



Highlights of

# NRF 2018

Retail's Big Show

By Jorij Abraham

# Short introduction...



## Jorij Abraham

Managing Director Ecommerce Foundation

Amsterdam Area, Netherlands  
| Information Technology and Services

Current eCommerce Foundation, Ecommerce Europe, Thuiswinkel.org

Previous Unic Benelux, Sanoma Media, vZine International

Education University of Amsterdam

[View profile as](#) ▼

500+ connections

<https://nl.linkedin.com/in/jorijabraham> [Contact Info](#)

Our mission is to promote digital global trade...

## Peace is the natural effect of Trade

Charles de Montesquieu  
Philosopher  
1689 - 1755



# Initiated by Ecommerce Europe, we now cooperate with 50+ associations worldwide



# The Ecommerce Foundation fosters global digital trade in three ways



20+ free reports on how to sell online in 50+ countries



A Global trust mark allowing consumers and merchants to shop and sell worldwide



An online handbook by/for 25.000 ecommerce experts

# About the National Retail Federation (NRF) Big Show

Many presentations you can find at [nrfbigshow.nrf.com/recap](http://nrfbigshow.nrf.com/recap)

## By the numbers

**35k**

ATTENDEES

**18k**

RETAILERS

**3.5k**

COMPANIES

**600+**

EXHIBITORS

**95**

COUNTRIES



# What are the Key Retail Trends of 2018?

Any sufficiently advanced technology is indistinguishable for magic. Arthur C. Clarke

<https://pixabay.com/nl/technologie-toekomst-telefoon-apple-512210/>

Video  
AR/VR Robots  
**Artificial**  
Voice  
**Mobile**  
Big Payment  
**Social**  
NFC/RFID  
Instore



# Mobile is becoming the dominant platform

Mobile commerce will reach 50% in 2023 (or earlier)

[https://commons.wikimedia.org/wiki/File:Mobile\\_Payment.jpg](https://commons.wikimedia.org/wiki/File:Mobile_Payment.jpg)

# Mobile is going to be the dominant platform

Replacing PC, Laptop & Tablet

Mobile

**46x**  
A day we check our mobile phone

**92%**  
have used their mobile while shopping

**89%**  
use their mobile while watching TV

**89%**  
use their mobile while watching TV

**50%**  
of spend will be mobile in 2023 in the USA

**80%**  
of ecommerce in China is already mobile

**80%**  
of ecommerce in China is already mobile

**80%**  
of Millenials & Gen Z expect targeted mobile ads

**80%**  
of Millenials & Gen Z expect targeted mobile ads

**59%**  
Of offline purchases are digitally influenced

**59%**  
Of offline purchases are digitally influenced

**87%**  
of the time spend on mobile is spend on an app

Source: Apple presentation @NRF2018 & Digital Survey Deloitte 2018

# Panera Bread is investing heavily into an instore mobile experience

The entire investment is funded by increased revenues

Mobile



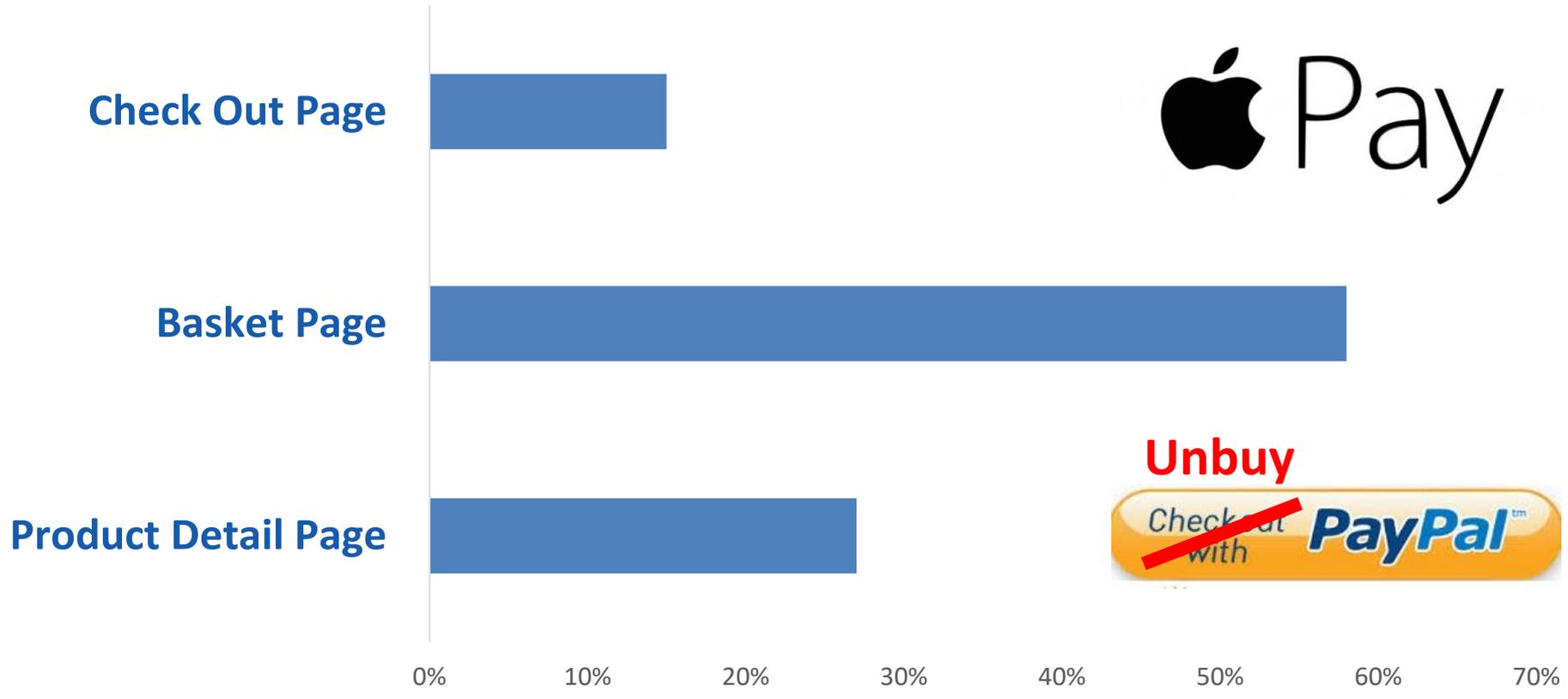
- 30 million users
- 70% are using Apple devices
- 30% of sales is digital
- 10% is order online & pick up
- Also use to order from table
- Home & business delivery are online only (no calls).
- Customer frequency has increased between 12 – 45%

<http://www.mitreagency.com/work/01-panera-bread.php>

# The end of the check out is near... payment is becoming seamless

Payment

ApplePay can be used instore, online and in-app. Paypal is experimenting with 'unbuying' transactions.





