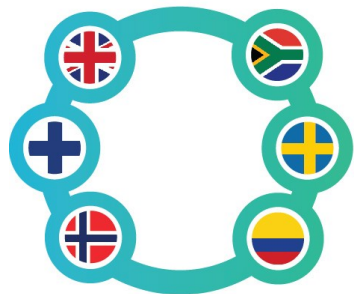


# Enacting Transformative Innovation Policy: A Comparative Study

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Science Policy Research Unit - SPRU  
University of Sussex

@Johan\_Schot



TRANSFORMATIVE  
INNOVATION  
POLICY  
CONSORTIUM

US  
UNIVERSITY  
OF SUSSEX

SPRU  
SCIENCE POLICY  
RESEARCH UNIT

# Transformative Innovation Policy Consortium

- Aim is to explore the future of STI policy, its foundation, formulation and governance, responding to World in Transition.
- This is recognized by EU, OECD, UN and other international organizations as important new agenda
- Focus is on how to deliver on transformative STI policy, so on implementation, experimentation, new policy practices, evaluation, training, and mutual learning

GROWTH  
WORLD IN TRANSITION  
COLLABORATIVE  
DIRECTIONALITY  
CHALLENGE-LED  
INCLUSIVE SOCIETAL  
BOTTOM-UP WELFARE  
STRATEGIC  
NICHE MANAGEMENT  
TRANSFORMATIVE  
POLICY  
RESPONSIBLE  
RESEARCH &  
INNOVATION  
DIVERSE  
TIPPC  
INNOVATION  
PARTNERSHIP  
REFLEXIVITY  
SMART  
FOCUS ON  
GRAND CHALLENGES  
INTER-AGENCY  
MULTIPLE  
ACTORS  
LOW  
CARBON

EXPLORE FURTHER

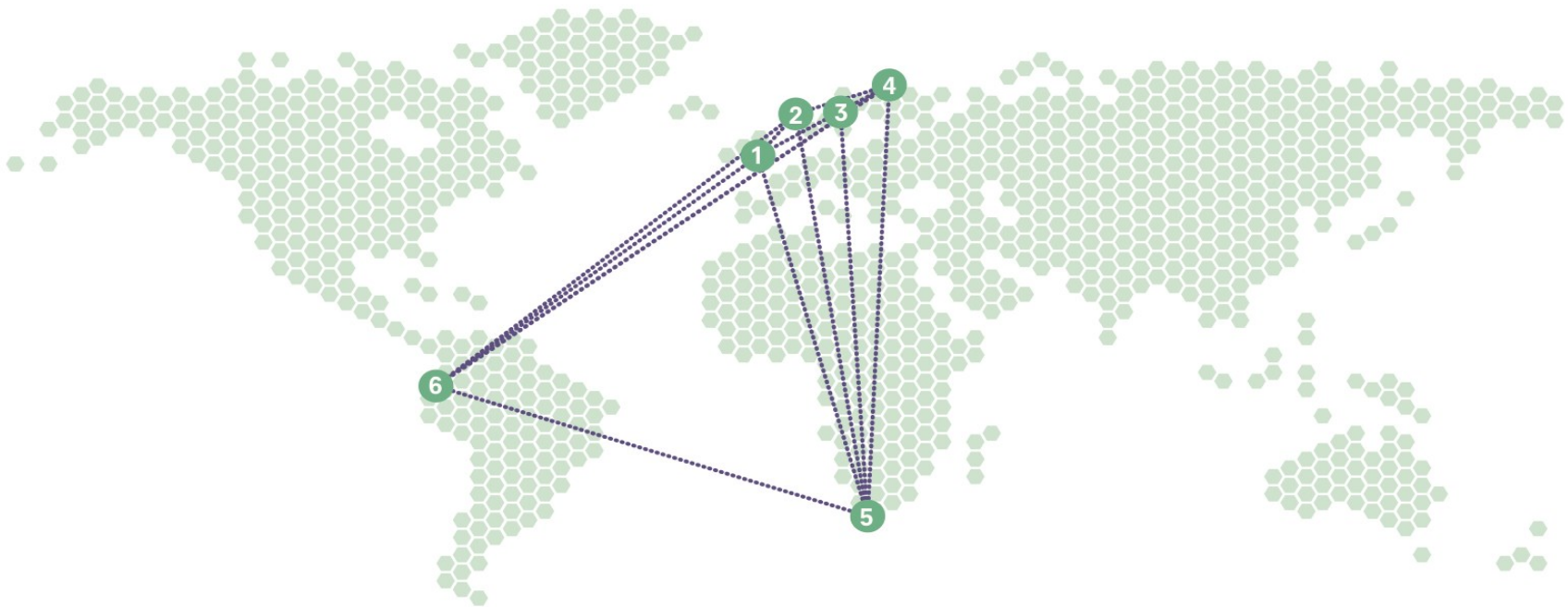


[transformative-innovation-policy.net](http://transformative-innovation-policy.net)



