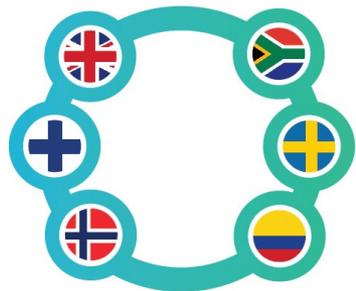


# Enacting Transformative Innovation Policy: A Comparative Study

Johan Schot - Director  
Science Policy Research Unit - SPRU  
University of Sussex

@Johan\_Schot



TRANSFORMATIVE  
INNOVATION  
POLICY  
CONSORTIUM

US  
UNIVERSITY  
OF SUSSEX

SPRU  
SCIENCE POLICY  
RESEARCH UNIT

# Transformative Innovation Policy Consortium

- Aim is to explore the future of STI policy, its foundation, formulation and governance, responding to World in Transition.
- This is recognized by EU, OECD, UN and other international organizations as important new agenda
- Focus is on how to deliver on transformative STI policy, so on implementation, experimentation, new policy practices, evaluation, training, and mutual learning

GROWTH  
WORLD IN TRANSITION  
COLLABORATIVE  
DIRECTIONALITY  
CHALLENGE-LED  
INCLUSIVE SOCIETAL  
BOTTOM-UP WELFARE  
STRATEGIC  
NICHE MANAGEMENT  
TRANSFORMATIVE  
POLICY  
RESPONSIBLE  
RESEARCH &  
INNOVATION  
DIVERSE  
TIPPC  
INNOVATION  
PARTNERSHIP  
REFLEXIVITY  
SMART  
FOCUS ON  
GRAND CHALLENGES  
INTER-AGENCY  
MULTIPLE  
ACTORS  
LOW  
CARBON

EXPLORE FURTHER

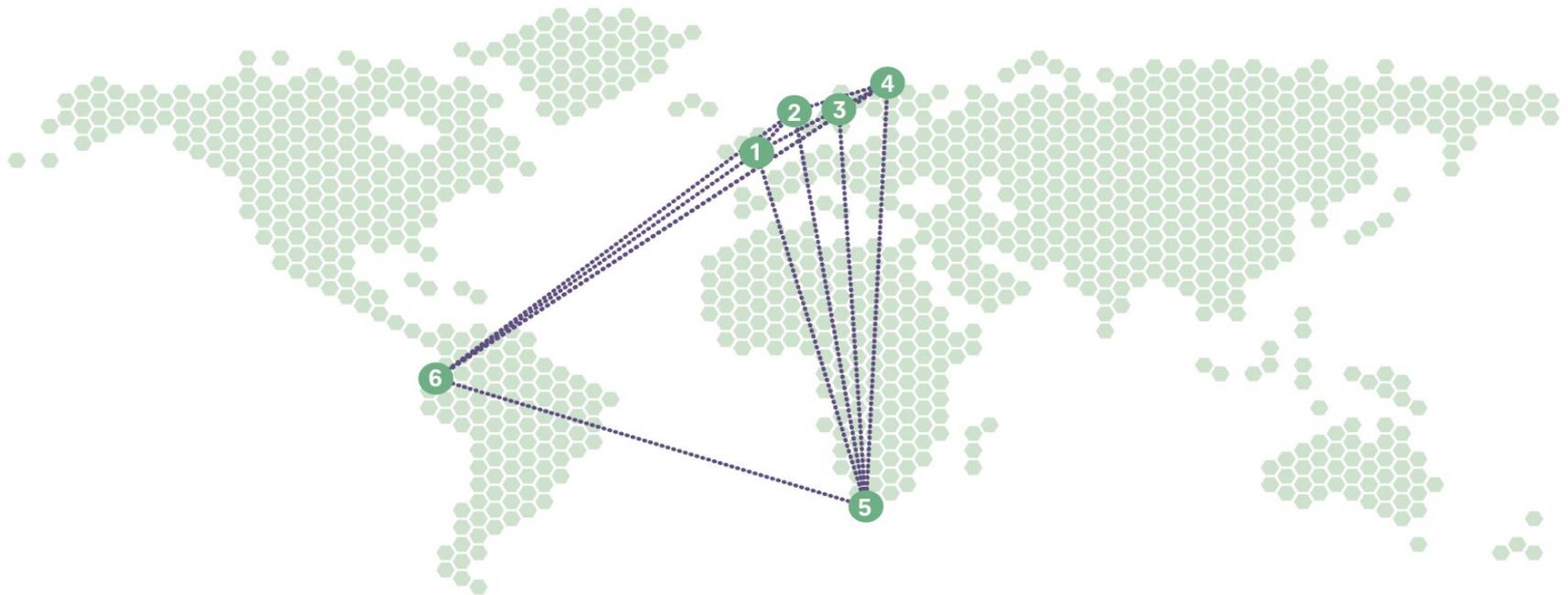


[transformative-innovation-policy.net](http://transformative-innovation-policy.net)



