



# COVID-19 AND MARITIME TRANSPORT: DISRUPTIONS AND RESILIENCE IN LATIN AMERICA & THE CARIBBEAN

Thursday 10 December 2020

15:00 - 17:00 (CET-Geneva)

11:00 - 13:00 (Santiago)



# COVID-19 and Maritime Transport: Disruptions and Resilience in LAC

Prof. Thanos Pallis,
UNCTAD International Consultant

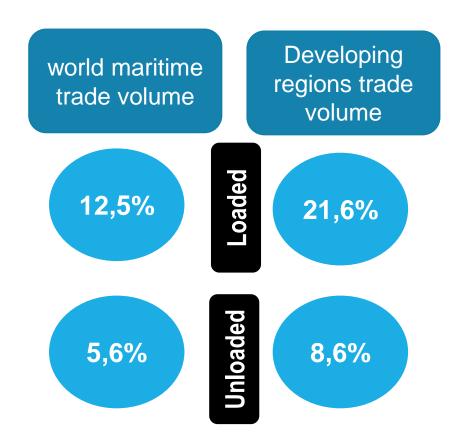


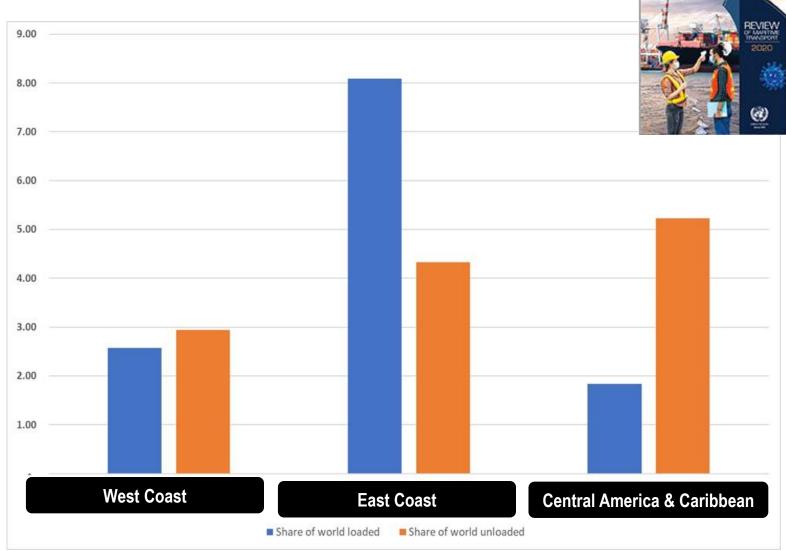




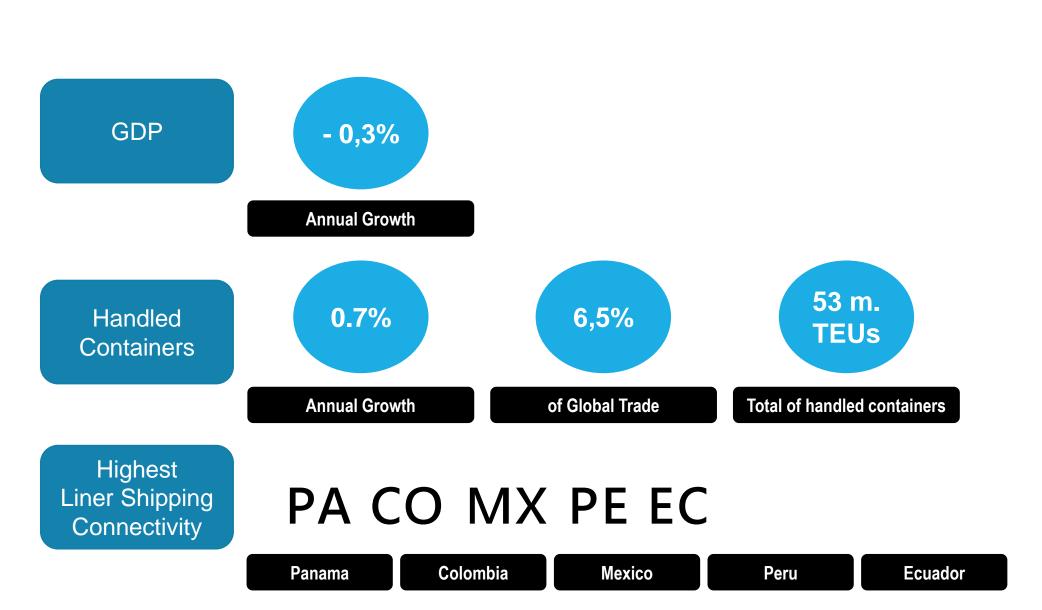
12 November 2020 16:00 - 17:00 hrs. , CET Online

#### Participation of Latin America & Caribbean in world maritime trade: 2019



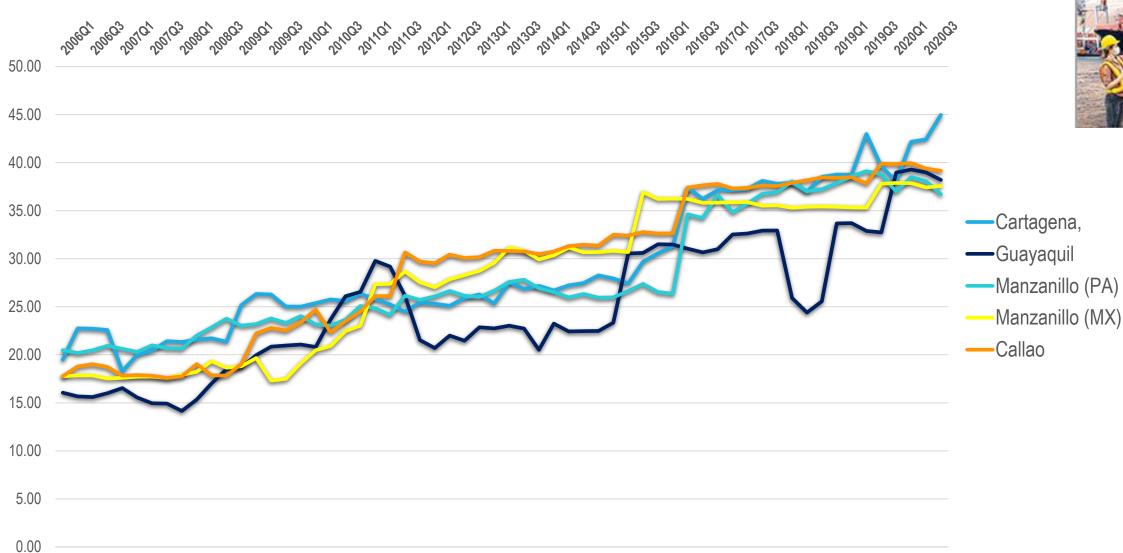


#### Participation of Latin America & Caribbean in world maritime trade: 2019





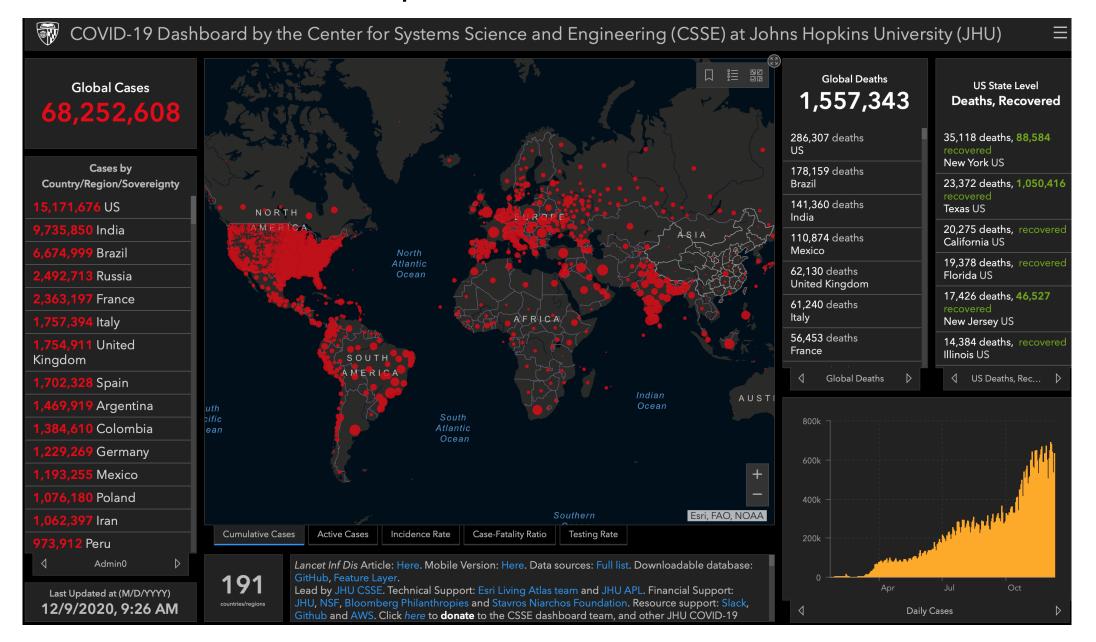
#### Liner Shipping Connectivity Index (LSCI): Top-5 Ports in LAC (2006-2020)





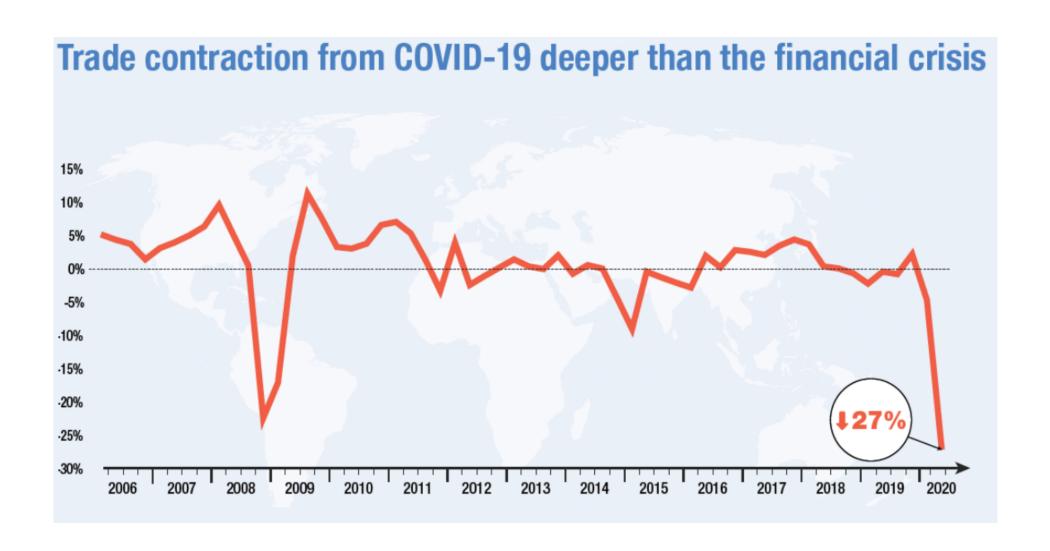
#### An external crisis: COVID-19 pandemic