@TIPConsortium

# TRANSFORMATIVE INNOVATION POLICY CONSORTIUM



1

Science Policy  
Research Unit,  
University of Sussex



2

Swedish Governmental  
Agency for  
Innovation Systems  
– VINNOVA



3

Research Council  
of Norway



4

Finnish Funding  
Agency for Innovation  
– Tekes



5

The South African  
National Research  
Foundation



6

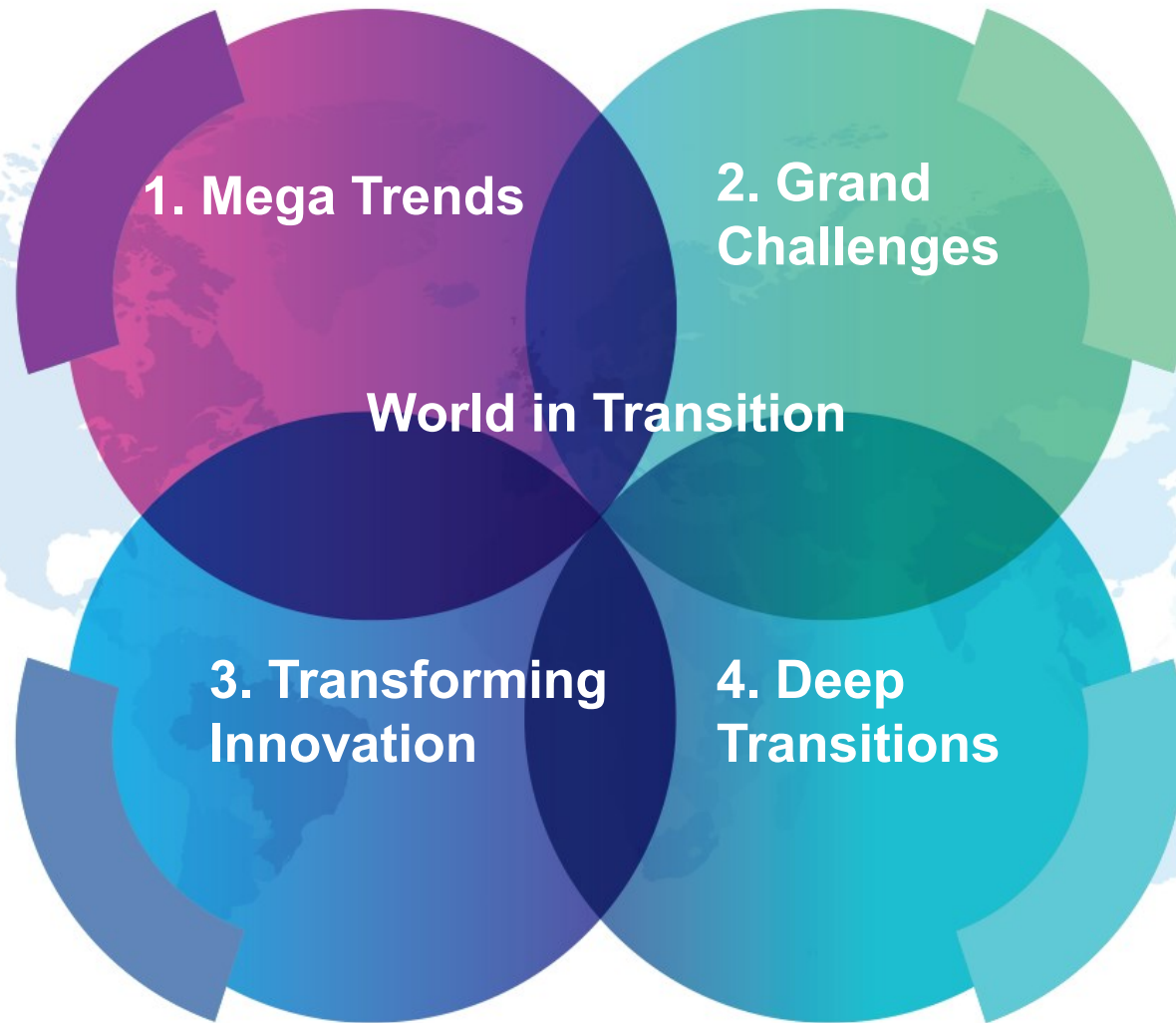
Colombian Administrative  
Department of Science,  
Technology & Innovation  
– Colciencias



[www.johanscot.com/transformational-innovation/](http://www.johanscot.com/transformational-innovation/)

@Johan\_Scot #TIPC

# Expressions of a World in Transition



# 1. Mega Trends

A world map with an orange color scheme. The map is divided into two halves. The left half is labeled with 'Growing Unemployment', 'Climate Change', 'Migration', and 'Globalisation'. The right half is labeled with 'Megacities', 'Multi-polar world', and 'Growing Inequality'.

