Intergovernmental Working Group of Experts on International Standards of Accounting and Reporting (ISAR)

37th SESSION 2 – 6 November 2020

Wednesday, 4 November 2020

Agenda item 3. Practical implementation, including measurement, of core indicators for entity reporting on the contribution towards the attainment of the Sustainable Development Goals: Review of case studies

Presented by

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Company A: Identity Card

- producing diamond tools for cutting and processing marble, granite, engineered stone and ceramic
- based in the north of Italy
- more than 40 years of activity
- In 2018:
 - revenues of 18 million euro, 27 million euro of total assets
 - 134 employees
- For what concerns disclosure:
 - Integrated Reporting (since 2013)
 - GRI Standards in accordance to "Core Option".
 - Italian Accounting Standards issued by the OIC (Organismo Italiano Contabilità, the Italian Accounting Body)

The Core Indicators: An overview

| | Economic area indicators | Social area indicators |
|---|---|---|
| | Revenue | Proportion of women in managerial positions |
| | Value added (gross value added, GVA) | Average hours of training |
| | Net value added (NVA) | Expenditure on employee training |
| | Taxes and other payments to the Government | Employee wages and benefits by type and |
| | Green investment | gender |
| | Community investment | Expenditures on employee health and safety |
| | Total expenditures on research and | Frequency/incident rates of occupational |
| | development | injuries |
| | Percentage of local procurement | Percentage of employees covered by |
| | | collective agreements |
| | Further products and indicators | |
| | Environmental area indicators | Institutional area indicators |
| | Water recycling and reuse | Institutional area indicators N. of board meetings and attendance rate |
| • | | |
| • | • Water recycling and reuse | N. of board meetings and attendance rate |
| • | Water recycling and reuseWater use efficiency | N. of board meetings and attendance rate N. and percentage of female board members |
| • | Water recycling and reuse Water use efficiency Water stress | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 Greenhouse gas emissions scope 2 | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive Amount of fines paid or payable due to |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 Greenhouse gas emissions scope 2 Ozone-depleting substances & chemicals | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive Amount of fines paid or payable due to convictions |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 Greenhouse gas emissions scope 2 | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive Amount of fines paid or payable due to |

The Core Indicators for Company A

| Proportion of women in managerial positions Average hours of training Expenditure on employee training Employee wages and benefits by type and gender Expenditures on employee health and safety Frequency/incident rates of occupational injuries Percentage of employees covered by collective agreements |
|--|
| Institutional area indicators N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive Amount of fines paid or payable due to convictions Average n. of hours of training on anticorruption issues |
| |

The Core Indicators for Company A

| | Economic | Environmental | Social | Institutional |
|---|----------|---------------|--------|---------------|
| Disclosed | 7 | 3 | 3 | 4 |
| Qualitative information provided and quantitative expected in 2019 report | 1 | 2 | 4 | 1 |
| No data available | 0 | 6 | 0 | 2 |

Company A

- AS IS: able to fully disclose 17 out of the 33 GCI indicators
- **TO BE**: disclose **25** out of 33 indicators with full coverage of the economic and social areas.

Company B: Identity Card

- wholesale and retail sale of beauty products: perfumery and personal care products
- based in the south of Italy
- > 23 years of activity
- In 2018:
 - revenues of 22 million euro, 18 million euro of total assets
 - 116 employees
- For what concerns disclosure:
 - Integrated Reporting (first time in 2018)
 - GRI Standards in accordance to "Core Option"
 - Italian Accounting Standards issued by the OIC (Organismo Italiano Contabilità, the Italian Accounting Body)

The Core Indicators: An overview

| | Economic area indicators | Social area indicators |
|---|---|---|
| | Revenue | Proportion of women in managerial positions |
| | Value added (gross value added, GVA) | Average hours of training |
| | Net value added (NVA) | Expenditure on employee training |
| | Taxes and other payments to the Government | Employee wages and benefits by type and |
| | Green investment | gender |
| | Community investment | Expenditures on employee health and safety |
| | Total expenditures on research and | Frequency/incident rates of occupational |
| | development | injuries |
| | Percentage of local procurement | Percentage of employees covered by |
| | | collective agreements |
| | Further months and indicators | |
| | Environmental area indicators | Institutional area indicators |
| | Water recycling and reuse | Institutional area indicators N. of board meetings and attendance rate |
| • | | |
| • | • Water recycling and reuse | N. of board meetings and attendance rate |
| • | Water recycling and reuseWater use efficiency | N. of board meetings and attendance rate N. and percentage of female board members |
| • | Water recycling and reuse Water use efficiency Water stress | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 Greenhouse gas emissions scope 2 | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive Amount of fines paid or payable due to |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 Greenhouse gas emissions scope 2 Ozone-depleting substances & chemicals | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive Amount of fines paid or payable due to convictions |
| | Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 Greenhouse gas emissions scope 2 | N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive Amount of fines paid or payable due to |

The Core Indicators for Company B

| | Economic area indicators | Social area indicators |
|---|--|---|
| | Revenue Value added (gross value added, GVA) Net value added (NVA) Taxes and other payments to the Government Green investment Community investment Total expenditures on research and development Percentage of local procurement | Proportion of women in managerial positions Average hours of training Expenditure on employee training Employee wages and benefits by type and gender Expenditures on employee health and safety Frequency/incident rates of occupational injuries Percentage of employees covered by collective agreements |
| • | Environmental area indicators Water recycling and reuse Water use efficiency Water stress Reduction of waste generation Waste reused, re-manufactured and recycled Hazardous waste Greenhouse gas emissions scope 1 Greenhouse gas emissions scope 2 Ozone-depleting substances & chemicals | Institutional area indicators N. of board meetings and attendance rate N. and percentage of female board members Board members by age range N. of meetings of audit committee and attendance rate Total compensation per board member and executive Amount of fines paid or payable due to convictions |
| | Renewable energy Energy efficiency | Average n. of hours of training on anti- corruption issues |

The Core Indicators for Company B

| | Economic | Environmental | Social | Institutional |
|---|----------|---------------|--------|---------------|
| Disclosed | 7 | 0 | 4 | 1 |
| Qualitative information provided and quantitative expected in 2019 report | 1 | 4 | 3 | 4 |
| No data available | 0 | 7 | 0 | 2 |

Company B

- AS IS: able to fully disclose 12 out of the 33 GCI indicators
- **TO BE**: disclose **24** out of 33 indicators with full coverage of the economic and social areas.

Lessons learned and reflections

- Most challenging areas:
 - Environmental: the companies do not have the activity/ practice in place or data are not tracked. For instance, this is the case for the following indicators:
 - B.1.1 Water recycling and reuse: both companies did not recycle or reuse water during the period
 - B.4.1 Ozone-depleting substances and chemicals: both companies do not track this area as, given the characteristics of the production processes, it is considered to be immaterial by the companies
 - Institutional: SMEs have simple governance structures
- Most important challenges:
 - Data collection
 - Materiality