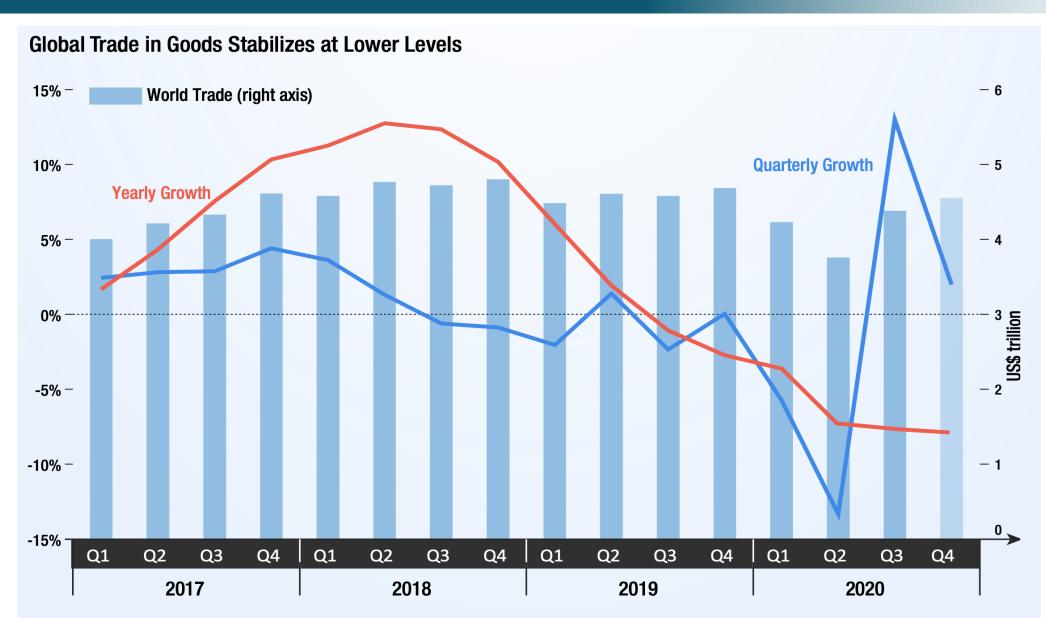




#### The initial shock: COVID-19 affects trade flows at unprecedented speed & scale







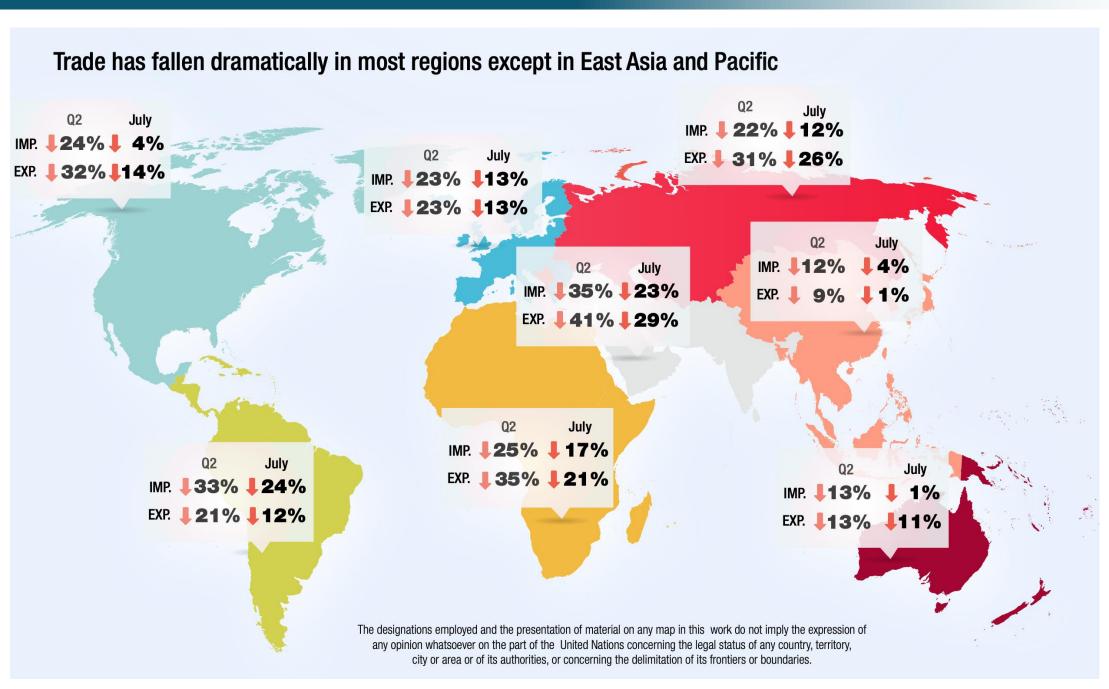








Source: UNCTAD calculations based on national statistics. Quarterly growth is the quarter over quarter growth rate of seasonally adjusted values. Yearly growth is the average growth rate of last 4 quarters. Figures for Q3 2020 are preliminary. Q4 2020 is a forecast.





#### COVID-19 induced Supply Chain Shocks



#### Phase A

#### Phase B

#### Phase C

#### Phase D

#### **Supply Shock**

- 1. Decline in induced demand (Chinese production).
- Lockdown of most of the workforce.
- Shortages in key sectors (pharmaceuticals and medical equipment).
- 4. Industrial base shut down

#### **Demand Shock**

- Decline in global derived demand.
- 2. Switch to basic goods.
- 3. Lockdown of a large consumer base.
- 4. Less commercial demand.
- 5. Travel & tourism collapse.

#### **Adaptation**

- 1. Decline in economic activity and income.
- 2. Diversion of savings and capital.
- 3. (+) lockdown = (-) deferred demand.
- 4. Rebalancing of supply and demand.

#### **Divergence**

- Divergence in epidemiological outcomes.
- 2. Quick bounce-back in some cases only
- 3. Basic goods and medicals in demand
- Consumption pattern: dematerialization of bying practices

Mid-January – early March

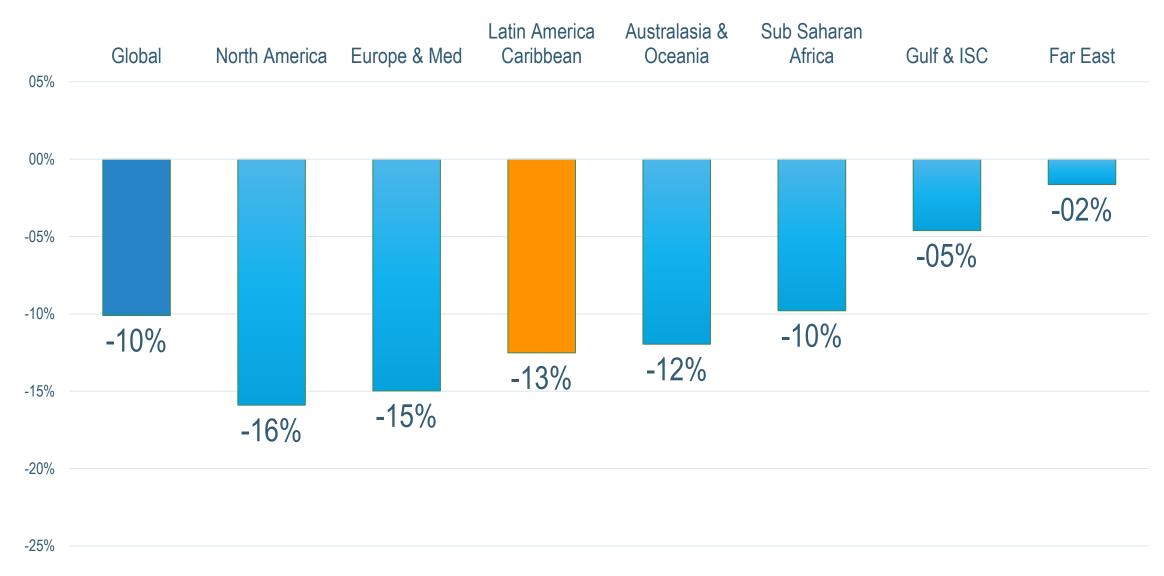
**Early March – May** 

Early March – May

**On-going** 

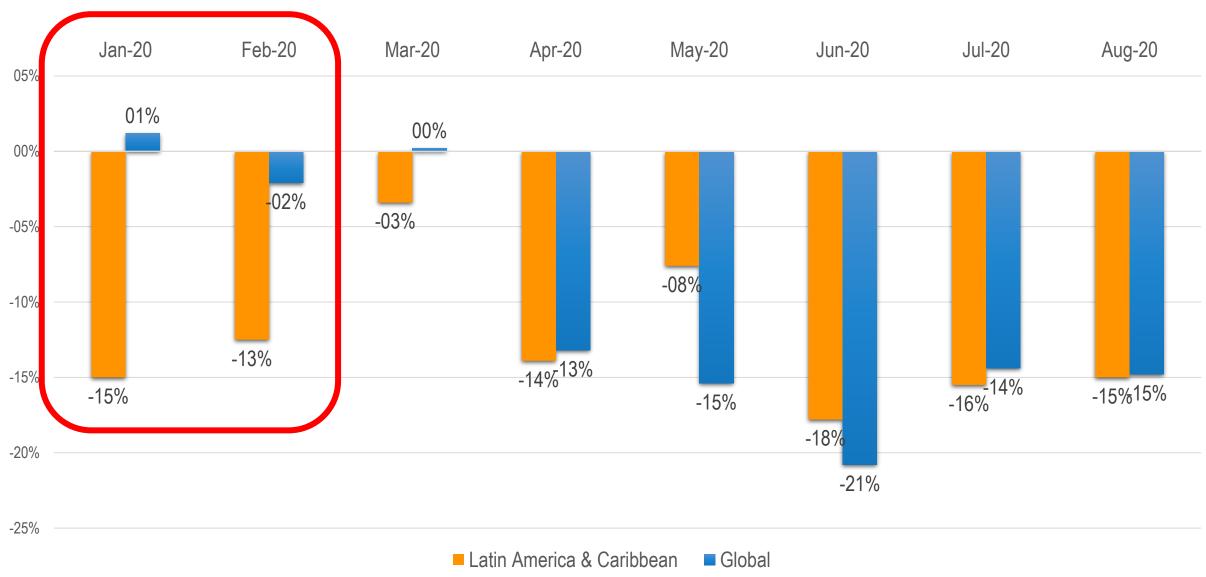
#### Decline of vessels calls in 2020 (% change over 2019)