@TIPConsortium

# TRANSFORMATIVE INNOVATION POLICY CONSORTIUM



1

Science Policy  
Research Unit,  
University of Sussex



2

Swedish Governmental  
Agency for  
Innovation Systems  
– VINNOVA



3

Research Council  
of Norway



4

Finnish Funding  
Agency for Innovation  
– Tekes



5

The South African  
National Research  
Foundation



6

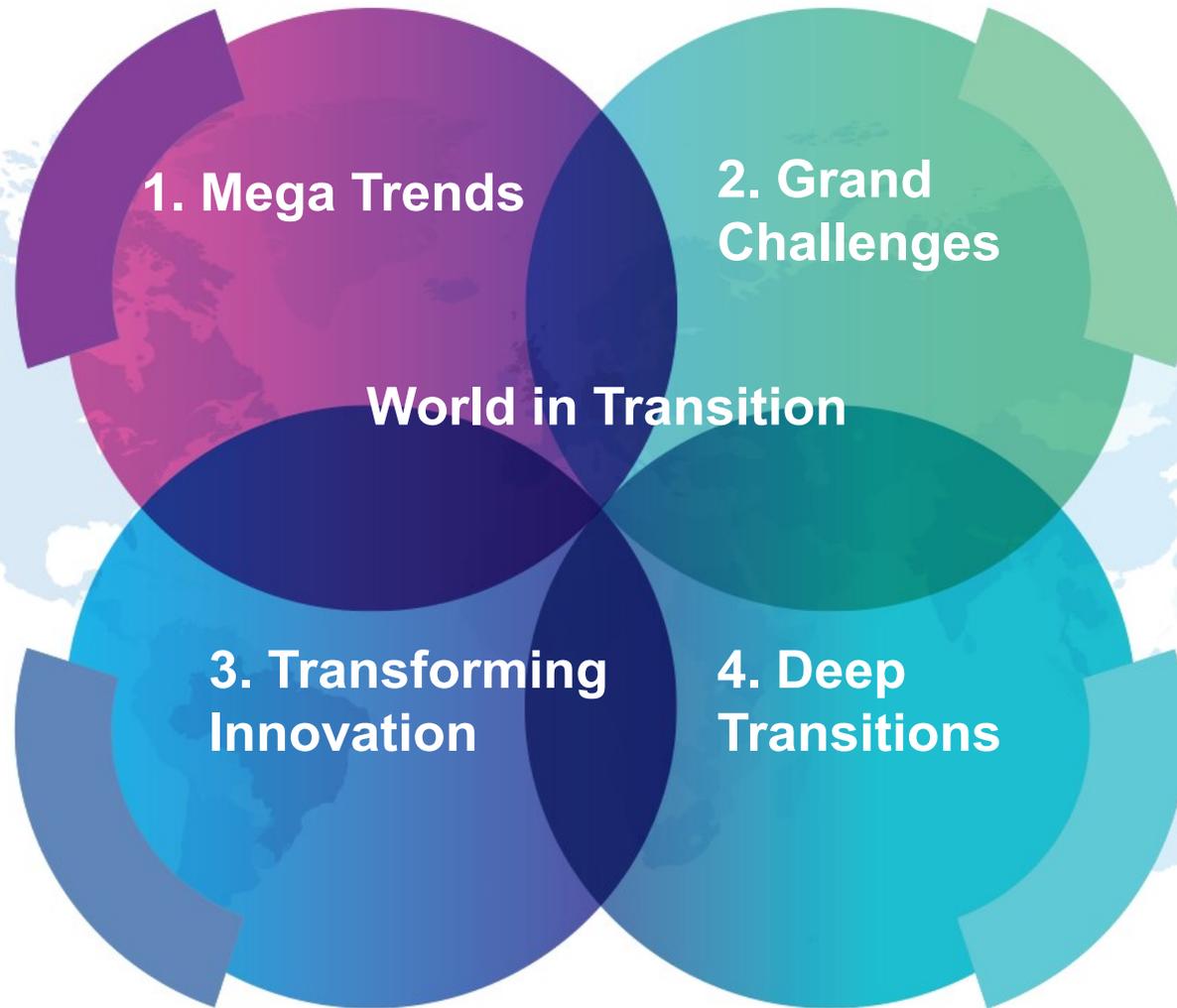
Colombian Administrative  
Department of Science,  
Technology & Innovation  
– Colciencias



