Ad Hoc Expert Meeting on

# Climate Change Adaptation for International Transport: Preparing for the Future

16 to 17 April 2019

**Climate Change Adaptation in the Rail Sector** 

Presentation by

Carole Escolan

Manager Sustainable Development International Union of Railways (UIC)

This expert paper is reproduced by the UNCTAD secretariat in the form and language in which it has been received. The views expressed are those of the author and do not necessarily reflect the views of the UNCTAD.



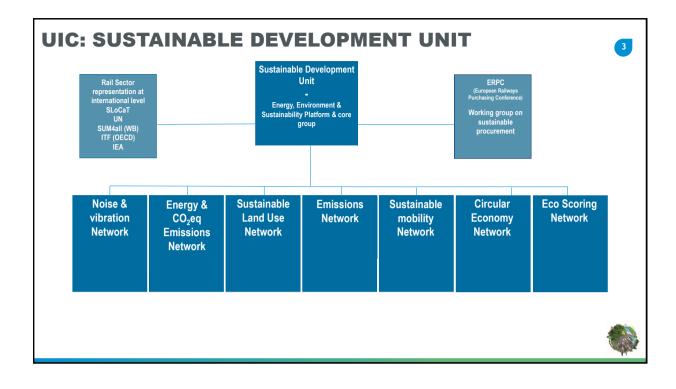
## CLIMATE CHANGE ADAPTATION IN THE RAIL SECTOR

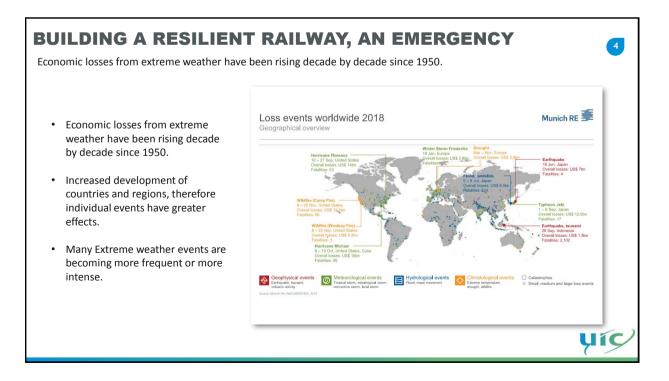
Sustainable Development – 16 April 2019

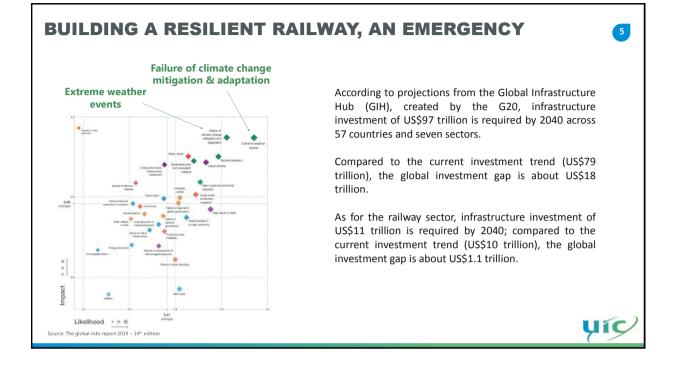
Carole ESCOLAN ZENO Head of Unit Sustainable Development UIC

ųí¢













# <page-header><list-item><list-item><list-item><list-item><list-item><list-item><list-item>

## **RAILADAPT PROJECT: PRINCIPLES**

- Railways are large, complex, adaptive systems, with many elements which have a dynamic set of interactions requiring evolving management techniques to maintain effectiveness:
  - supply chains, procurement,
  - finance,
  - human resources,
  - customer support.
- <u>An adaptive railway</u>: understands how 'mature' it is with respect to adaptation.

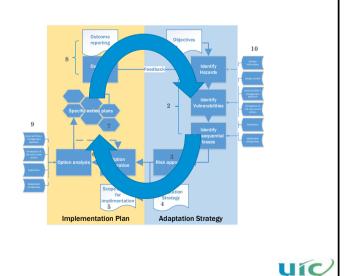
- four stages of maturity, from reacting to events to long term planning.
- The RailAdapt framework aims to help railways
  to understand where they are on this maturity scale
  - to help learning, embedding that learning, and improvement.



## **RAILADAPT: THE ADAPTATION FRAMEWORK**

The framework is divided into two sections – developing an **adaptation strategy** and its **implementation plan**.

The end goal, embodied in the vision statement, is an organisation that can change and adapt intelligently depending on the circumstances; adaptation actions become a part of normal business rather than a special project or process, all as an adaptive organisation would react.



10