# Tech is becoming part of the Store Experience

But robots still have a long way to go...

# Instore display and camera's are being integrated to offer a new experience

Integrating pricing, face recognition, message personalization and more...

Instore



# Brands are building stronger store experiences

Adidas is planning to control 60% of the brand's global retail space by 2020 (up from 30% in 2016)



# The store front is being digitized allowing stores to interact day & night

Instore



# More tech is integrated into the store concept to add value

Like a body scanner by Unspun to create custom fit jeans and New Balance using a foot scanner

Instore



[blog.fit3d.com/fit3d-scans-used-to-make-custom-jeans-68e316916a36](https://blog.fit3d.com/fit3d-scans-used-to-make-custom-jeans-68e316916a36) <https://www.volumental.com/partners/>

# Retail robots have not developed much further in the last year

Still welcoming people, guiding them to the right product and scanning in-store inventory

Robots



# Retail robots have not developed much further in the last year

Still welcoming people, guiding them to the right product and scanning inventory

Robots



# Social Media is becoming an integral part of ecommerce

Social Media is no longer branding only, they are becoming a market place of their own



<https://www.flickr.com/photos/mkhmarketing/8468788107>

# Social Media is becoming an integral part of ecommerce

With Millennials taking the lead

Social

**40%**  
of the world population  
uses social media

**58%**  
check social media daily

**39%**  
of marketing spend, is  
spend digitally

**60B**  
messages are handled by  
Facebook & Messenger  
daily

**66%**  
Millennials value social  
media more than personal

**67%**  
67% find mobile adds  
irrelevant

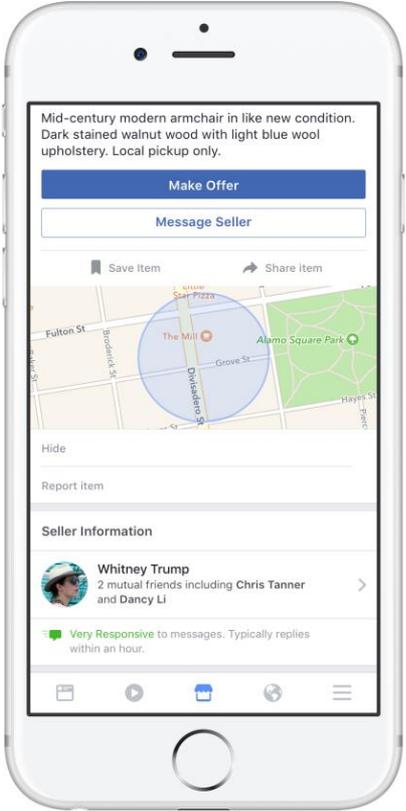
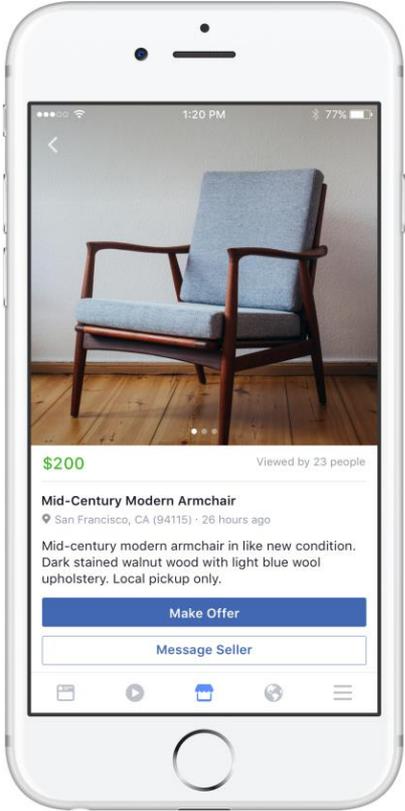
**83%**  
will skip advertising  
if we allow them

Source: Apple presentation @NRF2018 & Digital Survey Deloitte 2018, <https://www.brandwatch.com/blog/96-amazing-social-media-statistics-and-facts-for-2016/>

# Facebook Marketplace allows consumers to sell & buy via Facebook

With 550 million visitors and 18 million posts in May 2017 alone

Social





# Traditional media no longer reach consumers, but they are fighting back

Hearst has grown its revenues for 5 consecutive years to more than \$ 10 billion

Social



Cosmo reaches more women via social media than via its own magazine & site



bloomingdale's  
★ macy's

Creating social media content for retailers.