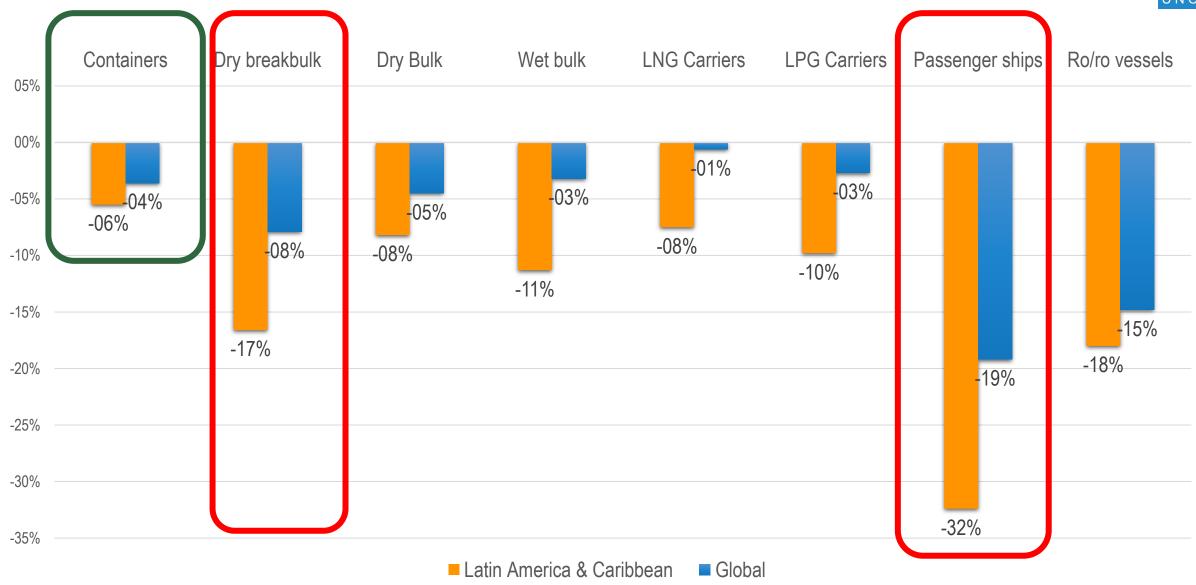
#### Vessels calls in 2020: LAC vs Globe, per month (% change over 2019)





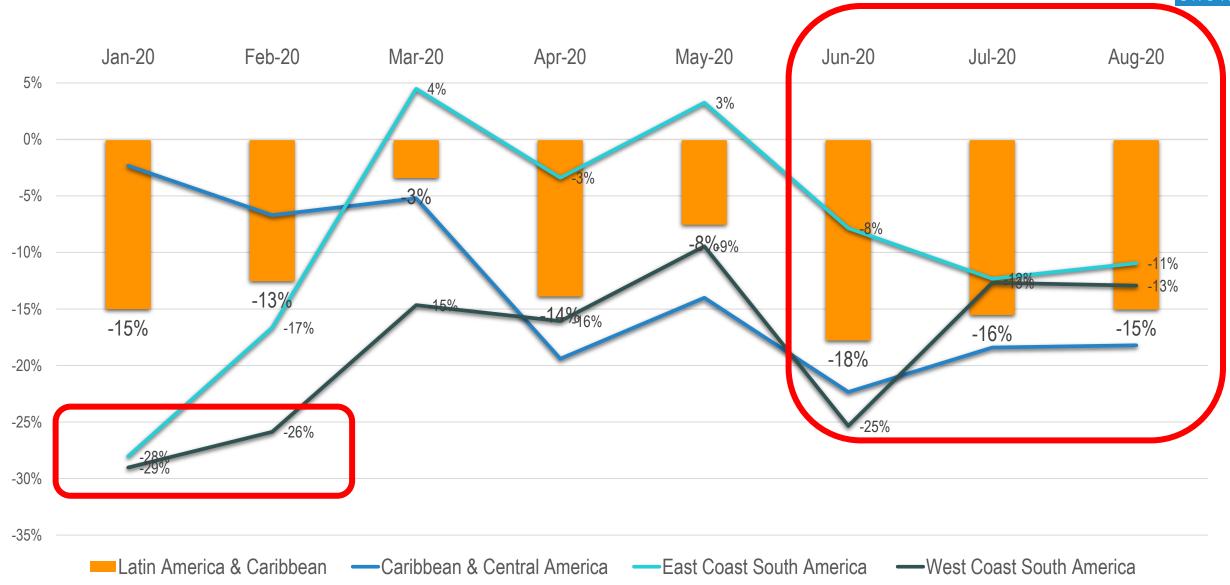
#### Vessels calls in 2020: LAC vs Globe, per market (% change over 2019)