Growing  
Unemployment

Climate Change

Migration

Globalisation

Megacities

Multi-polar world

Growing Inequality

# 2. Grand challenges

**1** NO POVERTY



**2** ZERO HUNGER



**3** GOOD HEALTH AND WELL-BEING



**4** QUALITY EDUCATION



**5** GENDER EQUALITY



**6** CLEAN WATER AND SANITATION



**7** AFFORDABLE AND CLEAN ENERGY



**8** DECENT WORK AND ECONOMIC GROWTH



**9** INDUSTRY, INNOVATION AND INFRASTRUCTURE



**10** REDUCED INEQUALITIES



**11** SUSTAINABLE CITIES AND COMMUNITIES



**THE GLOBAL GOALS**  
For Sustainable Development

**12** RESPONSIBLE CONSUMPTION AND PRODUCTION



**13** CLIMATE ACTION



**14** LIFE BELOW WATER



**15** LIFE ON LAND



**16** PEACE AND JUSTICE STRONG INSTITUTIONS



**17** PARTNERSHIPS FOR THE GOALS



# 3. Transforming Innovation

**Creative Destruction or Destructive Creation?**





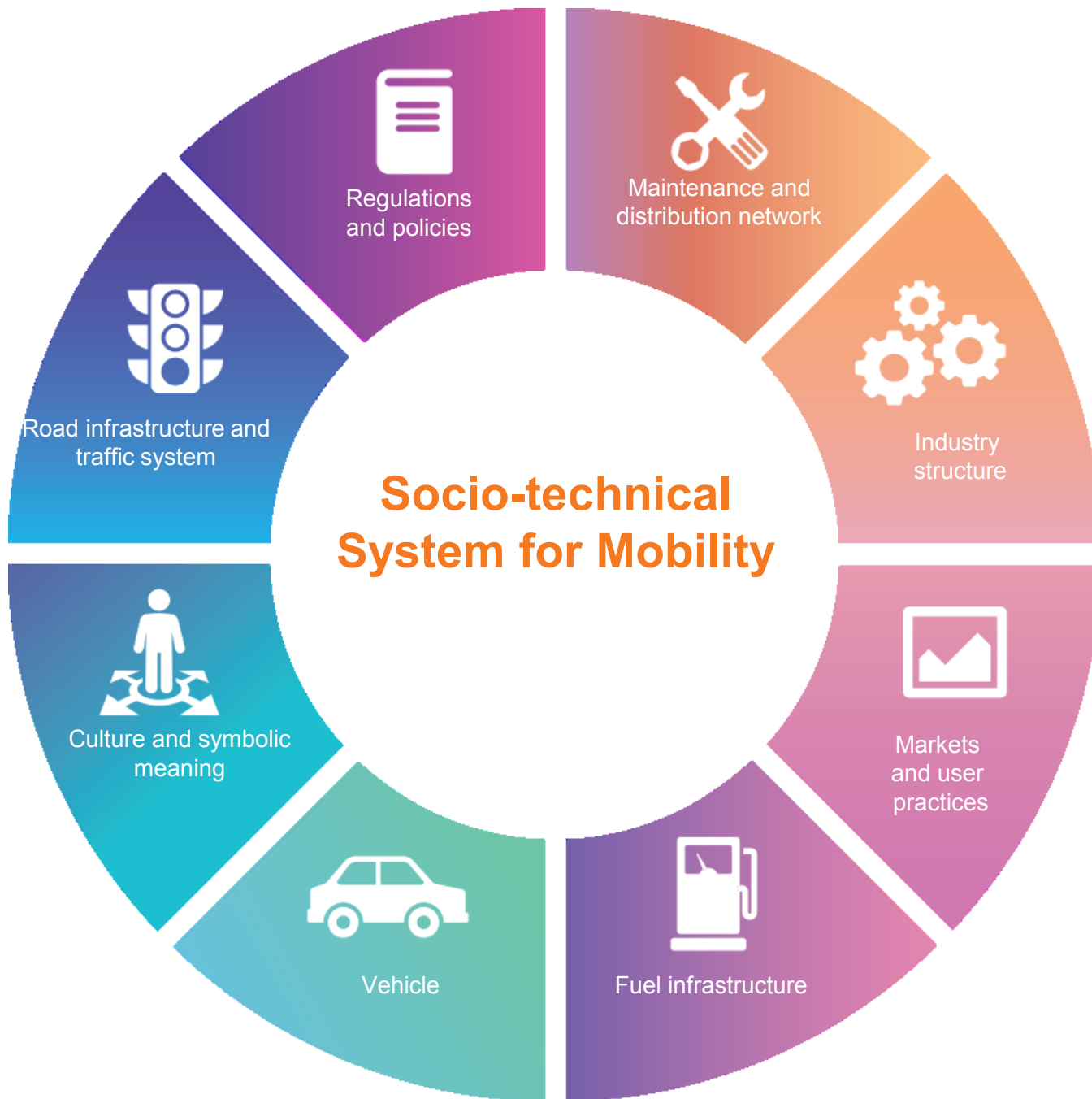
# 4. Deep Transition



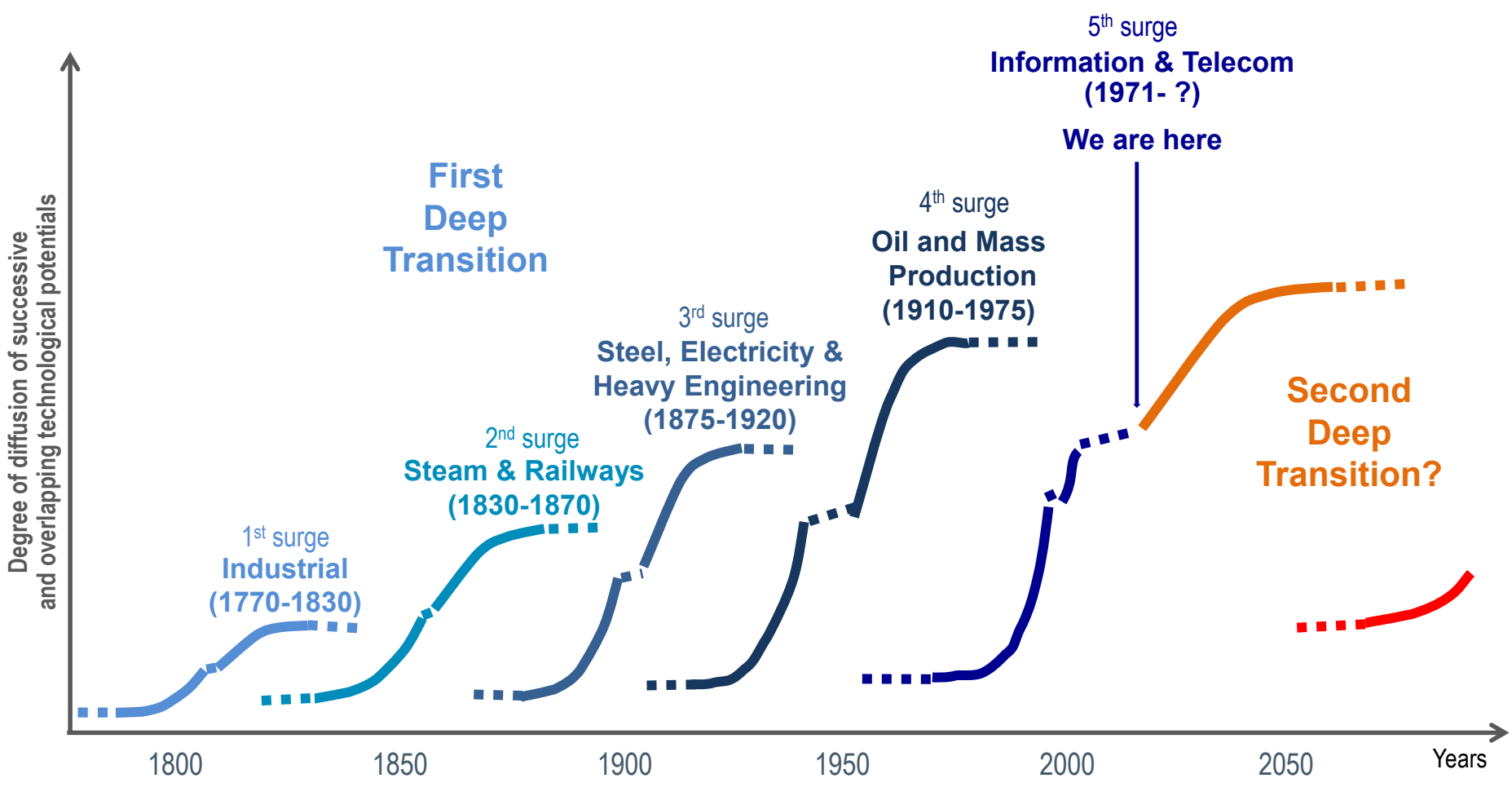
Transitions in multiple  
sociotechnical  
systems...