# Hearst also “acquired” blogger Pioneer Woman

with 23M readers, 7M followers and her own food show

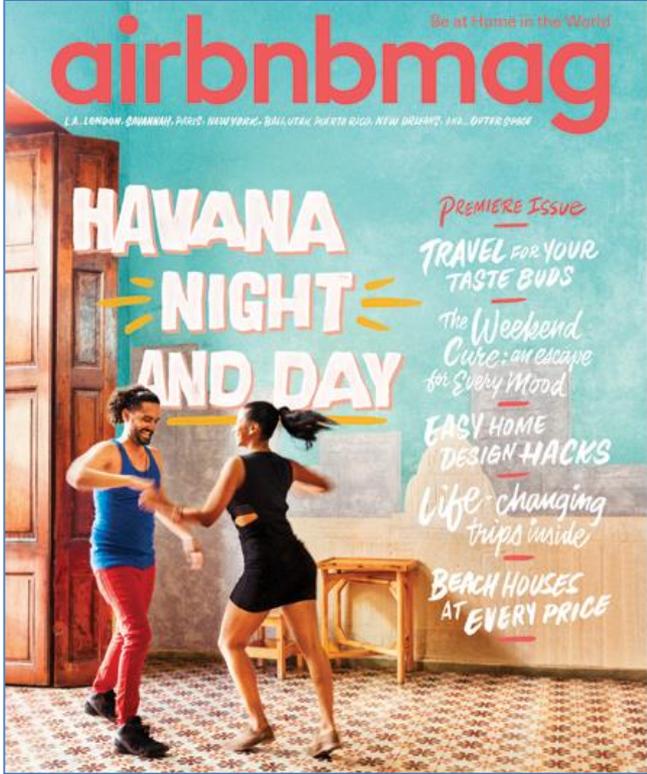
Social

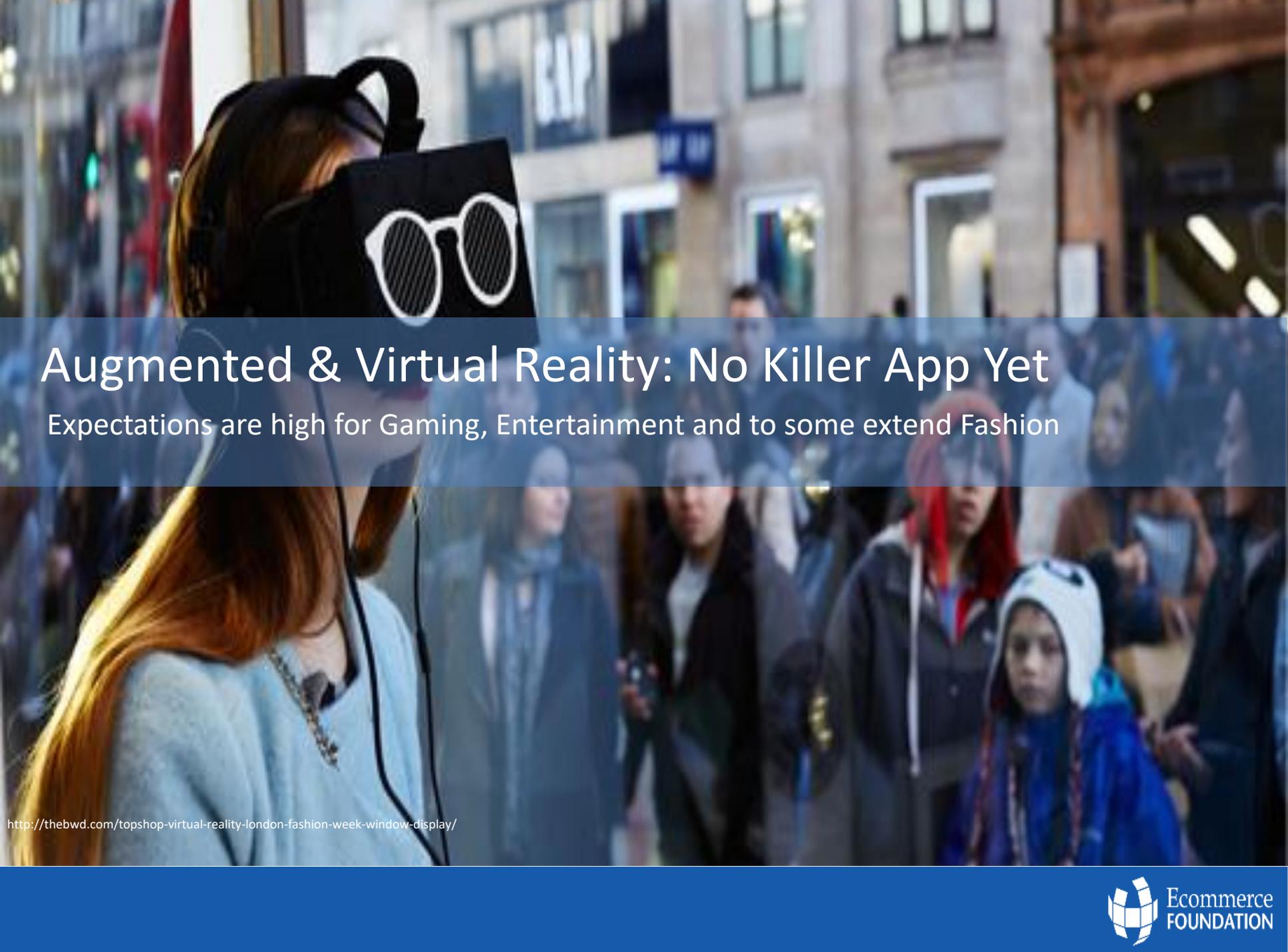


# Hearst cooperates with Airbnb to offer inspiration in a new way: Print

Working in close cooperation with the CEO of AirBNB

Social





# Augmented & Virtual Reality: No Killer App Yet

Expectations are high for Gaming, Entertainment and to some extent Fashion

<http://thebwd.com/topshop-virtual-reality-london-fashion-week-window-display/>

# “Simple” application may add the most value for retailers

Like showing products which do not exist yet

AR / VR



Select an option:



+ High resolution, life like images delivered instantly.



+ Create as many views as you like. Each new product variation instantly updates all of your views.

# Retailers are still exploring Augmented & Virtual Reality

Virtual mirrors may become the norm for Fashion, but experts expect VR to be 5 years in the making

AR / VR



<http://factor-tech.com/future-cities/4451-retail-future-virtual-reality-set-to-dominate-tomorrows-shops/>  
<http://www.reddetailgroup.com/virtual-reality-augmented-reality-retail-disruption/>

# Warby Parker is using Apple's Face ID to map glasses on faces

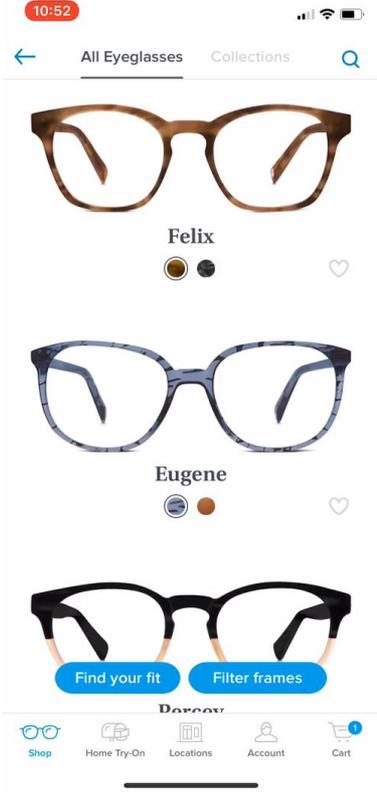
AR / VR



Source: [newscult.com/warby-parker-uses-new-iphone-x-face-id-match-users-perfect-glasses-theres-catch/](https://newscult.com/warby-parker-uses-new-iphone-x-face-id-match-users-perfect-glasses-theres-catch/)