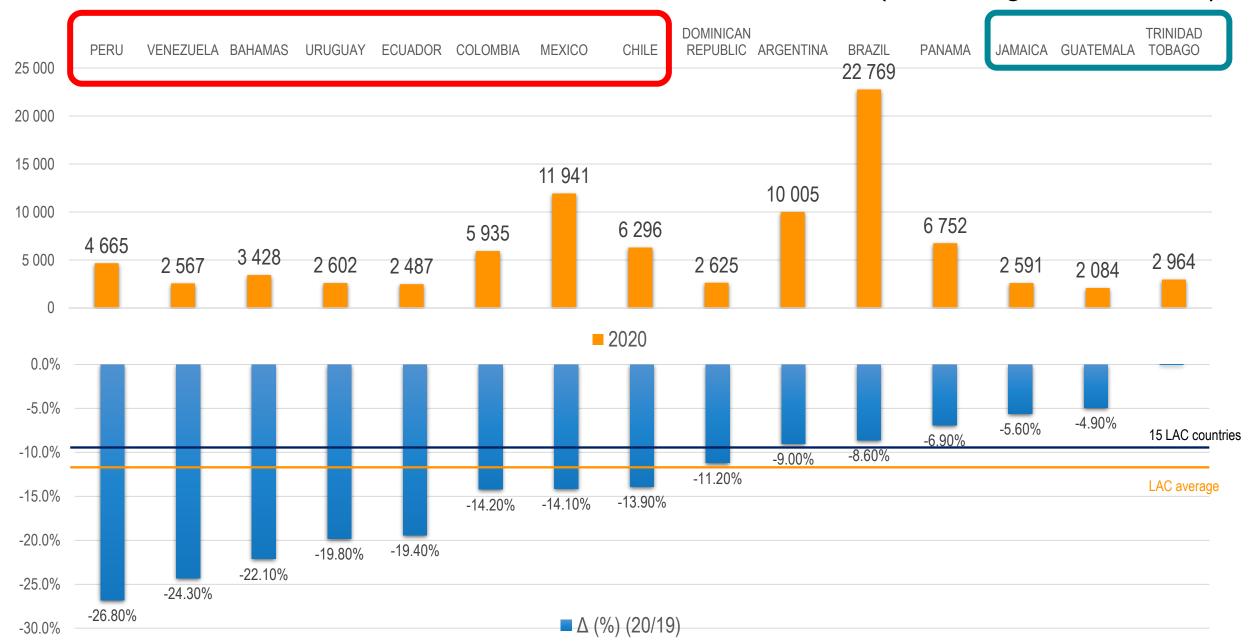


#### Vessels calls in 2020: Intra-Regional Dynamics in LAC (% change over 2019)



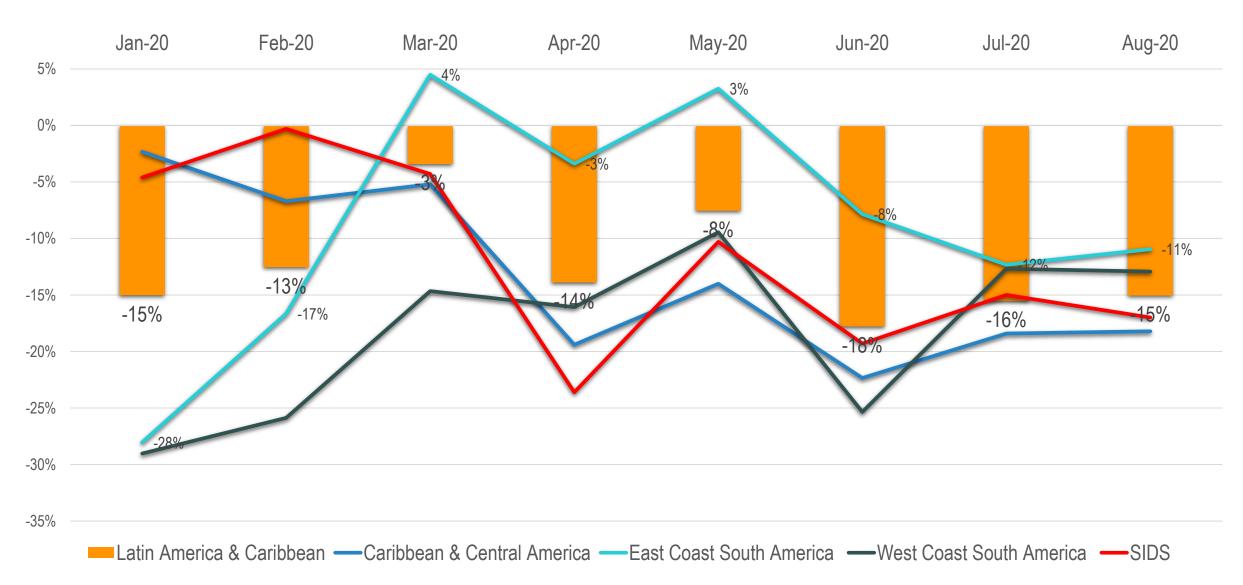


#### Vessels calls in 2020: 15 LAC countries with most calls (% change over 2019)



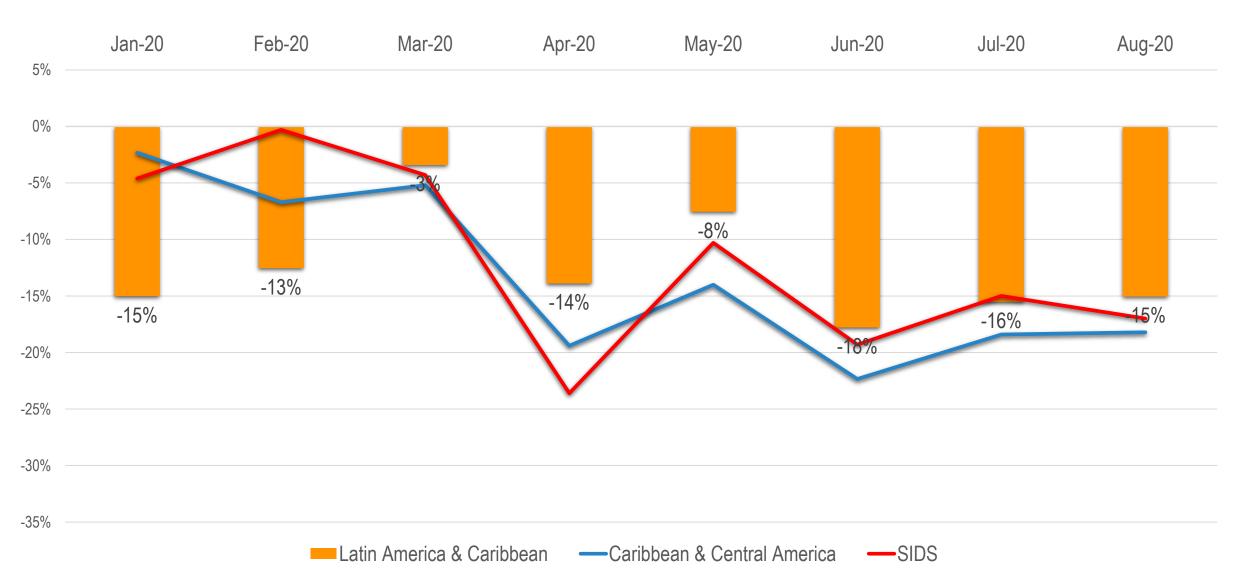
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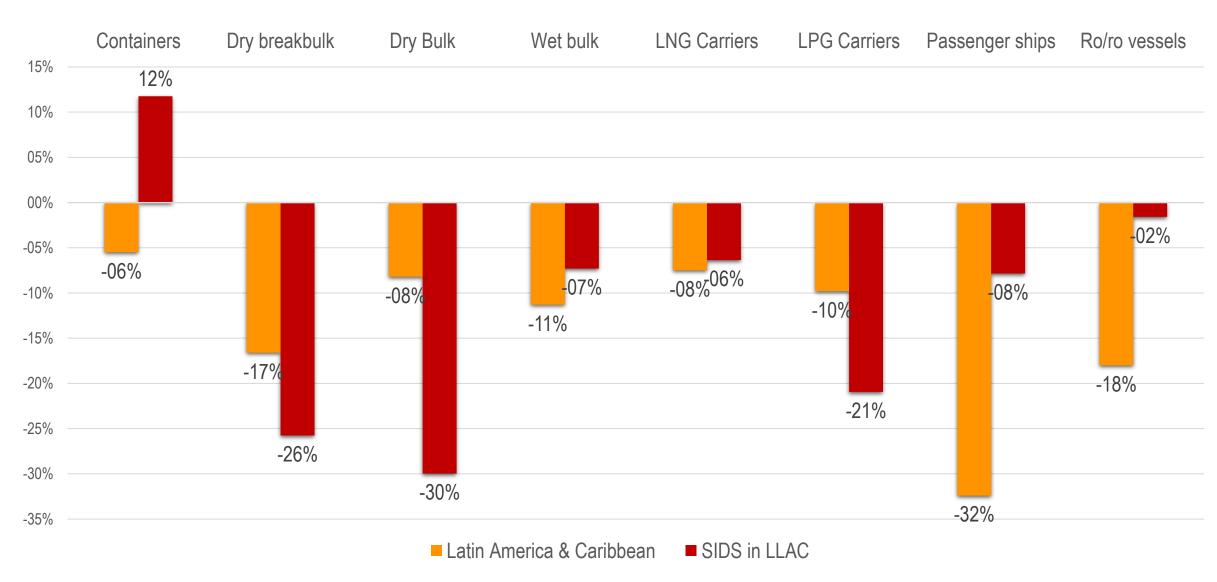
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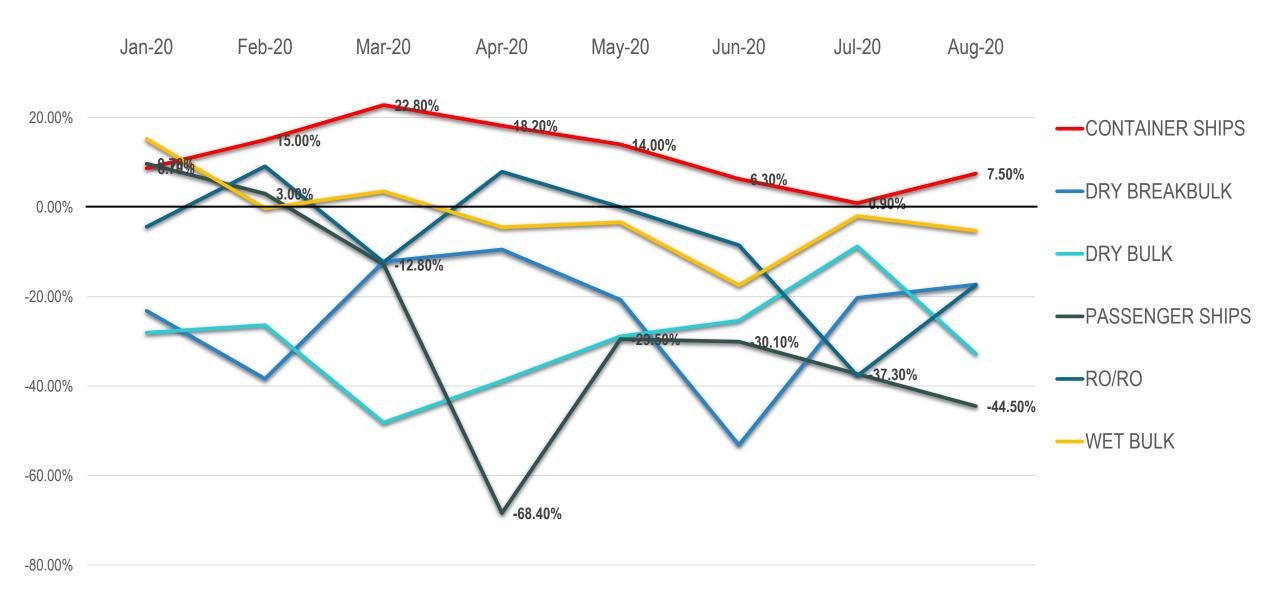