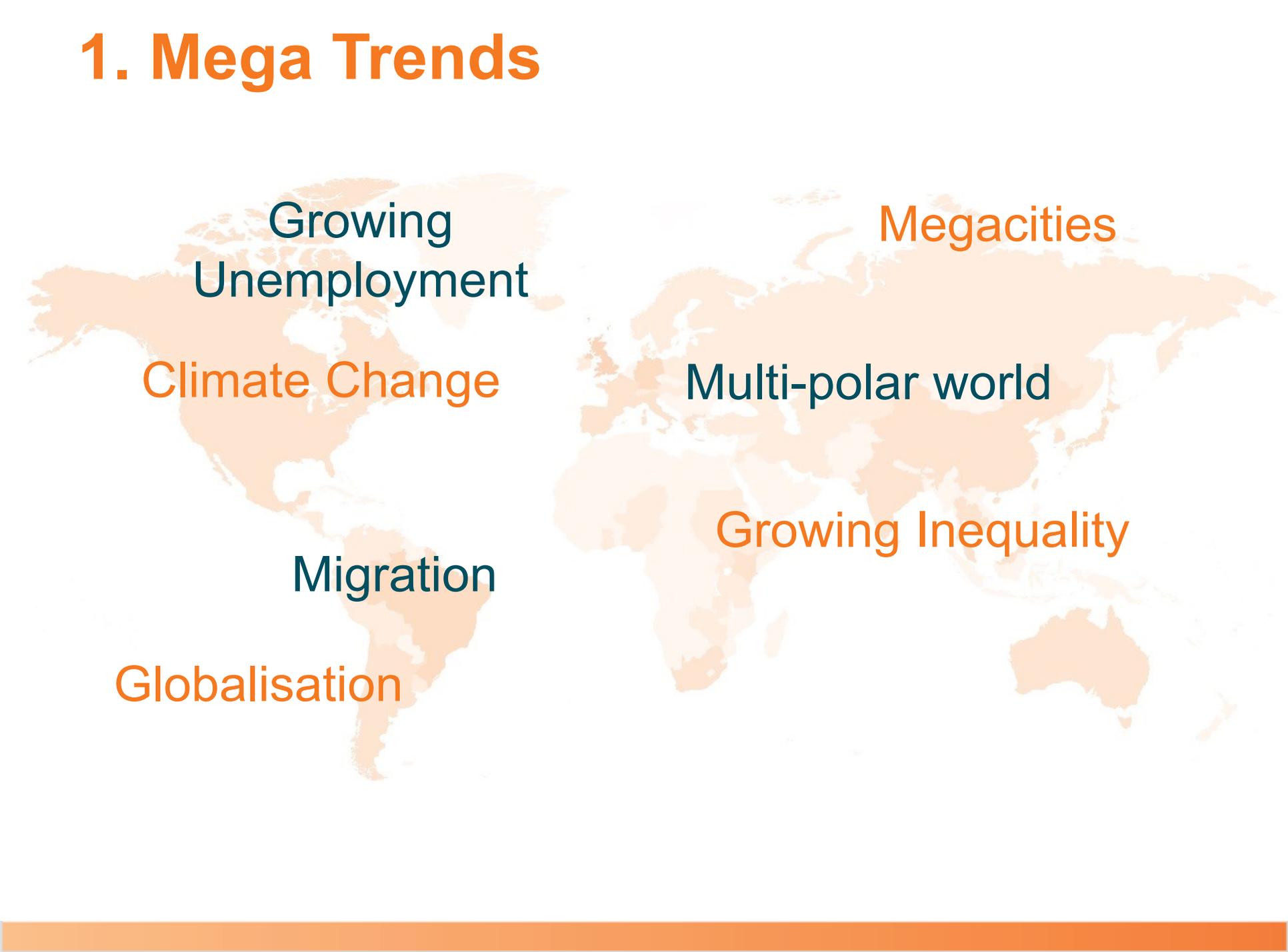
[www.johanscot.com/transformative-innovation/](http://www.johanscot.com/transformative-innovation/)

@Johan\_Scot #TIPC

# Expressions of a World in Transition



# 1. Mega Trends

A world map with an orange tint, overlaid with text labels for various mega trends. The labels are: 'Growing Unemployment' (dark blue), 'Climate Change' (orange), 'Migration' (dark blue), 'Globalisation' (orange), 'Megacities' (orange), 'Multi-polar world' (dark blue), and 'Growing Inequality' (orange).