# Warby Parker is using Apple's Face ID to map glasses on faces

AR / VR

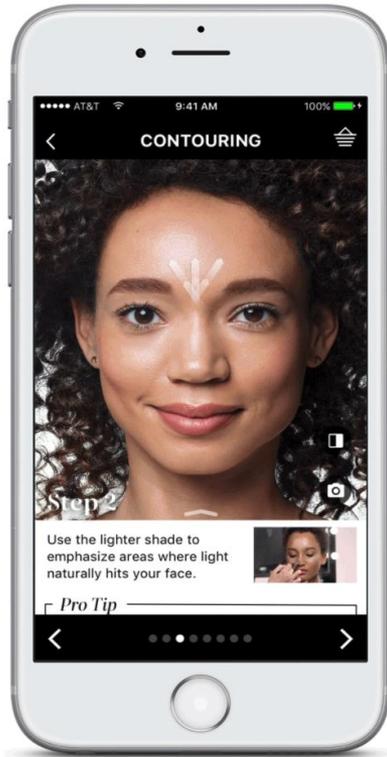


Source: [newscult.com/warby-parker-uses-new-iphone-x-face-id-match-users-perfect-glasses-theres-catch/](https://newscult.com/warby-parker-uses-new-iphone-x-face-id-match-users-perfect-glasses-theres-catch/)

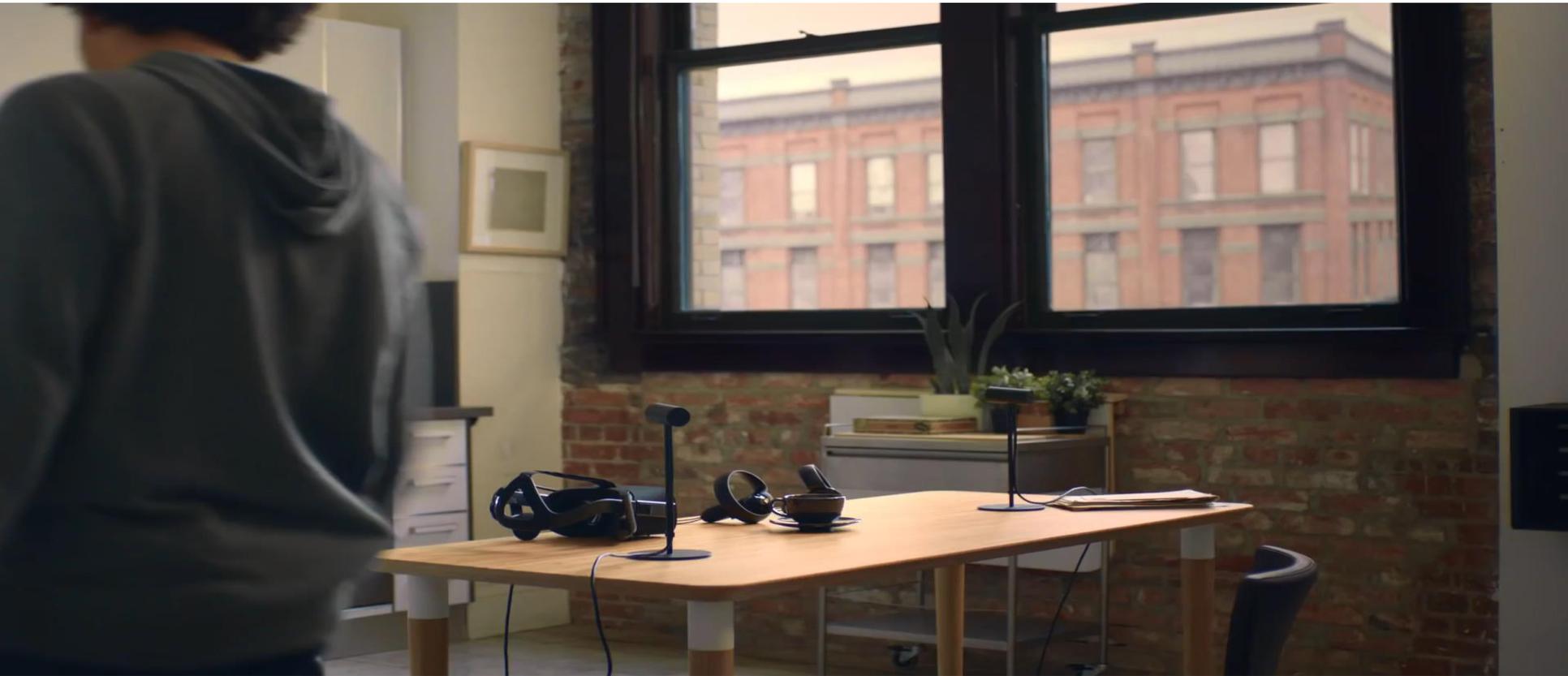
# Sephora integrated face image recognition into its virtual artist app

Selecting make-up is as complex as buying a phone

AR / VR



# Facebook is investing heavily in VR communities



USD/EGP 6.0793 6.1179 6.0986 6.1052 6.0911 0.00030.00%

USD/ARS 4.7083 4.7152  
USD/BBD 0.9765 0.9773  
USD/BDT 1.0521 1.0521  
USD/BDT 80.100 82.877  
USD/BGN 1.5092 1.5097  
USD/BHD 0.3147 0.3155  
USD/BIF 1441.00 1531.00  
USD/BND 1.2015 1.2401  
USD/BOB 6.8592 7.1678  
USD/BRL 2.0418 2.0479  
USD/BSO 0.9949 1.0057  
USD/BWP 7.7113 7.9582  
USD/BZD 1.9224 1.9995  
USD/CLP 471.90 472.90  
USD/CNY 6.2659 6.2679  
USD/COP 1796.00 1799.00

# Big Data is the Oil, Artificial Intelligence the Drill

Artificial Intelligence is the enabler behind several technologies & concepts



# Artificial Intelligence is all about personalization

Personalization may lead up to 30% more sales

AI & Big  
Data

## Pre-purchase:

- Identification
- Targeting

## Purchase:

- Predictive search
- Sorting
- Recommendations
- Triggered messages

## Post-purchase:

- Chat bots
- Supply chain



<http://maxpixel.freegreatpicture.com/Personalization-Data-Retention-Fingerprint-279759>

# Stitch Fix uses data to better service its clients (39% only buys from them)

Fashion is curated based on customer preferences, social media activities and feedback