#### Vessels calls in 2020: LAC Total vs. SIDS, per market (% change over 2019)



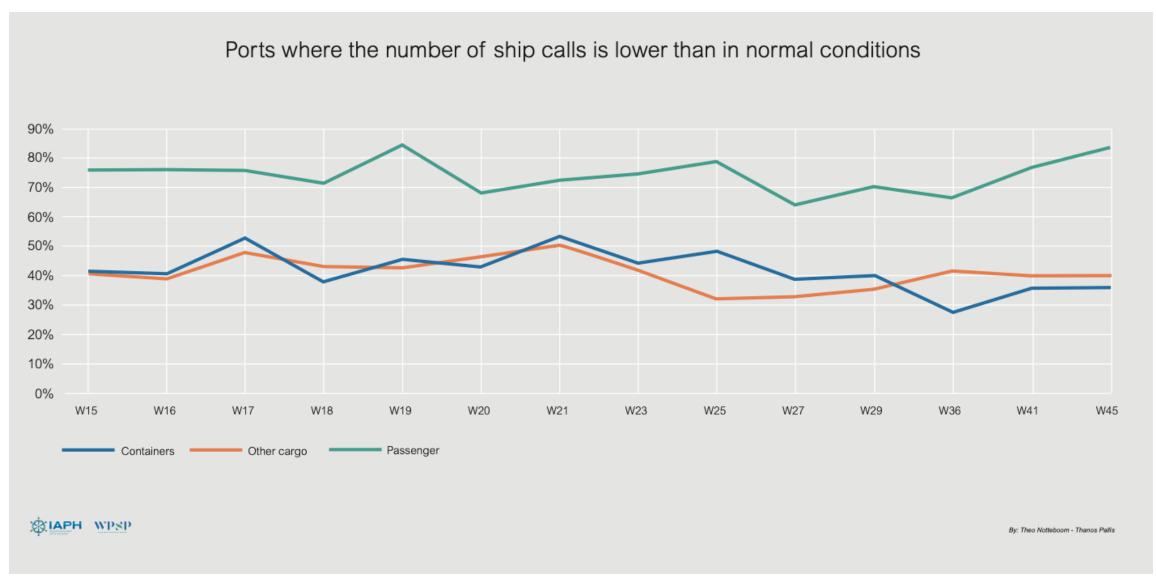


#### Containerships calls in 2020: SIDS in LAC, trends per market (% change over 2019)



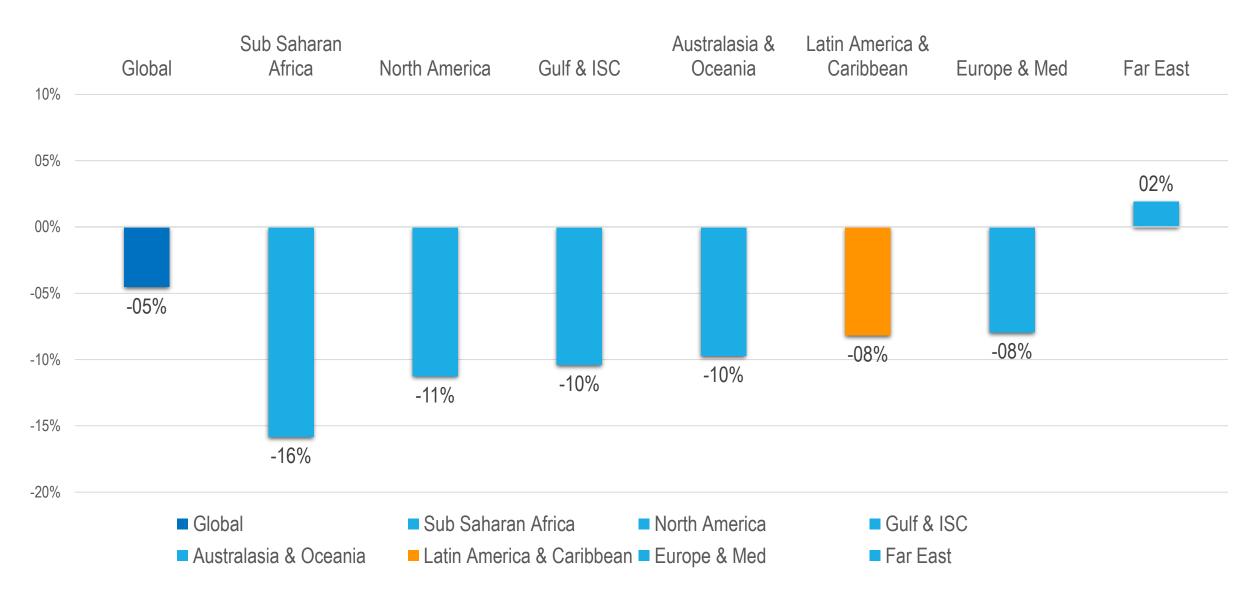
#### Impact on vessel calls: Only half (40-50%) of ports have seen a major decrease





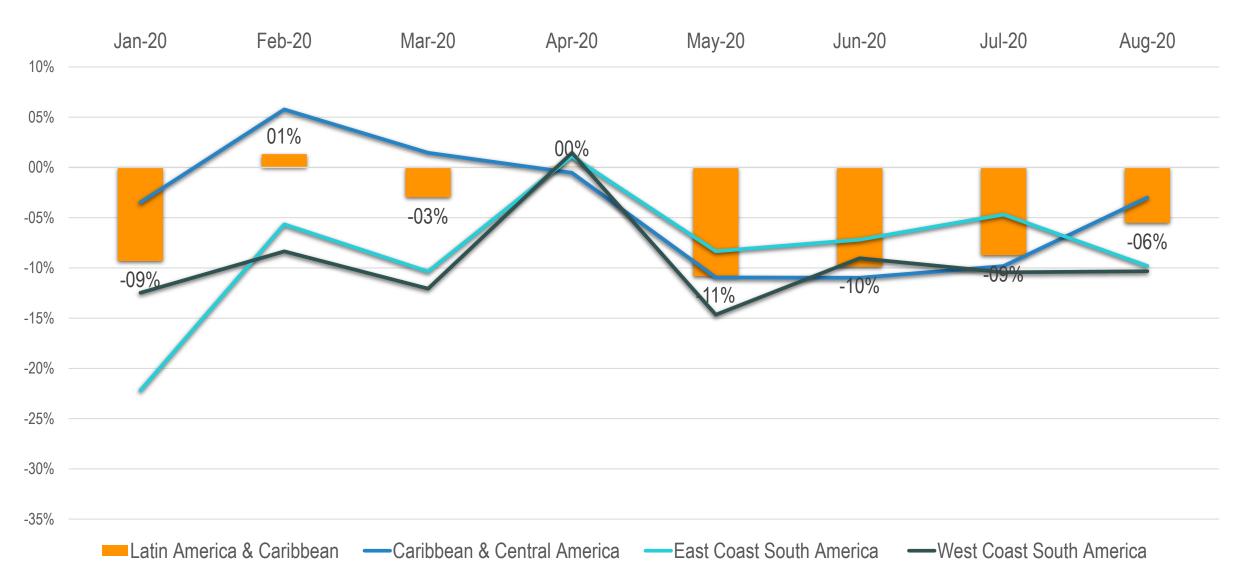
#### Containerships calls in 2020: LAC vs Globe (% change over 2019)





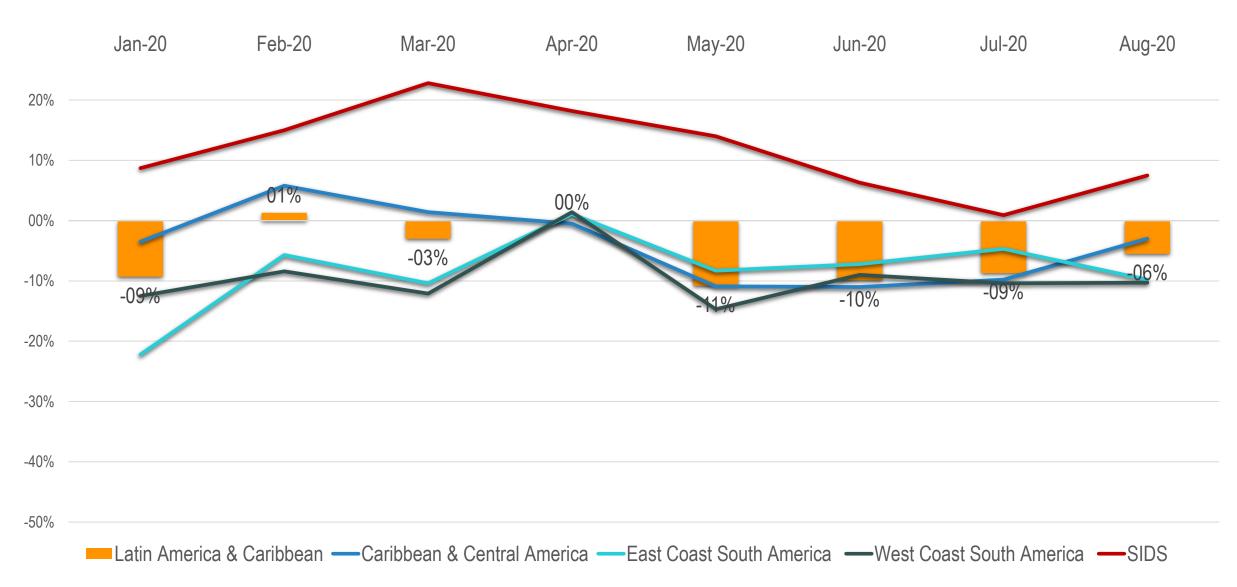
#### Containerships calls in 2020: LAC Intra-Regional Dynamics (% change over 2019)



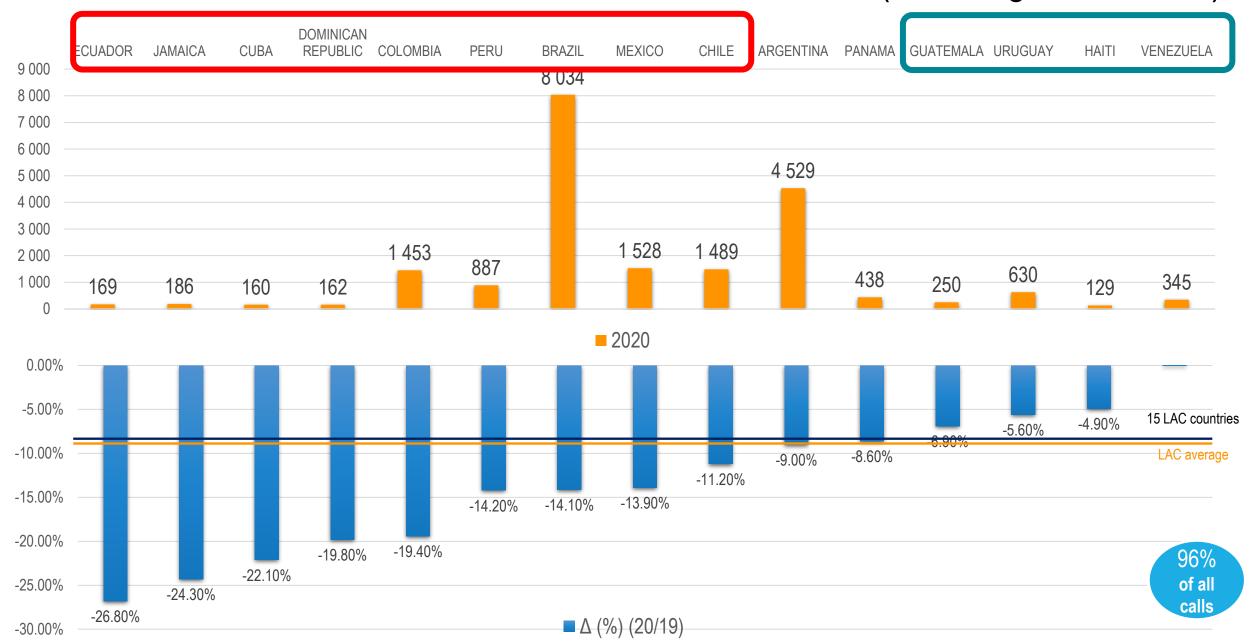


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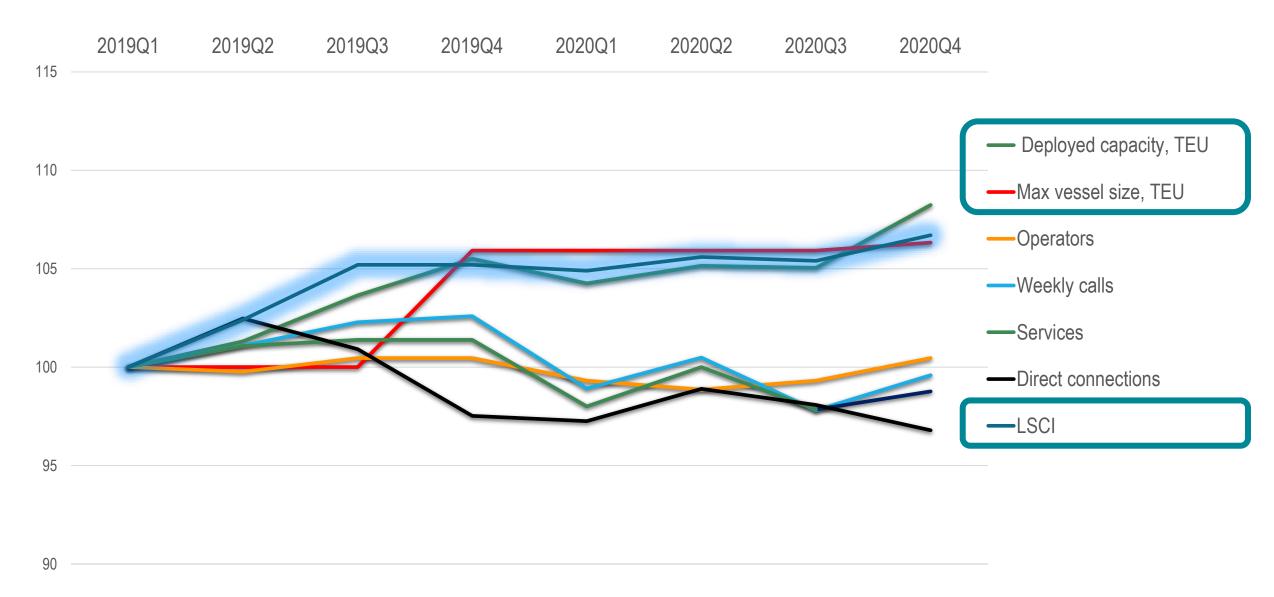