...Moving in a  
similar direction

*Deep Transitions: Emergence, Acceleration, Stabilization and Directionality*  
Johan Schot, Laur Kanger 2016. Available at [www.johanscot.com](http://www.johanscot.com)

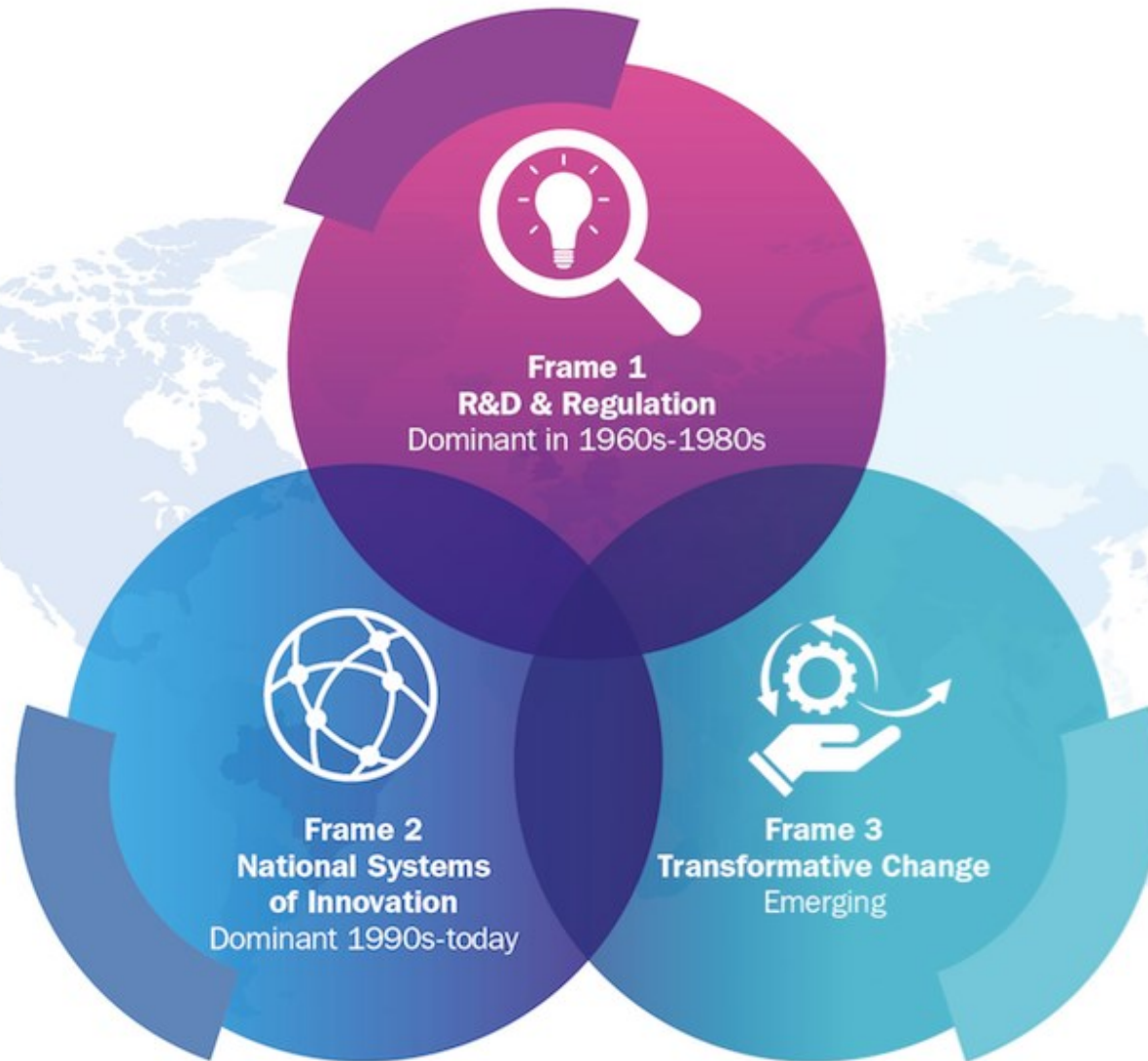


# First and Second Deep Transitions



Source: Adapted from C. Perez (2002)