AI & Big Data

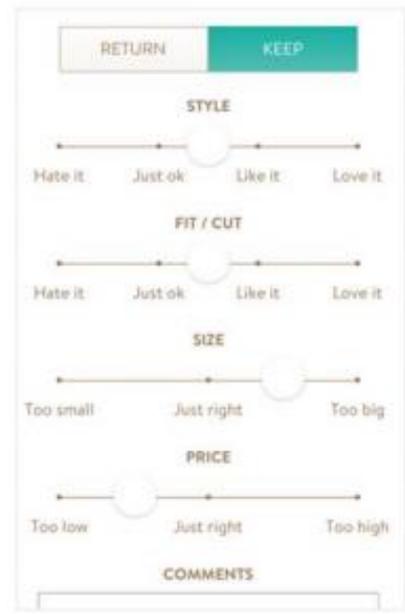
## Elaborate intake



## Unique curation



## Continous feedback



Source: Internet Trends 2016 – Mary Meeker (kpcb.com/InternetTrends) & algorithms-tour.stitchfix.com/#recommendation-systems

# Several companies are offering image and photo recognition using AI

Bridging the gap between seeing a product and buying it

AI & Big  
Data



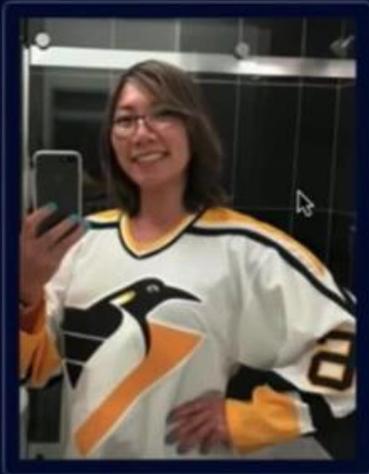


Short Brunette



SOURCE:  
DATE:  
CUSTOMER:

Fanatics Community Page  
10/6/2016  
Marc Benioff

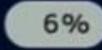


Predictions

Long Blonde



Long Brunette



Short Blonde



Short Brunette



Recommendations

Pittsburgh Penguins

SOURCE:  
DATE:  
CUSTOMER:

Fanatics Community Page  
10/6/2016  
Amy Lee

A black and white photograph of a woman in a historical setting, likely a telegraph office, operating a mechanical teleprinter. She is focused on her work, with her hands on the keyboard of the machine. A large roll of paper is mounted on a stand to the right of the machine. The scene is dimly lit, emphasizing the woman and the mechanical device.

# Conversational Commerce

Voice is replacing written communication

[https://en.wikipedia.org/wiki/User\\_interface](https://en.wikipedia.org/wiki/User_interface)

# Voice is replacing written communication faster than we think...

Voice



of people who own a voice-activated speaker say it feels like **talking to a friend or another person.**

Google/Peerless Insights, "Voice & Voice-Activated Speakers: People's Lives Are Changing," n=1,642 U.S. voice-activated speaker owners who use their device monthly, A18+, Aug. 2017.

# Voice is the next text

Voice



# Alexa is integrated into cars, fridges, watches, purifiers by 50+ brands

Voice



# AI, Voice, IoT will merge into entirely new kinds of products

Voice

Artificially  
Yours



*"Barbie Wants to Get to Know Your Child," New York Times Magazine, September 20.  
Image: Jamie Chung for The New York Times*

<https://www.wellesley.edu/news/2015/september/node/73721>

# AI, Voice, IoT will merge into entirely new kinds of products

Voice



# Amazon owns shopping, Google & Apple communication, Google search

But boutique apps will have their own place in the conversational commerce market

Voice

“Alexa reorder toilet paper”



“Google find a restroom”

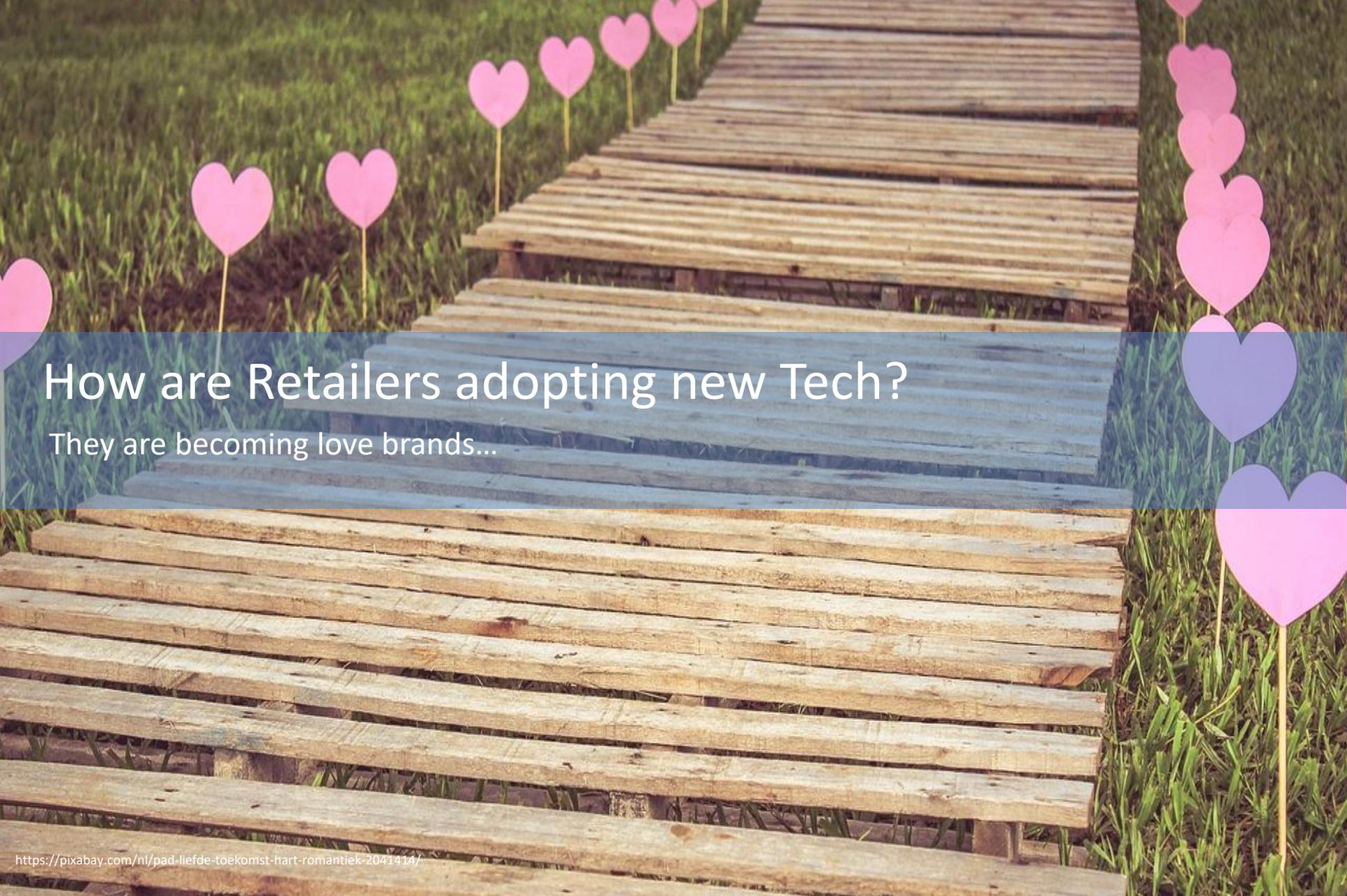


“Siri call John”



“Freud, we need to talk”





# How are Retailers adopting new Tech?

They are becoming love brands...