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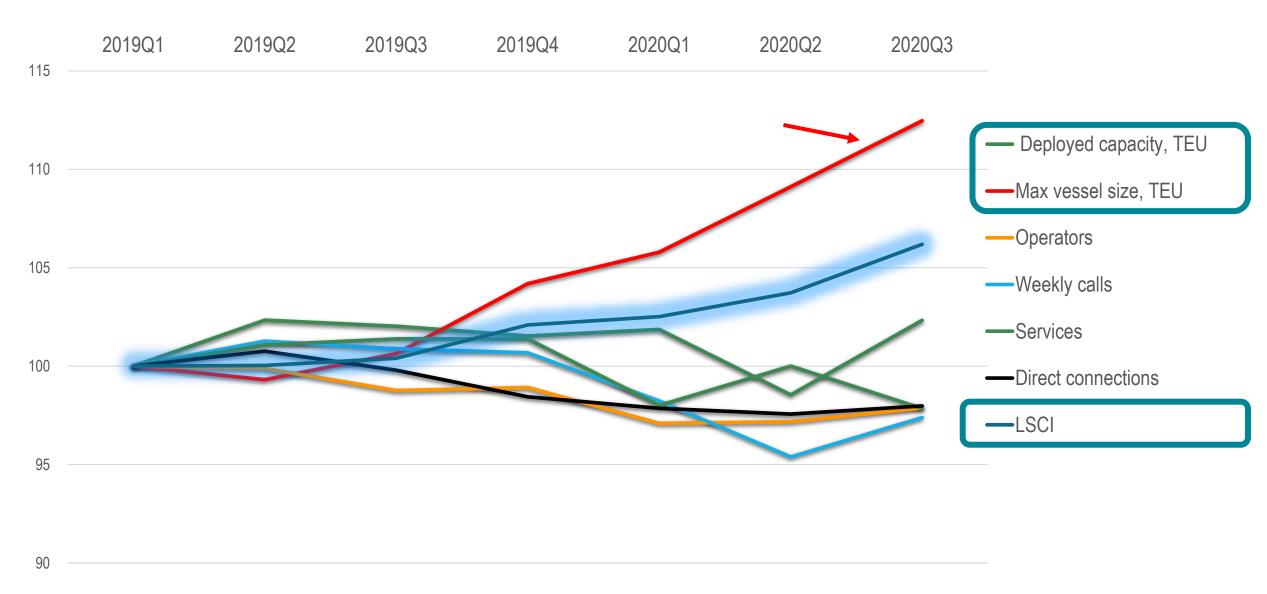
#### Container ships deployment in LAC (2019-2020)





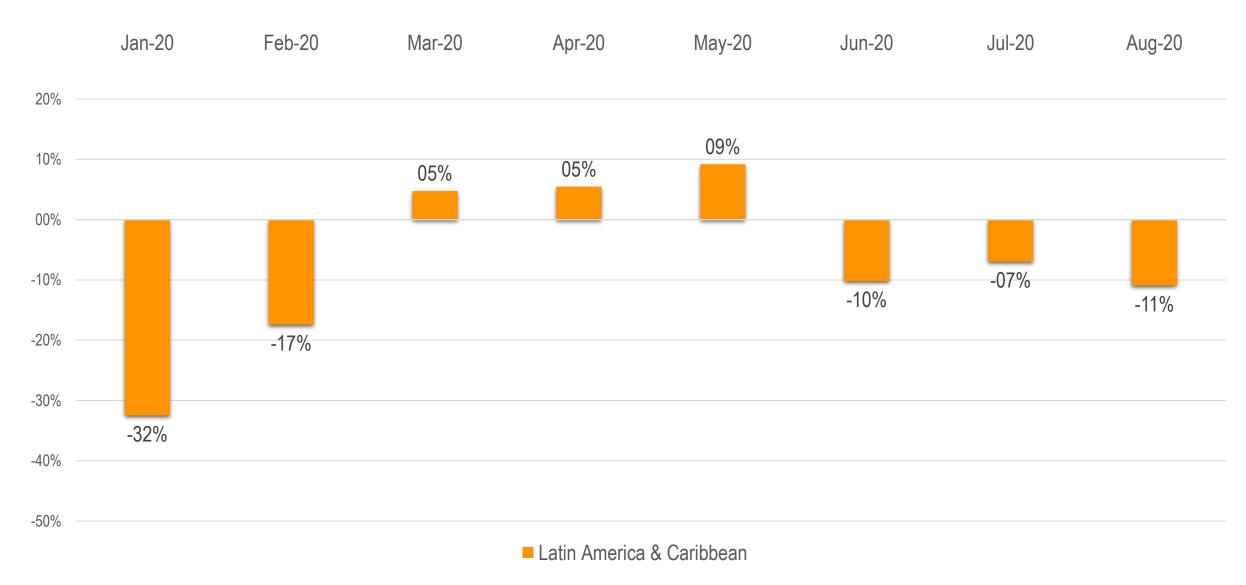
#### Container ships deployment around the Globe (2019-2020)





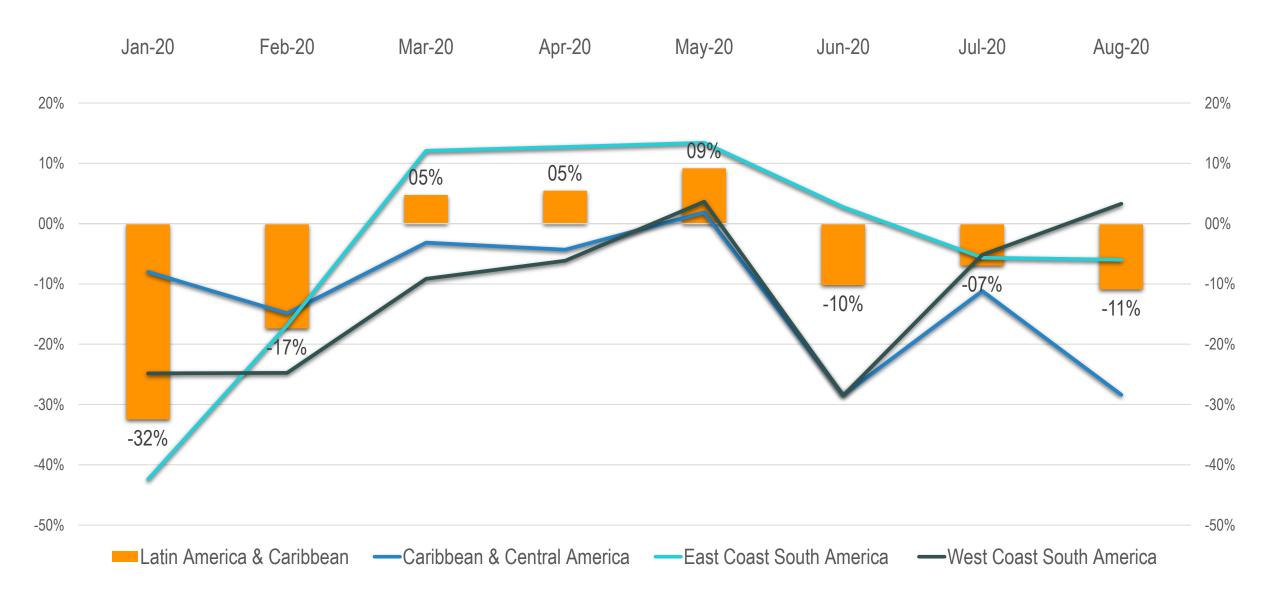
#### Dry bulk ships calls in 2020: LAC Intra-Regional Dynamics (% change over 2019)