Growing  
Unemployment

Climate Change

Migration

Globalisation

Megacities

Multi-polar world

Growing Inequality

# 2. Grand challenges

**1** NO POVERTY



**2** ZERO HUNGER



**3** GOOD HEALTH AND WELL-BEING



**4** QUALITY EDUCATION



**5** GENDER EQUALITY



**6** CLEAN WATER AND SANITATION



**7** AFFORDABLE AND CLEAN ENERGY



**8** DECENT WORK AND ECONOMIC GROWTH



**9** INDUSTRY, INNOVATION AND INFRASTRUCTURE



**10** REDUCED INEQUALITIES



**11** SUSTAINABLE CITIES AND COMMUNITIES



**THE GLOBAL GOALS**  
For Sustainable Development

**12** RESPONSIBLE CONSUMPTION AND PRODUCTION



**13** CLIMATE ACTION



**14** LIFE BELOW WATER



**15** LIFE ON LAND



**16** PEACE AND JUSTICE STRONG INSTITUTIONS



**17** PARTNERSHIPS FOR THE GOALS



# 3. Transforming Innovation

**Creative Destruction or Destructive Creation?**



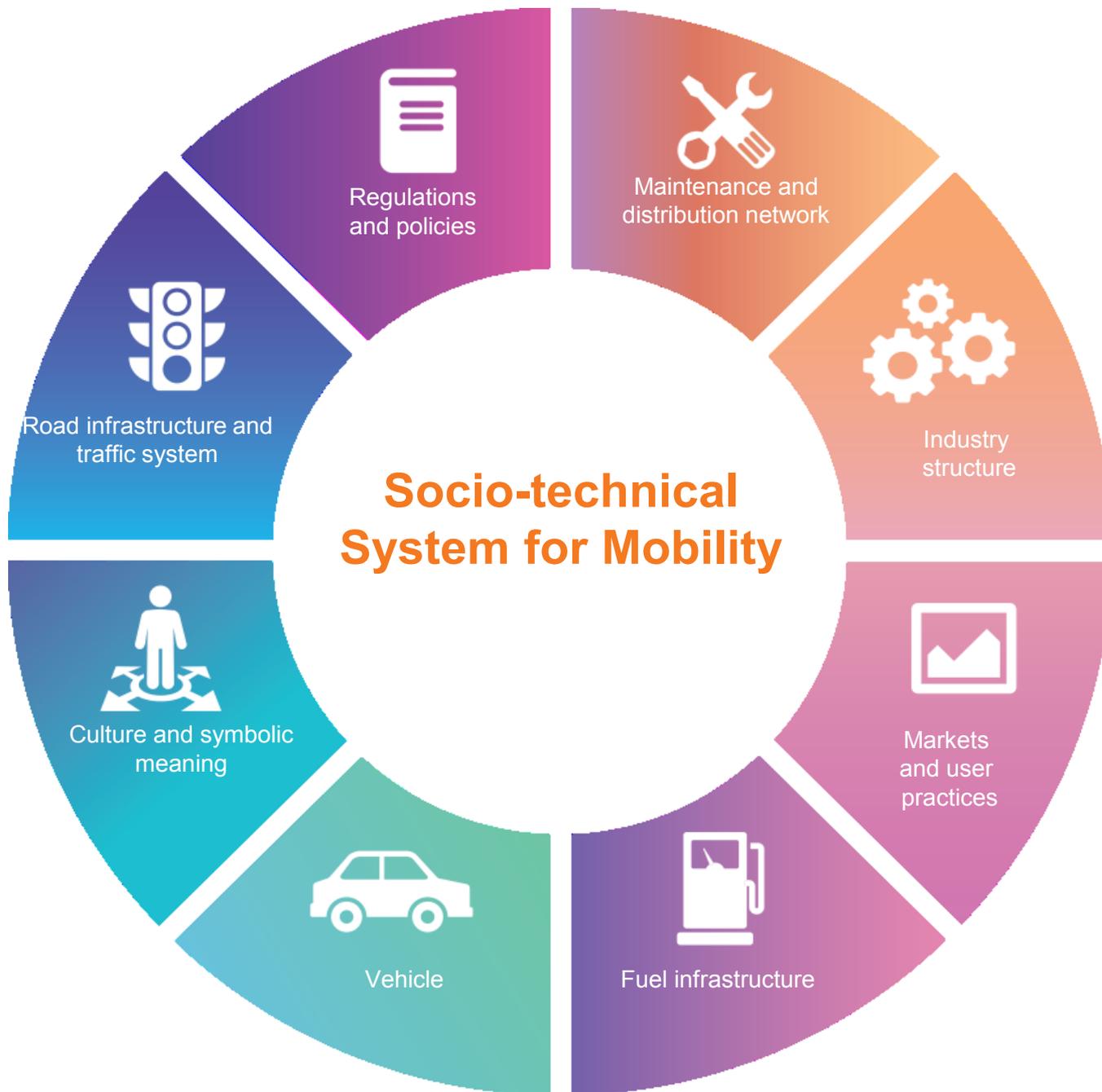
# 4. Deep Transition



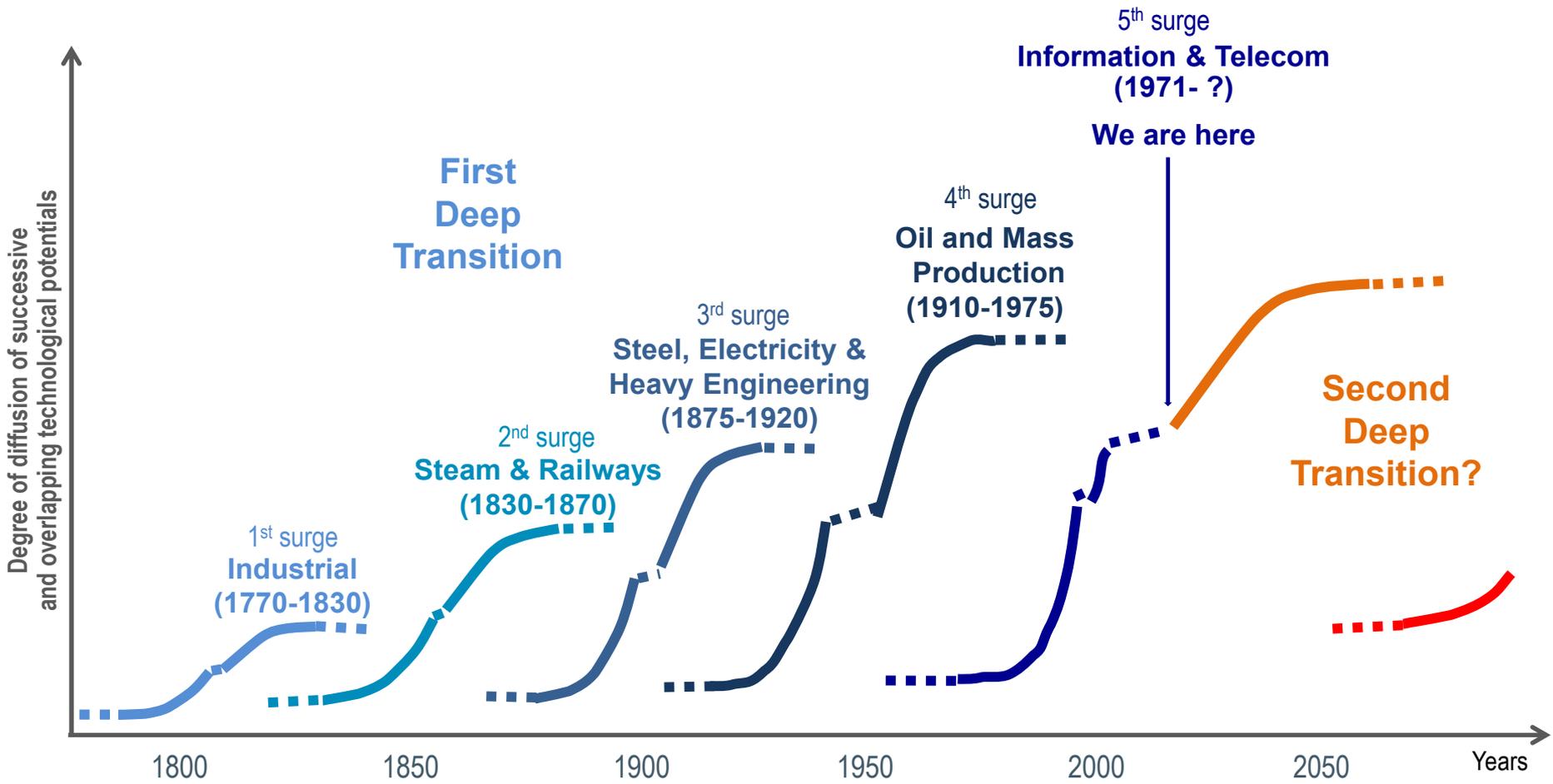
Transitions in multiple  
sociotechnical  
systems...

...Moving in a  
similar direction

*Deep Transitions: Emergence, Acceleration, Stabilization and Directionality*  
Johan Schot, Laur Kanger 2016. Available at [www.johanscot.com](http://www.johanscot.com)