# Three Frames of Innovation Policy



# R&D & Regulation: Policy Activities

- R&D stimulation (subsidies, tax credits, procurement, mission oriented programs)
- Intellectual Property Rights
- Improve knowledge base
- Education Policy on Science & Engineering
- Science for Society Communication
- Foresight & Technology Assessment

# National Systems of Innovation: Policy Activities

- R&D, IPR, Education Policy, Foresight, Regulation
- Spaces for interaction on various levels, for example technology platforms
- Use of demand stimuli, e.g. procurement
- Building Regional & National System of Innovation
- Ability to absorb knowledge, e.g. capability building, skills development
- Programs to stimulate entrepreneurship, incubators

# Transformative Change: Policy Activities

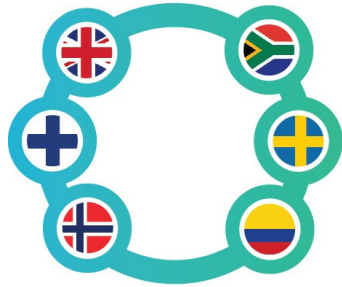
- Building transition arena's: supporting diversity & opening up for alternatives, pathways to sustainability
- Technology forcing, through regulation and/or procurement
- Building on social innovation, inclusive innovation, frugal innovation, pro-poor innovation
- Setting up large scale societal experiments & scaling-up (use or creation of intermediaries) Strategic Niche Management
- Enhancing anticipation, adaptability, reflexivity capabilities
- Constructive Technology Assessment & Responsible Research & Innovation (participation)
- Bridge Science/Engineering & Social Sciences & Humanities in Education system
- New institutions for coordination between various policies, integrating of STI into other policies (energy, housing, agriculture, healthcare, transport, and city policies); seeking policy mixes

# Transformative Innovation Policy Consortium

**Pilot Period:** Articulation and co-development of main ideas & Mobilising more actors

- **Step 1 Sep16-February 17:** visits, exploration of three frames for each country, workshop in Sweden
- **Step 2 March-Jun 17:** Exemplary case-studies of Transformative Innovation Policy, & workshop in Colombia
- **Step 3 January-August 17:** Definition of 5 year program, policy experimentation, research, competence building and communication, evaluation for transformative change & stakeholder engagement
- **Step 4 January-December 2017:** Building up Consortium, finding more partners; develop research network
- **Step 5 Sep 19-21:** Consortium conference in South Africa, with founding and (potential) new members
- **Step 6 Jan 2018:** Long-term programme established with current & new cohort of global partners





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Thank you.

Papers and more details on the Consortium:

[www.transformative-innovation-policy.net](http://www.transformative-innovation-policy.net)

See also [www.sussex.ac.uk/spru](http://www.sussex.ac.uk/spru)

# Conclusion 1 – 3 frames can be recognized

1. Elements of all three frames are present in each country, yet in a very different way.

Norway: move to knowledge economy & making science more responsible to societal demands

Sweden: restructuring industrial base using green as business opportunity

Colombia: peace process & regional divisions

South-Africa: overcoming apartheid, exclusion & unemployment of black people

Finland: overcoming economic crises, finding new opportunities

# Conclusion 2 – Frame 3 is marginal

Frame 3 is mainly aspirational, misses strong narrative; Frame 1 and 2 are quite strong, embedded in institutional structures and in regulations.

Yet at the same time there is sense of urgency, sense that frame 1 & 2 are not delivering, STI is under pressure to deliver not only economic development but also contribute to societal and environmental goals

Question about relationships between frames is not addressed.

# Conclusion 3 - how to do Transformative Innovation Policy is unclear

Gap between narrative and implementation of transformative innovation policy. The following instruments are used:

- Responsible Research and Innovation (Norway)
- Procurement (South-Africa and Finland)
- Challenge- led/Strategic R&D programs (Sweden, Finland)
- Demand articulation with public involvement (Norway, Finland, Colombia)
- Social innovation, grassroots innovation (Colombia & South Africa)
- Technology Forcing regulation (Finland)

# Conclusion 4 - need for theory of change

- Underlying theory of change/transformation is missing. There is an expressed need for more experimentation.
- Transition perspective could fill this gap with focus on experimentation, niche development, regime destabilisation, and policy mixes
- This is recognized in Finland and Sweden, including first try-outs of mapping instrument onto transition dynamics (MLP dynamics)