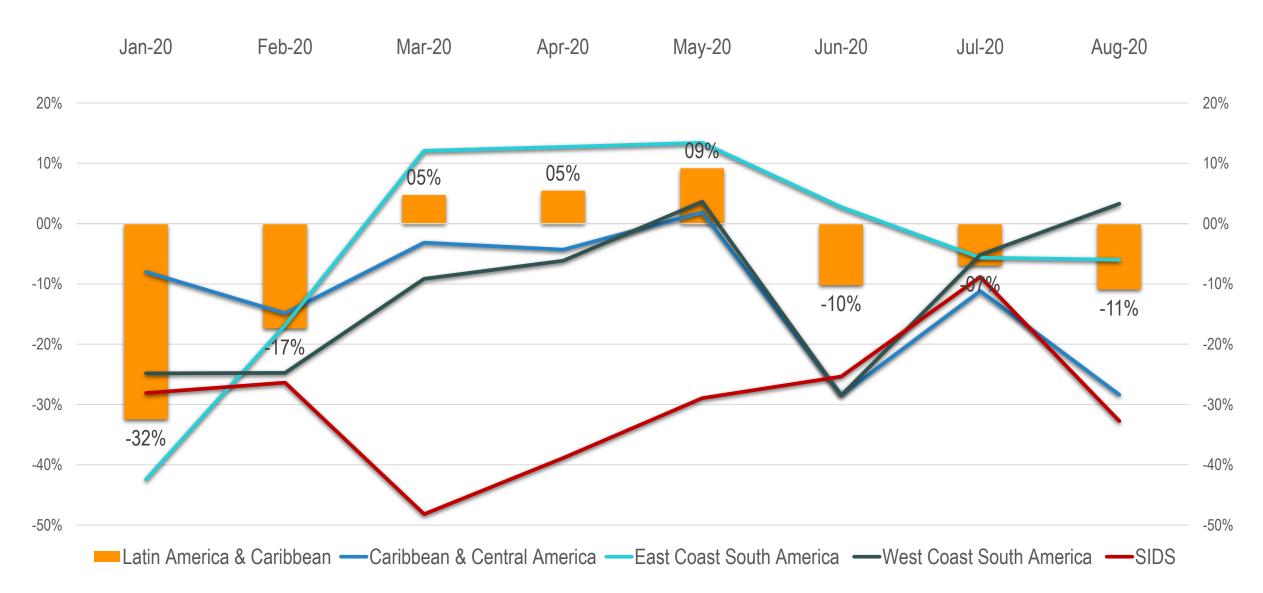
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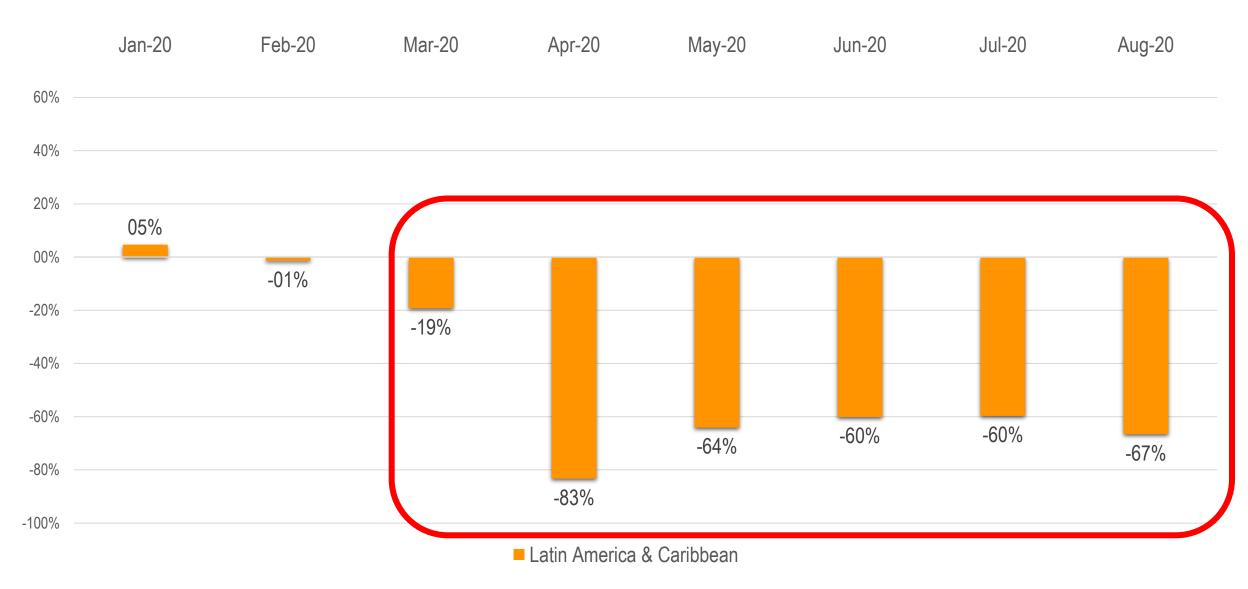
#### Dry bulk ships calls in 2020: LAC Intra-Regional Dynamics (% change over 2019)





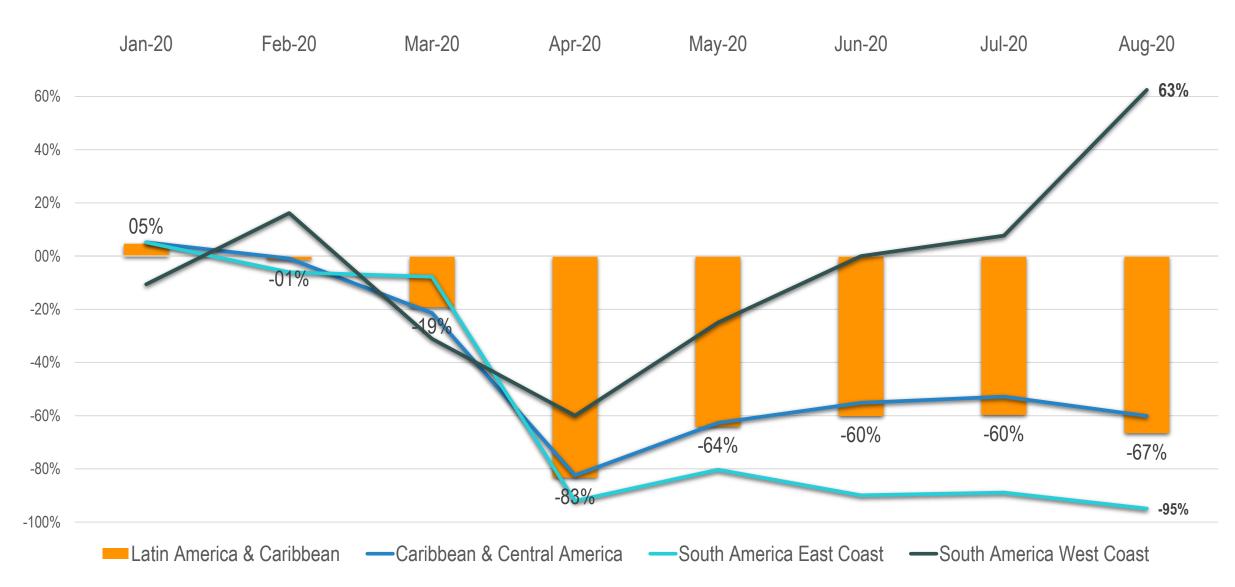
#### Passenger ships calls in 2020: LAC Intra-Regional Dynamics (% change over 2019)





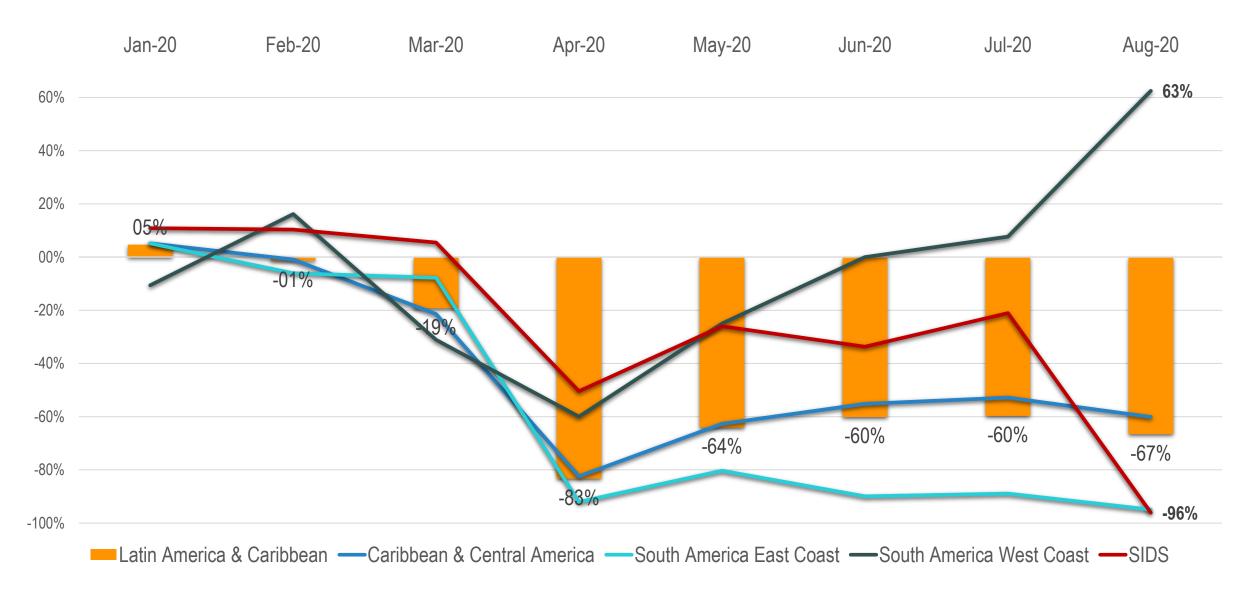
#### Passenger ships calls in 2020: LAC Intra-Regional Dynamics (% change over 2019)





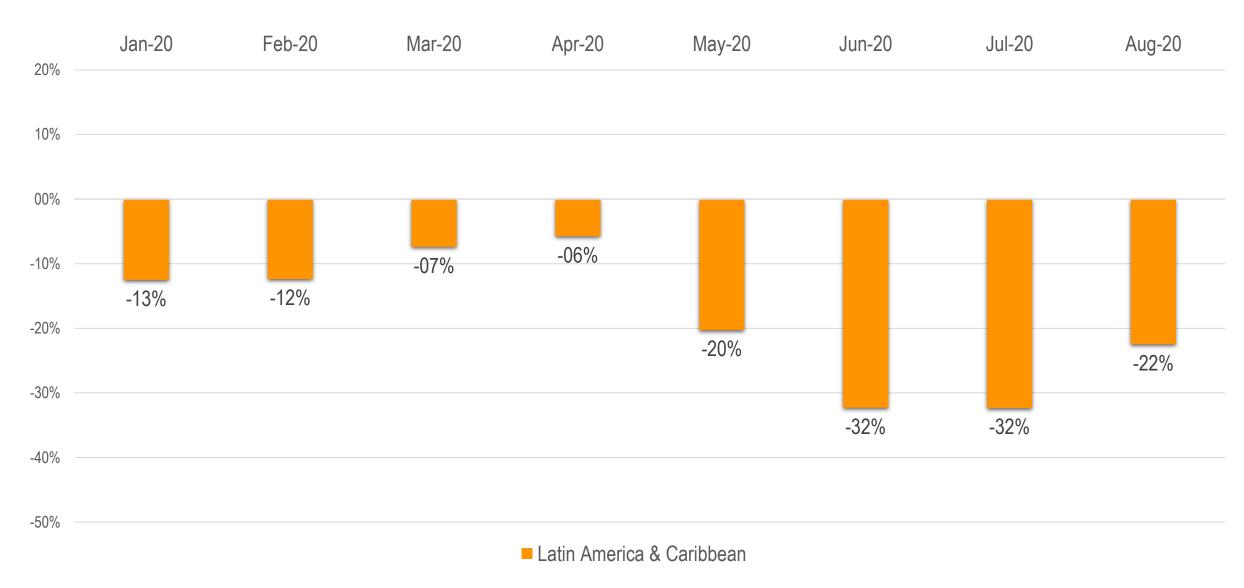
#### Passenger ships calls in 2020: LAC Intra-Regional Dynamics (% change over 2019)





