FROM THE LAB TO THE LAST MILE: **TECHNOLOGY DEPLOYMENT BUSINESS MODELS FOR THE SDG's Alfred Watkins Chairman, Global Solutions Summit** and **Governing Council Member**, **UN Technology Bank for the Least Developed Countries**

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The Yin and Yang of STI for the SDGs

R&D/Quest for new solutions

Deployment of new and existing development solutions





Technology Deployment Business Models for the SDGs

Implicit Assumption: Technology Deployment Happens Automatically



Ralph Waldo Emmerson 1803-1882 "Build a better mousetrap, and the world will beat a path to your door."

Or build a platform to help them find you if they don't





Proven, cost effective solutions already exist (and more are on the way)











So why aren't we making more progress toward achieving the **SDGs?**

New Inventions Are the First Essential Step Along the Long Journey from Lab to Last Mile







Global Solutions Summit 2018

From the Lab to the Last Mile: Technology Deployment Business Models for the SDGs

June 4, 2018 UN Headquarters, New York City



Dr. Vanu Bose 1969-2017

> "It takes more creativity and innovation to market a new invention than it did to invent it in the first place."



"It's rare that the smartest technical innovator is the most successful entrepreneur. Being a domain expert in a technology field rarely makes you competent in commerce [or technology deployment]."



"Nearly every problem has been solved by someone, somewhere. The frustration is that we can't seem to replicate (those solutions) anywhere else."



Most "new" technologies are really new combinations of independent technologies that when put together create a new capability by virtue of their synergies.

Deployment Tasks



 Convert technology into product
Embed product in an organization
Get product to market
Ensure financial and operational viability

Business Model Tasks Post-Science But Essential for Impact

Bundling technology into products **Meters Billing and Payment** Finance Installation, Repair and Maintenance **Customer Service Daily operations**

-Market entry strategy - Staff to manage local (country and village) and int'l operations - Local partners and entrepreneurs - Capacity to arrange financing and pursue int'l expansion

All the Critical Ingredients for Deploying and Scaling are Present in Abundance









BUT THEY ARE NOT ORGANIZED INTO A COHERENT, EFFECTIVE, AND EFFICIENT ECOSYSTEM

Deployment Ecosystem



It is not the critic who counts.... The credit belongs to the man who is actually in the arena...; who errs, who comes short again and again...; but who does actually strive to do the deeds; ... who at the best knows in the end the triumph of high achievement, and who at the worst, if he fails, at least fails while daring greatly.

Theodore Roosevelt, Speech delivered in Paris, France, April 23, 1910

THANK YOU

Alfred Watkins

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