# Conclusion 5 - notion of transformation is unclear

- What is called transformative is different in each context; transformation of research system, industry structure, resource economy, exclusion patterns, integrating informal economy in innovation system, but not sociotechnical system change.
- How to move from identifying challenges to transformative change?
- How to move from individual policy programs, experiments to a broader change process?
- How to anchor learning & change including capacity building is not addressed

# Conclusion 6 - moving from funder to change agent is difficult

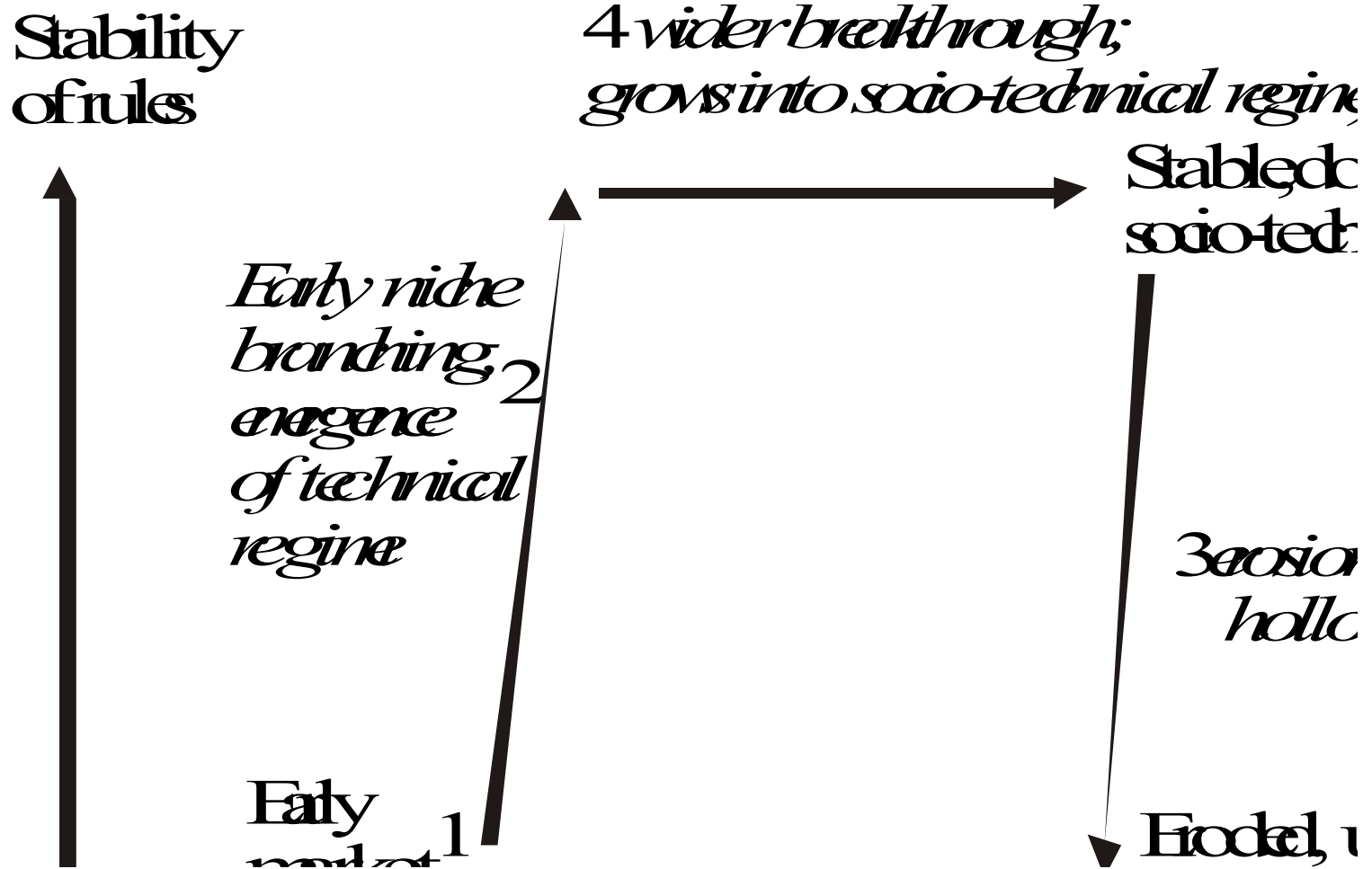
- Founding members are research funders. They struggle to combine role of funder and strategic change actor. In the latter role they become mobilisers & facilitators and enter the areas of other ministries and actors, this adds complexity, leads to questions about their mandate, and their capacity to do the job. In a deeper sense the institutional context is missing, there is a lot of fragmentation in the research system & lack of coordination. How to overcome this is unclear. Question is whether an experimental approach might help.