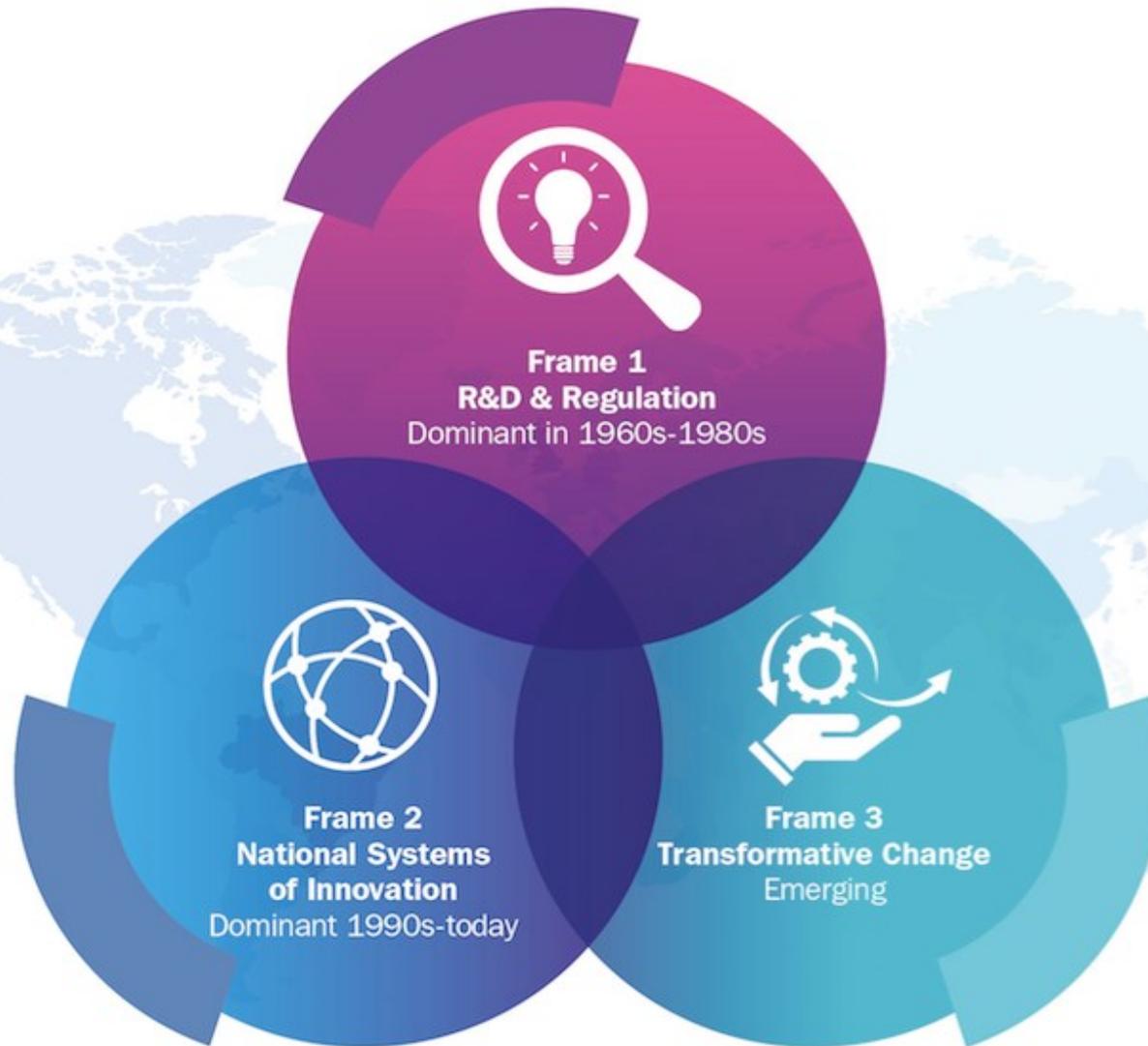


# First and Second Deep Transitions



Source: Adapted from C. Perez (2002)

# Three Frames of Innovation Policy



# R&D & Regulation: Policy Activities

- R&D stimulation (subsidies, tax credits, procurement, mission oriented programs)
- Intellectual Property Rights
- Improve knowledge base
- Education Policy on Science & Engineering
- Science for Society Communication
- Foresight & Technology Assessment

# National Systems of Innovation: Policy Activities

- R&D, IPR, Education Policy, Foresight, Regulation
- Spaces for interaction on various levels, for example technology platforms
- Use of demand stimuli, e.g. procurement
- Building Regional & National System of Innovation
- Ability to absorb knowledge, e.g. capability building, skills development
- Programs to stimulate entrepreneurship, incubators

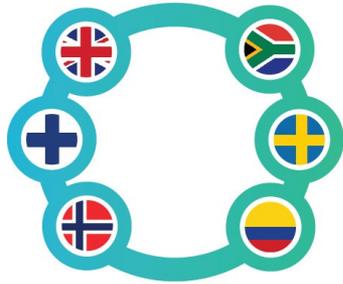
# Transformative Change: Policy Activities

- Building transition arena's: supporting diversity & opening up for alternatives, pathways to sustainability
- Technology forcing, through regulation and/or procurement
- Building on social innovation, inclusive innovation, frugal innovation, pro-poor innovation
- Setting up large scale societal experiments & scaling-up (use or creation of intermediaries) Strategic Niche Management
- Enhancing anticipation, adaptability, reflexivity capabilities
- Constructive Technology Assessment & Responsible Research & Innovation (participation)
- Bridge Science/Engineering & Social Sciences & Humanities in Education system
- New institutions for coordination between various policies, integrating of STI into other policies (energy, housing, agriculture, healthcare, transport, and city policies); seeking policy mixes

# Transformative Innovation Policy Consortium

**Pilot Period:** Articulation and co-development of main ideas & Mobilising more actors

- **Step 1 Sep16-February 17:** visits, exploration of three frames for each country, workshop in Sweden
- **Step 2 March-Jun 17:** Exemplary case-studies of Transformative Innovation Policy, & workshop in Colombia
- **Step 3 January-August 17:** Definition of 5 year program, policy experimentation, research, competence building and communication, evaluation for transformative change & stakeholder engagement
- **Step 4 January-December 2017:** Building up Consortium, finding more partners; develop research network
- **Step 5 Sep 19-21:** Consortium conference in South Africa, with founding and (potential) new members
- **Step 6 Jan 2018:** Long-term programme established with current & new cohort of global partners



TRANSFORMATIVE  
INNOVATION  
POLICY  
CONSORTIUM

US  
UNIVERSITY  
OF SUSSEX

SPRU  
SCIENCE POLICY  
RESEARCH UNIT

Thank you.

Papers and more details on the Consortium:

[www.transformative-innovation-policy.net](http://www.transformative-innovation-policy.net)

See also [www.sussex.ac.uk/spru](http://www.sussex.ac.uk/spru)

# Conclusion 1 – 3 frames can be recognized

1. Elements of all three frames are present in each country, yet in a very different way.

Norway: move to knowledge economy & making science more responsible to societal demands

Sweden: restructuring industrial base using green as business opportunity

Colombia: peace process & regional divisions

South-Africa: overcoming apartheid, exclusion & unemployment of black people

Finland: overcoming economic crises, finding new opportunities

# Conclusion 2 – Frame 3 is marginal

Frame 3 is mainly aspirational, misses strong narrative; Frame 1 and 2 are quite strong, embedded in institutional structures and in regulations.