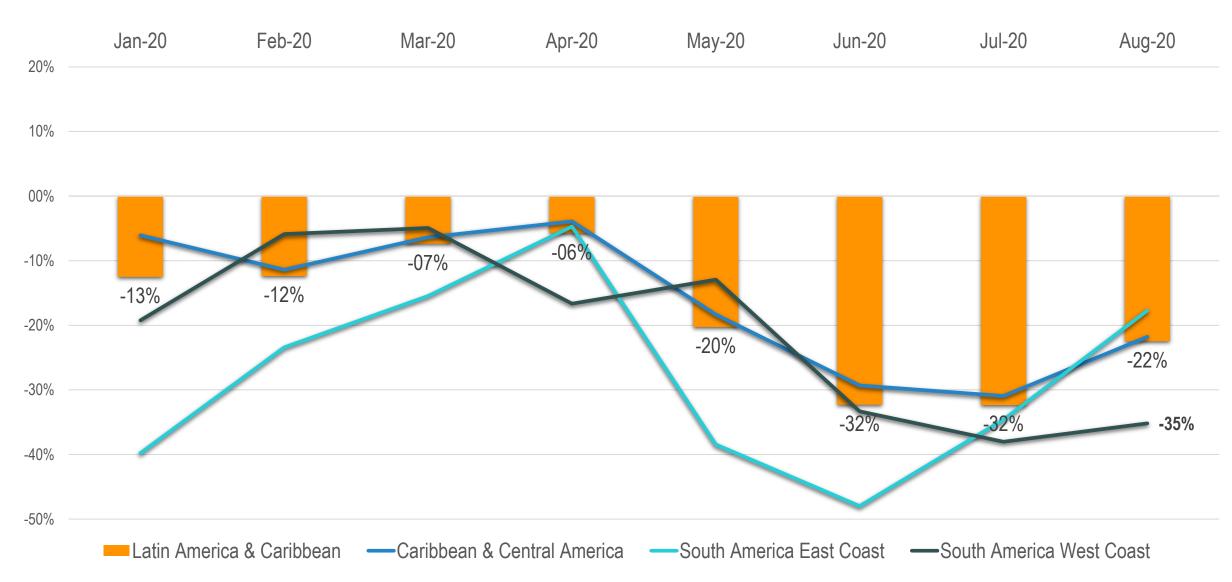
#### Ro/Ro vessels calls in 2020: LAC Intra-Regional Dynamics (% change over 2019)





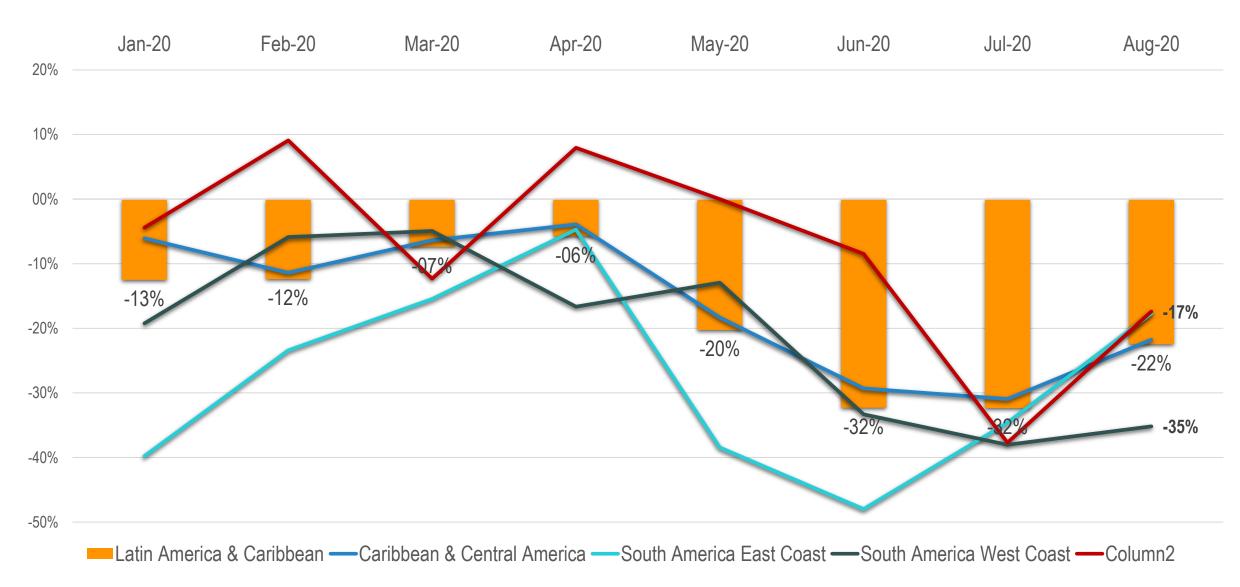
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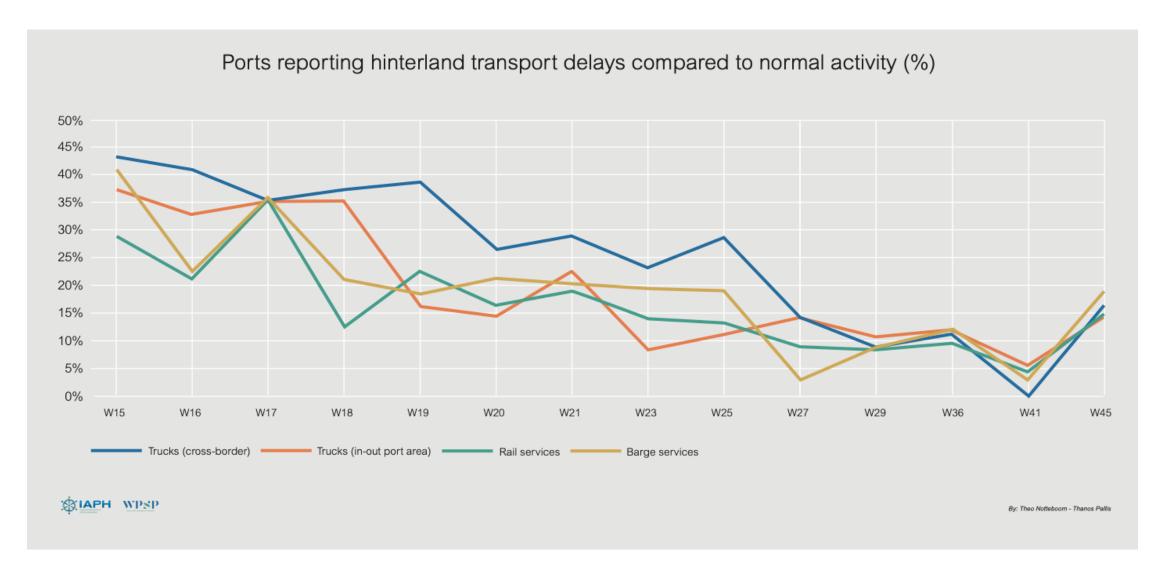
#### Ro/Ro vessels calls in 2020: LAC Intra-Regional Dynamics (% change over 2019)





#### Among the most critical challenges of all: Hinterland delays





#### Ports: The adaptability process



1 Operational

adjustments

### Communications coordination

#### Financial Adjustments

3

## Coordinating Hinterland links

- Prioritization of essential services;
- Reorganization of operations & working conditions (sanitary protocols)
- Advancement of digitalization and communication strategies.

- Established, collective actions have been more effective in combating risks.
- Adjustments to governance and communication strategies of entire supply chain.
- Manifold implications ports, the "cash cows", had to facilitate both providers and users
- More pronounced difficulties in the case of fully privatized ports.
- Shippers and ports work to address land-side operations, but the ability to adapt has not been always effective.
- Digitalization of interactions and information sharing
- Adjustment to public policies

Existing contingency plans have facilitated quick responses to the crisis.

#### Measures aiming to facilitate adaptation





- 1. Responses have been multi-dimensional.
- 2. Existing contingency plans have facilitated quick responses to the crisis.
- 3. Public policy initiatives have facilitated relief & recovery in the maritime transport sector.



- 1. Reorganization of operations
- 2. Collaboration and coordination among all stakeholders
- 3. Digitalization of interactions and information sharing have been critical to the continuity of maritime transport operations during the pandemic.
- 4. Working & operational adjustment measures that helped the sector adapting have been transformational



- 1. Maintaining landside operations has been the most difficult task for those involved in the maritime supply chain.
- 2. Shippers and ports have worked to address land-side operations, but the ability to adapt has not been always effective.

#### Resilience of Ports

1. For ports, the financial implications of the crisis are manifold and more pronounced in the case of fully privatized ports.



- 2. Ports continue to invest in infrastructure despite the crisis
- 3. Ports continue to invest in sustainability projects despite the crisis



• The (i) 'crew changes', but also (ii) the management of crew presence at the ports, are two challenges that highlight the need for orchestrating an integrated approach by all.

#### UNCTAD continues to facilitate the building of port resilience capacities





#### **Outline of the Course**



	Course Objectives	202
Objectives Be able to:	<ul> <li>Build port resilience against pandemics</li> <li>Keep ports safe and operational during pandemics</li> <li>Implement standards, guidelines, metrics, tools and methodologies to facilitate the flow of goods and service</li> <li>Identify suitable technology solutions</li> </ul>	to

#### **Section 1: Crisis Protocol and Communication Strategy**

Section 2: Staff Management, Well-Being and Resilience

**Section 3: Technology Preparedness** 

**Section 4: Cargo Flow Continuity** 

#### UNCTAD continues to facilitate the building of port resilience capacities