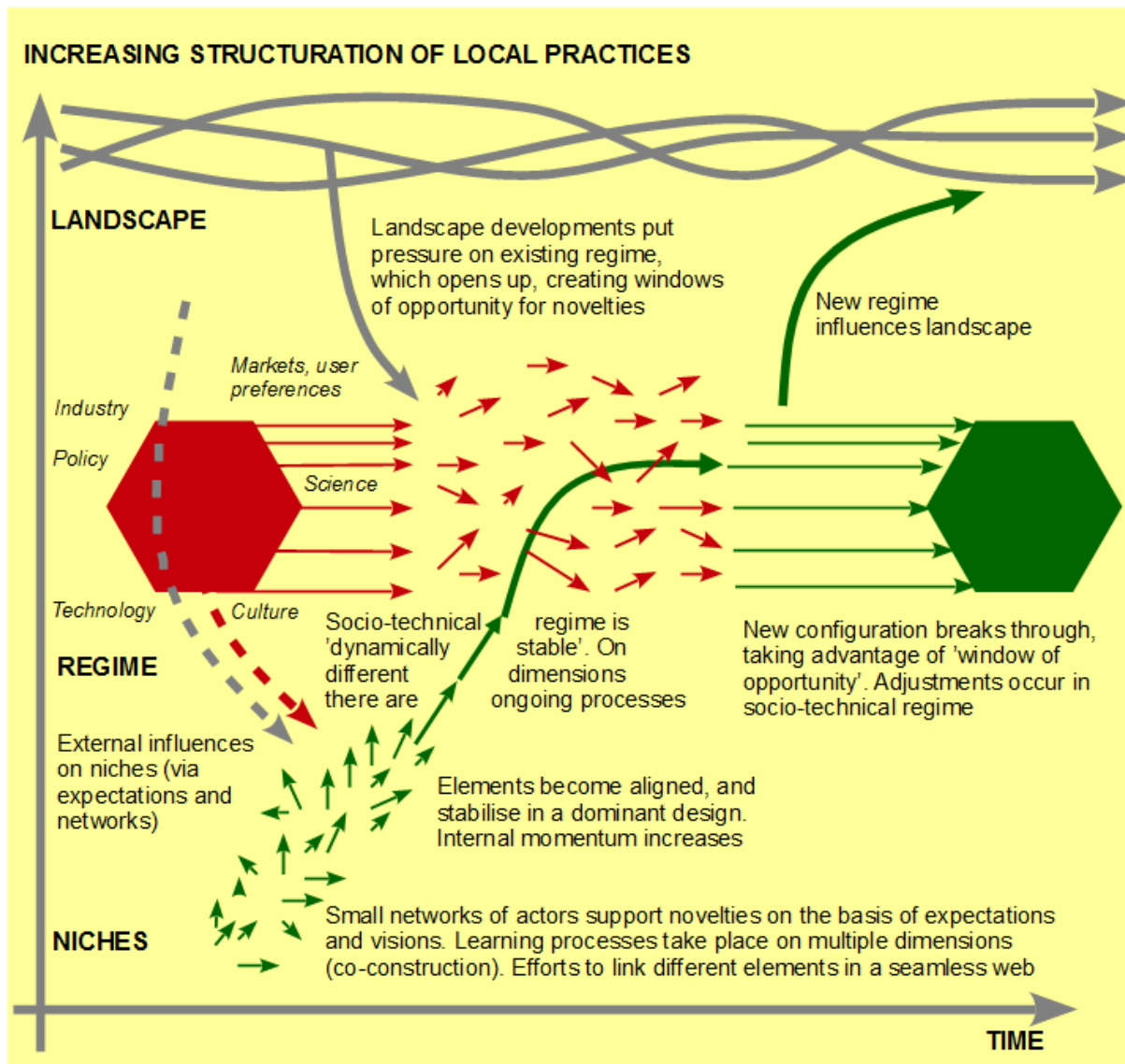
# **Conclusion 7 - research evaluation for transformative change is lacking**

Research evaluations are input and output oriented, focus on audit element; process oriented evaluation focusing on transformative change and provide input in the process itself (formative evaluation ) is totally lacking



# Representation of a transition of a single system





Geels, 2002, Geels and Schot, 2007, Schot and Kanger, 2016