<https://pixabay.com/nl/pad-liefde-toekomst-hart-romantiek-2041414/>

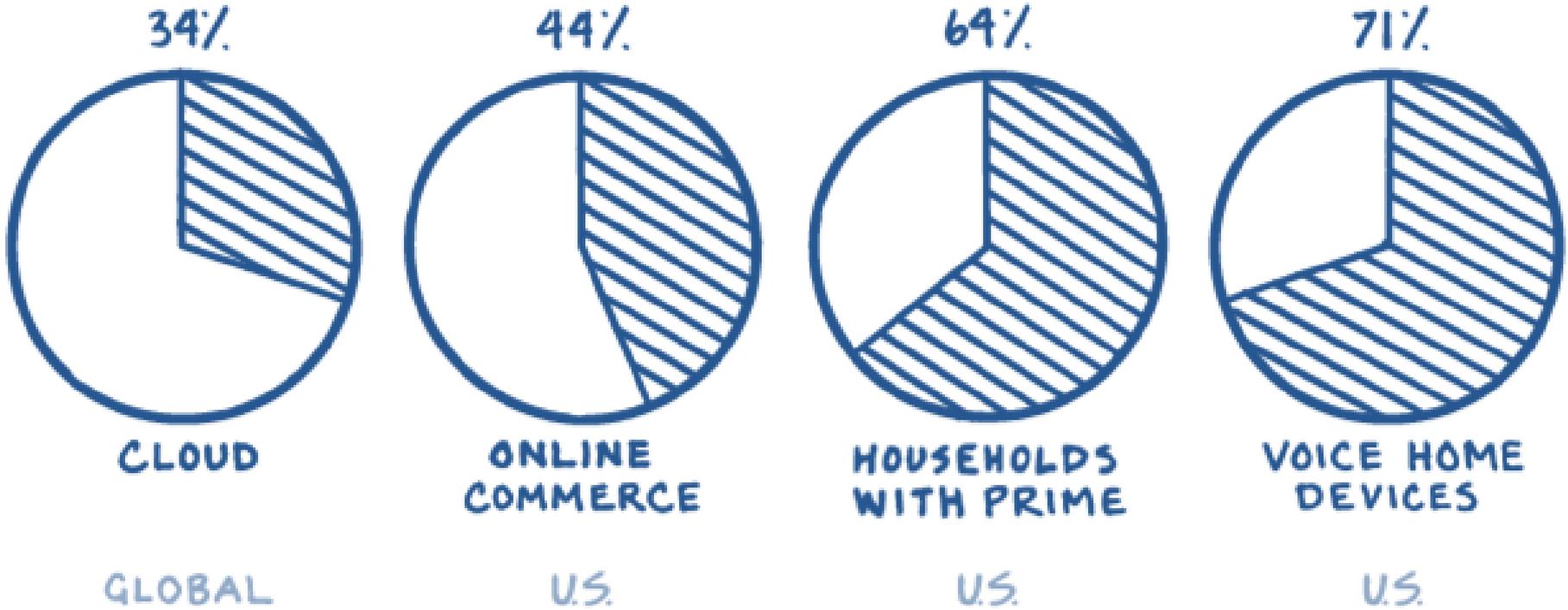
# Nobody was saying the “A” word



“Products are becoming commodities owned by Amazon.”

# Amazon is forcing retailers to become stronger brands

Amazon is expected to own 50% of the online USA market in 2020



Source: L2, 2018

# Companies are focusing on building a stronger, “Love brand”

Technology now help building a truly engaging brand



Holds people’s attention in an entertaining way



Provides clear and customized information



Identifies with individual needs and wants



Connects people with each other



Is efficient, easy and adapts over time

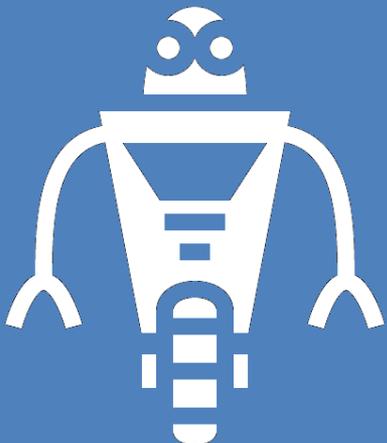
<https://www.slideshare.net/fjordnet/the-love-index>

# But how to build a “Love Brand”?

By merging the left & the right brain, emotion & logic



**Experience driven**  
**Emphatic & emotional**  
**Super culture centric**  
**Seamless**  
**Transparent**



**Data driven**  
**Logic & price**  
**Thinking global**  
**Sophisticated**  
**Scientific**

<http://game-icons.net/delapouite/originals/mono-wheel-robot.html>

# Story creates a new in-store experience every 4 to 8 weeks

The products and store format is adapted every time



Remember When



Art



Wellbeing



F-Word



Style.Tech



Love

# The Museum of Ice Cream is a great example of creating retail experiences

- Launched in October 2016
  - Wait list to get in
  - Increased prices to reduce waitlist
  - Average price \$ 100 per ticket
- Ice cream is universal and brings people together:
  - Allowing interaction
  - Exploring the senses
  - Igniting imagination
  - Playing like kids, build for adults
- Now has 4 locations, each 50.000 square feet
- All traffic is via social media
- Never spend a dollar on marketing
- Does not pay for A-locations
- They are the destination



# B8ta helps brands tell their story by selling store space to try & buy

The iPad offers information but also stores all user interaction including facial expressions



# Transparency is the new cool: what is in it, how it is made, what it costs

Everlane offers fashion from ethical factories, designed to last and sold in a transparent way



Women Men Visit Us **Factories** About

EVERLANE

Log In Sign Up

Everlane T-Shirt Traditional Retail

The Modern Loafer

The Cashmere Crew

The Elements Jacket

The Day Market Tote

Denim

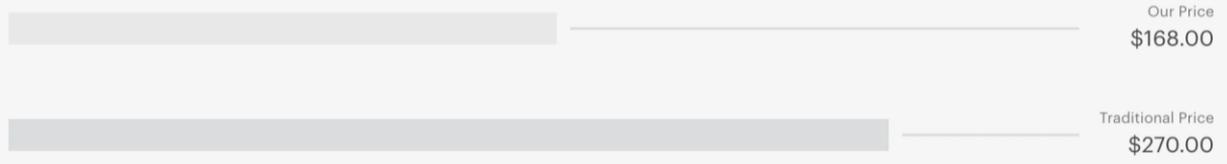
### Our Cost Breakdown

We reveal the costs behind every aspect of our production process.



