



Tuesday, 9 May

		Pre-ICN Forum: New Trends in Global Competition Policy
19:00	9:00	Welcome Cocktail (Conference attendees only)
		Social Event Porto City Hall

Wednesday, 10 May

8:00	Registration
8:15 – 9:15	Meeting of the Working Group Chairs Meeting • Cynthia Lagdameo, International Counsel, United States Federal Trade Commission (FTC) • Olaf Wrede, International Competition Matters, Bundeskartellamt Opening Session Plenary
9:30 - 10:00	 Margarida Matos Rosa, President, Portuguese Competition Authority (AdC) Andreas Mundt, President, Bundeskartellamt, Germany Manuel Caldeira Cabral, Portuguese Minister of Economy
10:00 - 11:00	 Amplifying the Impact of Enforcement: Proactive outreach strategies for deterrence Plenary Special Project Margarida Matos Rosa, President, Portuguese Competition Authority (AdC) (Moderator) Chris Fonteijn, Chairman, Authority for Consumers and Markets Alejandra Palacios, Chairwoman, COFECE Mexico Rose Webb, Chief Executive Officer, Hong Kong Competition Commission
11:00 - 11:30	Morning coffee
11:30 - 12:30	 Leniency and Challenges for the Future Plenary Cartel Working Group Johannes Laitenberger, Director-General, DG Competition, European Commission (Moderator) Maria João Melícias, Member of the Board, Portuguese Competition Authority (AdC) Eduardo Frade, General Superintendent, Administrative Council for Economic Defence, CADE Brazil Kazuyuki Sugimoto, Chairman, Japan Fair Trade Commission Brent Snyder, Deputy Assistant Attorney General for Criminal Enforcement, United States Department of Justice Antitrust Division
12:30 - 13:00	ICN 2017 Work Products at a Glance Plenary
13:00 - 14:30	Lunch
13:45 - 14:30	ICN-troduction Side Session ICN Online Resources
	Side Session

14:30 - 15:45

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Social Media and Website Strategies

Breakout session | Agency Effectiveness Working Group

- How agencies communicate externally via social media and their websites and what value the agencies get from their use
- Siún O'Keeffe, Senior Strategy Advisor, Authority for Consumers and Markets, Netherlands (Chair)
- Cynthia Lagdameo, Counsel for international Antitrust, United States Federal Trade Commission (FTC)
- Raymond Ng, Senior Assistant Director, Competition Commission of Singapore
- Kristina Geiger, Deputy Director-General, Swedish Competition Authority
- Meriam Triki, Case-handler, Public Services Advisor, Tunisian Competition Council

Incentives and Strategy When Making Leniency Applications

Breakout session | Cartel Working Group

An effective leniency program facilitates both detection and deterrence—the two pillars on which cartel enforcement of any competition authority is founded. The BOS will discuss the incentives and strategies that are pursued by leniency applicants as to the choice of the jurisdiction for making the application or parallel application, in particular, if they have to pay compensation or face criminal sanctions.

- Anne Wachsmann, Partner, Linklaters, France
- Eduardo Caminati, Partner, Lino, Beraldi, Belluzzo e Caminati, Brazil
- Gerwin Van Gerven, Linklaters, Belgium
- Cholsoo Han, Lawyer, Yoon&Yang, Korea
- Weijer Verloren van Themaat, Partner, Houthoff Buruma, Netherlands
- Luis G. García Santos Coy, Partner, Creel, García-Cuéllar, Aiza y Enriquez, S.C., Mexico

Fines and Criminal Sanctions Against Cartels

Breakout session | Cartel Working Group

Sanctions are a tool to deter cartel activity. It is essential to understand the debate regarding the choice of criminal or civil/administrative sanctions for hard-core cartel conduct. The BOS will compare the records of both systems and will discuss what the implementation of each of the systems entails.

- María Ortiz, Member of the Board, Spanish National Authority for Markets and Competition (CNMC)
- Saiko Nakajima, Deputy Director, Planning Office, Investigation Bureau, Japan Fair Trade Commission
- Kris Dekeyser, Director, Policy and Strategy, DG Competition, European Commission
- Peter Whelan, Associate Professor in Law, University of Leeds, United Kingdom
- Gideon N. Mokaya, Manager, Enforcement and Compliance, Kenya Competition Authority
- Felipe Garcia, Head Advisor to the Superintendent Superintendence for Industry and Commerce, Colombia

Excessive Prices - is this a matter for competition regulation?

Breakout session | Unilateral Conduct Working Group

Most unilateral conduct laws are understood to prohibit excessive pricing under some circumstances, but the circumstances are unsettled. In contrast, some jurisdictions view excessive pricing enforcement as inconsistent with competition law. This session will address competition principles relevant to excessive pricing enforcement and present contrasting views.

