.2. Waste reused, re-manufactured and recycled	12.5.1.	Waste concrete recycled: 219,259 cubic meters (39.72% of Recycling rate)
				Steel scrap recycled: 44,296 tons (22.44% of recycling rate)
				Waste wood recycled: 197,690 cubic meters (62.70% of recycling rate)
				Leftover materials recycled: 2,873 tons (34.07% of recycling rate)
		B.2.3. Hazardous waste	12.4.2.	Incineration residues recycled: 122,502 tons (100% of recycling rate)
Waste oil: 29,963 liters				
B.3	Greenhouse gas emissions	B.3.1. Greenhouse gas emissions (scope 1)	9.4.1.	Waste Paint Buckets: 28 tons
				Emulsion: 131 tons
		B.3.2. Greenhouse gas emissions (scopes 2)	9.4.1.	Fly ash from incinerators: 16,055 tons
				Waste sand: 11,507,167 tons
B.4	Ozone-depleting substances and chemicals	B.4.1. Ozone-depleting substances and chemicals	12.4.2.	Waste sand in deep ocean: 2,007,500 tons
				Waste oil: 355,143 liters
B.5	Energy consumption	B.5.1. Renewable energy	7.2.1.	China's domestic greenhouse gas emissions (scope 1 and 2): 5,855,204 tons
		B.5.2. Energy efficiency	7.3.1.	Greenhouse gas emissions of overseas resource development enterprises (scope 1 and 2): 11,679,604 tons
				China's domestic greenhouse gas emissions (scope 1 and 2): 5,855,204 tons
				Greenhouse gas emissions of overseas resource development enterprises (scope 1 and 2): 11,679,604 tons

- Example of the environmental indicators: one of the four areas of GCI.
- Data are collected through the Energy Conservation and Emission Reduction Big Data Information Reporting System.
- Data cover MCC's all factories and project departments.



### ▶ III. MCC Promotes Sustainable Development

*For a long time, MCC has integrated sustainable development into its operation*



**High-quality operation for stronger internal impetus**

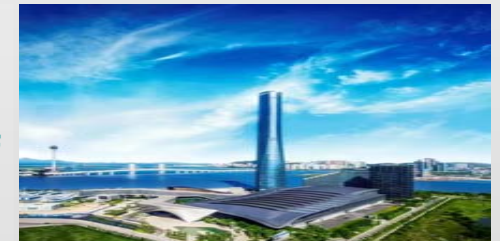


**Win-win cooperation and common development in the spirits of joint governance, mutual benefits and shared honour**

**High-tech and high-quality development for a better ability of value creation**



**Green development and environmental protection to promote the development of ecological civilization**





### ▶ III. MCC Promotes Sustainable Development



Superior Products & Services



Risk Management



Excellent HR Governance



Human-Nature Harmony



### ▶ III. MCC Promotes Sustainable Development



- Forefront of ENR's Top 250 International Contractors for ten consecutive years;
- Best Sustainable Performance, Most Investment Value and Best Sustainability Report;
- Class-A (Best) listed Company on the Shanghai Stock Exchange, Top Ten Contributors to China's Urban Energy Transformation, and Outstanding Company for the 40<sup>th</sup> Anniversary of China's Steel Reform and Opening-up.

Metallurgical Corporation of China Ltd.



Thank you!