### Our Price vs. Traditional

On average, traditional retailers mark their products up 5-6x. Us? Just 2-3x.



Levi's: a 150 year old start-up being market leader in jeans with only 5%

It wants to become market leader in the wardrobe creating lifestyle solutions



[Levi.com/LiveInLevis](https://Levi.com/LiveInLevis)

# Levi's: a 150 year old start-up being market leader in jeans with only 5%

It wants to become market leader in the wardrobe creating lifestyle solutions

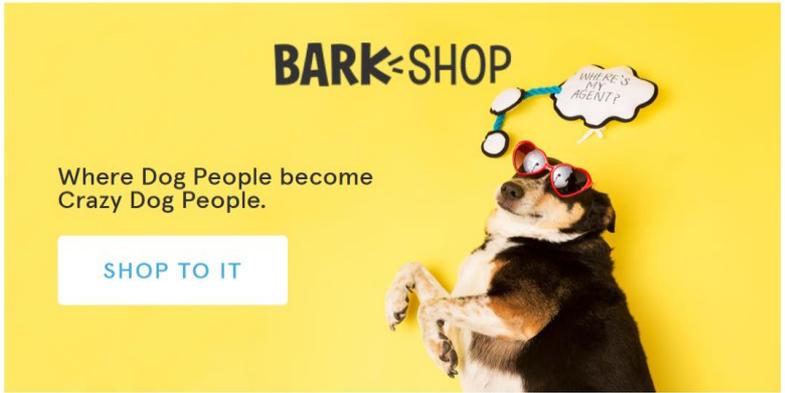


# BARK understands that pet owners have become pet lovers

The company's empathy allowed it to grow to a 100 million company in 5 years



- 56 million USA households own a dog
- 70 million dogs live in the USA
- 50% let their dogs sleep in their bed
- 33% are willing to sleep less comfortable
- The “Happy Team” customer service reps create a strong bond with customers
- Offering insights that allow the company to develop its own (better) products



# &Pizza is not about pizza but about belonging to a specific culture

Work hard, live fast, order quick

- 40+ Boutique pizza shop in 5 years
- It is anti-establishment
- Every pizza shop is designed differently:
  - Representing the local neighborhood
  - and having its own name
- 100 employees have the “&” tattoo

*“One of the things we try to do before we open our doors is spend 90 to 120 days in the community speaking to people, learning about what’s going on.”*  
**Michael Lastoria, CEO**



**&pizza**<sup>®</sup>



# Zola has reinvented the Wedding Registry for Millennials

Having made the wedding process seamless for 100.000 couples in 5 years time



FIND A COUPLE >



Free (no hidden fees!)

LOG IN

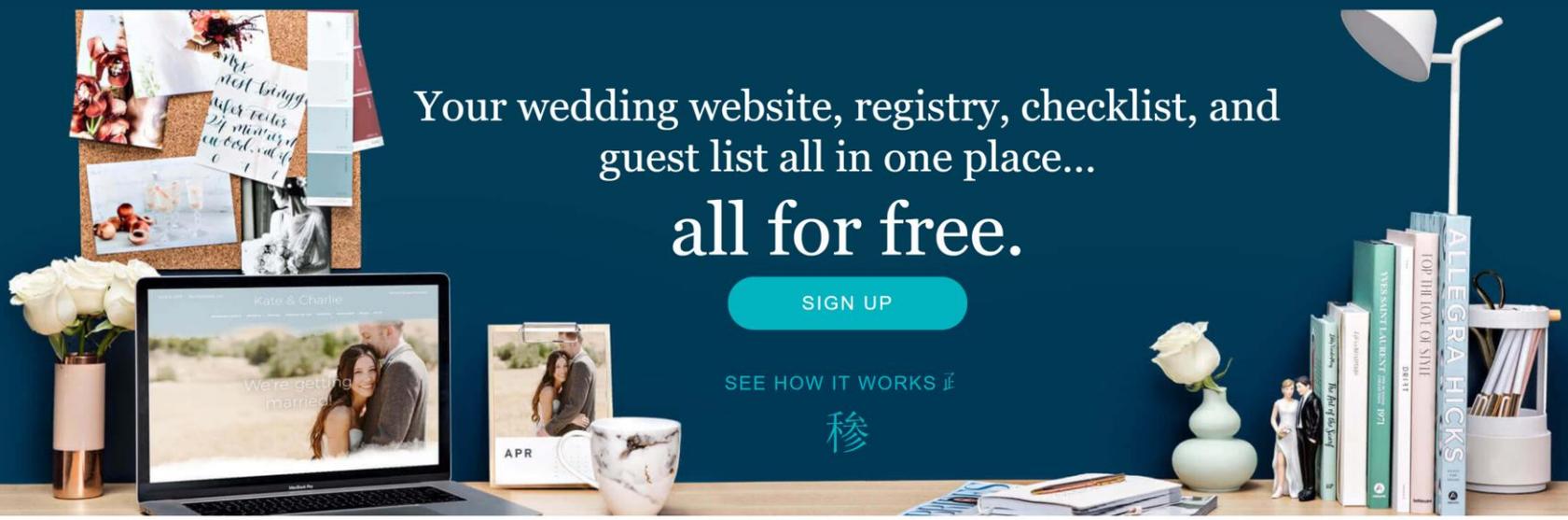
SIGN UP

HOME WEDDING WEBSITE CHECKLIST GUEST LIST

Your wedding website, registry, checklist, and guest list all in one place...  
**all for free.**

SIGN UP

SEE HOW IT WORKS 正



The time of huge margins is over.  
It is about increasing transactions.