Yet at the same time there is sense of urgency, sense that frame 1 & 2 are not delivering, STI is under pressure to deliver not only economic development but also contribute to societal and environmental goals

Question about relationships between frames is not addressed.

# Conclusion 3 - how to do Transformative Innovation Policy is unclear

Gap between narrative and implementation of transformative innovation policy. The following instruments are used:

- Responsible Research and Innovation (Norway)
- Procurement (South-Africa and Finland)
- Challenge-led/Strategic R&D programs (Sweden, Finland)
- Demand articulation with public involvement (Norway, Finland, Colombia)
- Social innovation, grassroots innovation (Colombia & South Africa)
- Technology Forcing regulation (Finland)

# Conclusion 4 - need for theory of change

- Underlying theory of change/transformation is missing. There is an expressed need for more experimentation.
- Transition perspective could fill this gap with focus on experimentation, niche development, regime destabilisation, and policy mixes
- This is recognized in Finland and Sweden, including first try-outs of mapping instrument onto transition dynamics (MLP dynamics)

# Conclusion 5 - notion of transformation is unclear

- What is called transformative is different in each context; transformation of research system, industry structure, resource economy, exclusion patterns, integrating informal economy in innovation system, but not sociotechnical system change.
- How to move from identifying challenges to transformative change?
- How to move from individual policy programs, experiments to a broader change process?
- How to anchor learning & change including capacity building is not addressed

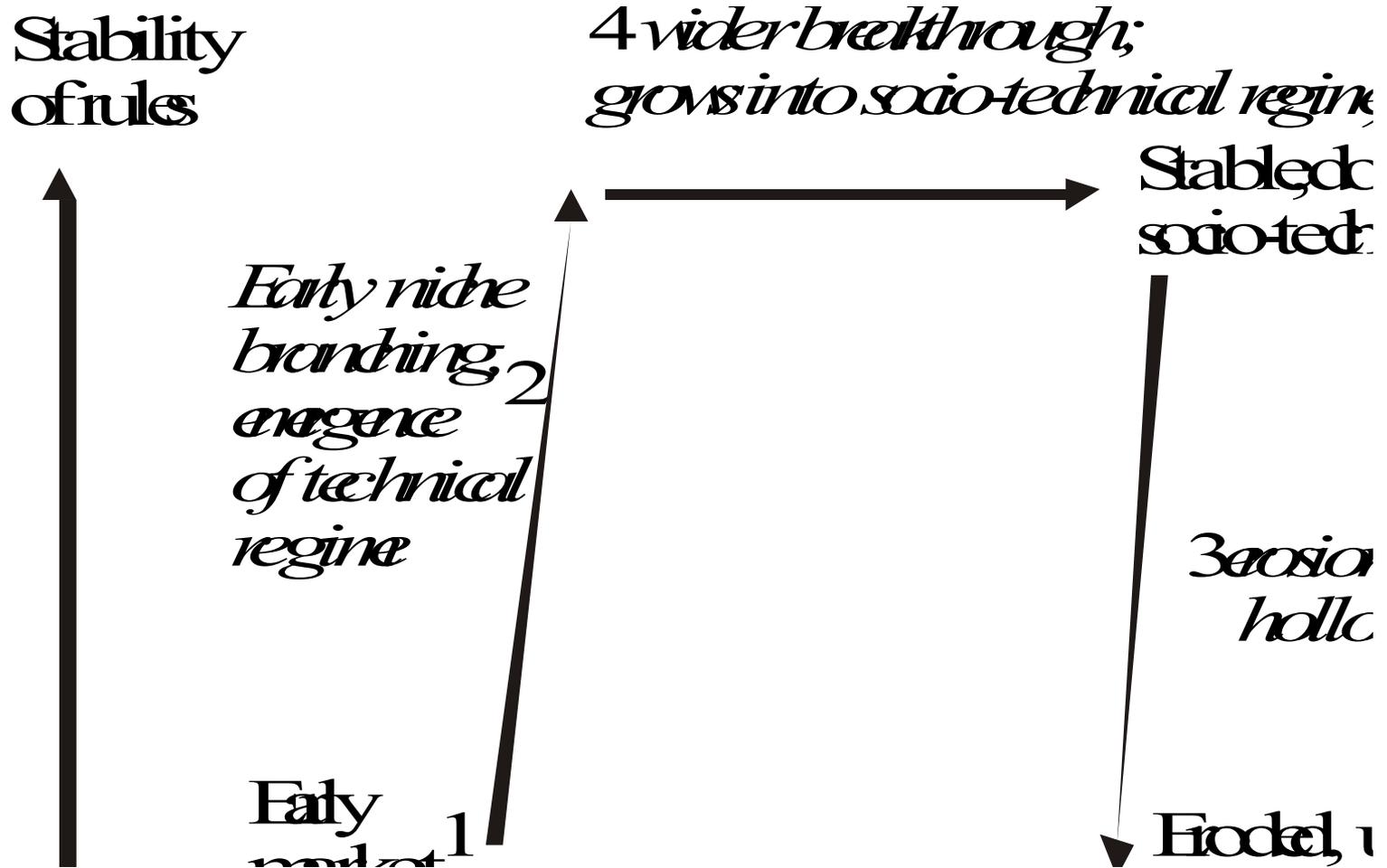
# Conclusion 6 - moving from funder to change agent is difficult