Dan Levitan  
Venture Capitalist



# Beauty Pie offers luxury cosmetics at factory costs for \$ 10 a month

Cosmetics: 8% cost of goods, 92% marketing, Beauty Pie combines logic with hearth



## At Beauty Pie,

OUR MISSION IS TO BRING OUR MEMBERS THE WORLD'S BEST BEAUTY PRODUCTS AT TOTALLY TRANSPARENT FACTORY COST.

NO MUMBO-JUMBO.  
NO MIDDLEMEN.  
NO MARKUPS.

## WE'RE THE BUYERS CLUB FOR BEAUTY ADDICTS™

JOIN BEAUTY PIE

# Wholefood Market offers a “produce butcher” service

You pick your preferred fruit and veggies. Then the produce butcher will chop, slice & dice



# Wholefood Market offers a “produce butcher” service

You pick your preferred fruit and veggies. Then the produce butcher will chop, slice & dice





# NRF 2018 Wrap-Up

Once you stop learning, you start dying. Albert Einstein

# Tech has become the dominant topic in Retail

Operations, Logistics, Instore have literally been pushed to the basement



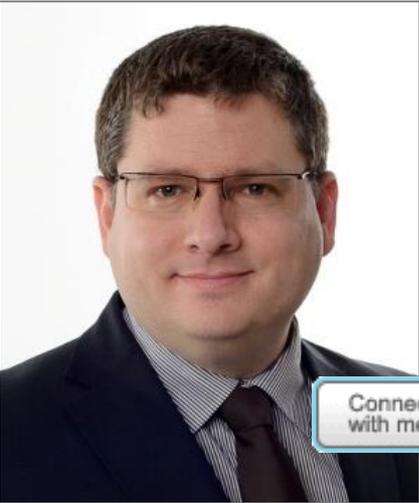
# Where would I put my money? Mobile, Social are a Must Have (for 2017).

AI & Big Data should be on the road map for 2018 with Voice pilot in 2019



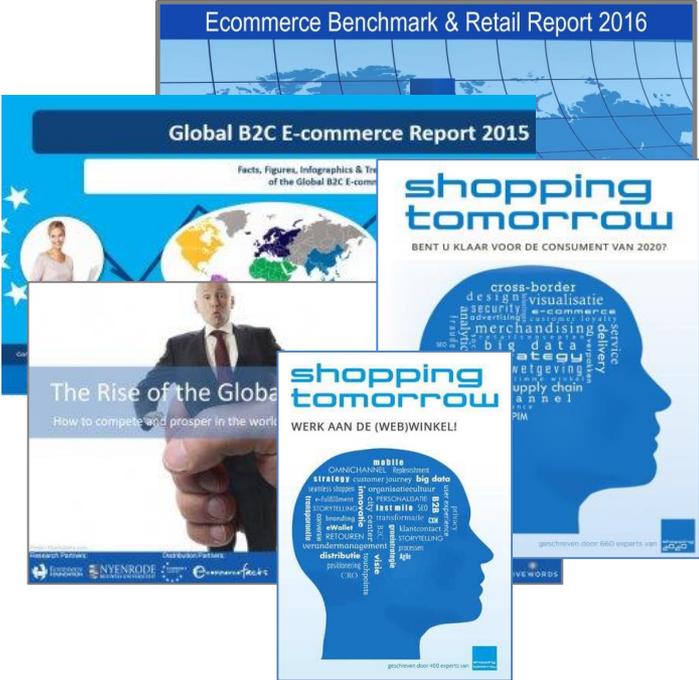
# Want the presentation? Link with me!

Download all our report for free from [www.ecommercefoundation.org](http://www.ecommercefoundation.org)



Connect with me on **LinkedIn**

**Jorij Abraham**  
Managing Director Ecommerce Foundation  
E: [JorijAbraham@EcommerceFoundation.org](mailto:JorijAbraham@EcommerceFoundation.org)  
M: +31 6 52 84 00 39





**Global Ecommerce Alliance**

**Global Ecommerce Association**

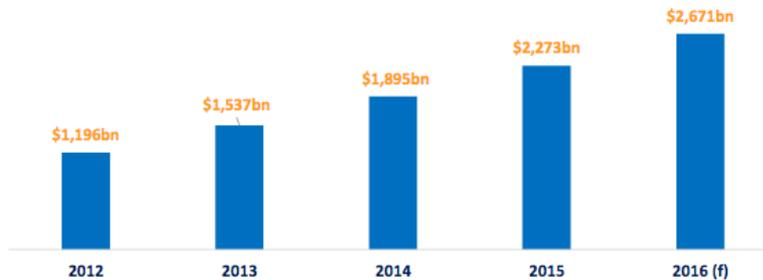


# Global Ecommerce is growing at a phenomenal rate

1 billion consumers will buy cross border in 2020 (from 390 million in 2016)

## GLOBAL B2C E-COMMERCE SALES

Total online sales of goods and services of countries covered, 2012 - 2016



Source: Ecommerce Foundation, 2016

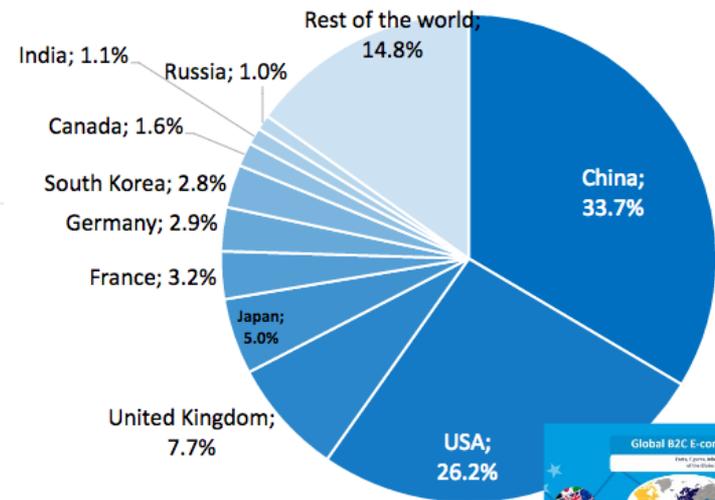
## GLOBAL B2C E-COMMERCE GROWTH RATE

Percentage change in B2C e-commerce turnover of countries covered, 2012 - 2016



## TOP 10 COUNTRIES SHARE OF GLOBAL B2C E-COMMERCE MARKET

Share of global B2C e-commerce market, 2015





## The Mission of the Global Ecommerce Association

To foster digital commerce around the globe.



Through knowledge sharing  
and networking



## **GEA will be formally launched on the 11th of January 2019**

At the NRF Big Show (participant will receive 2 free tickets values at \$ 2.200).