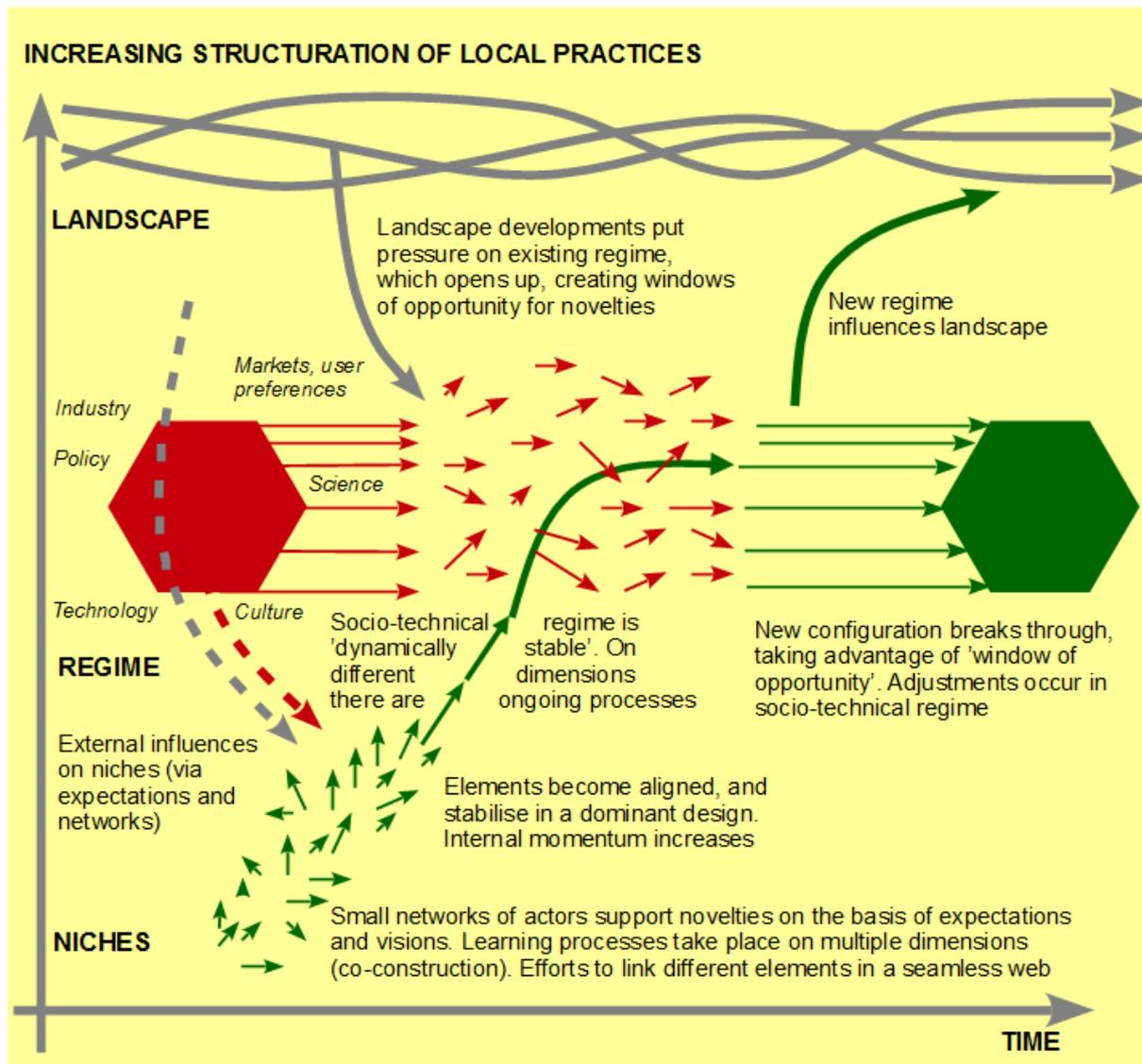
- Founding members are research funders. They struggle to combine role of funder and strategic change actor. In the latter role they become mobilisers & facilitators and enter the areas of other ministries and actors, this adds complexity, leads to questions about their mandate, and their capacity to do the job. In a deeper sense the institutional context is missing, there is a lot of fragmentation in the research system & lack of coordination. How to overcome this is unclear. Question is whether an experimental approach might help.

# **Conclusion 7 - research evaluation for transformative change is lacking**

Research evaluations are input and output oriented, focus on audit element; process oriented evaluation focusing on transformative change and provide input in the process itself (formative evaluation ) is totally lacking

# Representation of a transition of a single system





Geels, 2002, Geels and Schot, 2007, Schot and Kanger, 2016