- Patricia Brink, Director, Civil Enforcement, United States Department of Justice Antitrust Division
- Naoko Teranishi, Chief Deputy Director, Trade Practices Division, Japan Fair Trade Commission
- Alessandra Tonazzi, Director, International Affairs Office, Acting Director, EU Affairs Office, Italian Competition Authority
- Luc Gyselen, Managing Partner, Arnold Porter Kaye Scholer, Belgium
- Andrew Groves, Project Director, Competition and Markets Authority, United Kingdom

Online Vertical Restraints

Breakout session | Unilateral Conduct Working Group

Vertical restraints in digital markets, including in the online travel sector and the use of parity clauses, present issues of interest to competition agencies. The session will compare and contrast the approaches that agencies have taken.

- Marcus Bezzi, Executive General Manager, Competition Enforcement, Australian Competition and Consumer Commission
- Trine Osen Bergqvist, Deputy Head of Unit, Swedish Competition Authority
- Brigit Krueger, Head, General Policy Division, Bundeskartellamt, Germany
- James Musgrove, Partner, McMillan, Canada

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	Intensifying the impact of an investigation: An agency's toolbox
	Breakout session Special Project
	Cristina Camacho, Head of Cabinet of the President, Portuguese Competition Authority (AdC)
	Eduardo Frade, General Superintendent, Administrative Council for Economic Defence, CADE Brazil
	• Eduardo Prieto Kessler, Director of Competition, Spanish National Authority for Markets and Competition (CNMC)
15:45 - 16:15	Afternoon coffee
	Due Process and Transparency - an Agency Effectiveness Perspective
	Breakout session Agency Effectiveness Working Group
	Is there a 'gold standard' for due process and transparency in competition enforcement? This BOS will start with a presentatio from a major law firm on what in their view constitute a 'gold standard' for Due process and transparency. This will be contrasted with agency practices in a selection of agencies and jurisdictions.
	Kjell J. Sunnevåg, Director, External Relations, Norwegian Competition Authority (Chair)
	Paul O'Brien, , Counsel for International Antitrust, United States Federal Trade Commission (FTC)
	David Anderson, Partner, Berwin Leighton Paisner LLP, Belgium
	Rasul Butt, Senior Executive Director, Hong Kong Competition Commission
	Monique van Oers, Director of the Legal Department, Netherlands Authority for Consumers and Markets
	André Forte, Head of Other Restrictive Practices Unit, Portuguese Competition Authority (AdC)
	Sophie-Anne Descoubès, Adviser for International Affairs, French Autorité de la Concurrence
	Hassan Qaqaya, Senior Fellow, Melbourne Law School and Perdana University, Australia
	Sharpening Investigation Tools (Agencies-only session)
	Breakout session Cartel Working Group
16:15 - 17:30	Considering the secrecy in which national/global cartels flourish, the investigation needs to be professional and strategically planned in order to uncover the details of the cartel activity. The use of modern communication tools poses significant challenges to the competition authorities investigating cartels and may create the illusion of impunity. The BOS will look at new investigation instruments and techniques, such as whistle-blower programmes, the use of Open Source Intelligence (OSINT) an forensic IT and explore whether more traditional techniques, such as paper searches and interviews are still useful in the age o digitalisation.
	Makgale Mohlala, Manager, Cartels Division, Competition Commission of South Africa
	• Isabel López Gálvez, Head of Cartels and Leniency Unit, Spanish National Authority for Markets and Competition (CNMC)
	Peter Alstergren, Senior Adviser, Swedish Competition Authority
	• Tzu-Shun Hu, Deputy Director, Fair Trade Commission, Taiwan
	József Sárai, Head, International Section, Hungarian Competition Authority
	Pierre Rauchs, President, Competition Council, Luxembourg
	International Cooperation
	Breakout session Cartel Working Group
	International cooperation is the key to tackle cross border or global cartels. The BOS will explore how to improve exchange of information amongst agencies, the key moments and matters for coordination between agencies and discuss whether and when simultaneous international actions can be complementary, redundant or counterproductive.
	Antonio Capobianco, Senior Expert in Competition Law, OECD
	Hideyuki Shimozu, Senior Officer for Leniency Program, Japan Fair Trade Commission
	Andrey Tsyganov, Deputy Head, Federal Antimonopoly Service, Russia
	Teresa Moreira, Head, UNCTAD Competition Policy and Consumer Protection Branch
	Kürşat Ünlüsoy, Vice-President, Turkish Competition Authority
	• Parret Muteto, Chief Investigator in Mergers & Monopolies Division, Competition and Consumer Protection Commission

Parret Muteto, Chief Investigator in Mergers & Monopolies Division, Competition and Consumer Protection Commission (CCPC), Zambia

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	Challenges of Big Data and Unilateral Conduct
	Breakout session Unilateral Conduct Working Group
	Does big data create novel issues for unilateral conduct enforcement or call for new tools? If so, what are those issues, and what tools are needed?
	Bart Noe, Senior Enforcement Official, Netherlands Authority for Consumers and Markets
	George Cary, Partner, Clearly Gottlieb, United States
	Munesh Mahtani, Counsel, Google, United Kingdom
	Barbara Schulze, Head of Unit, International Cooperation Matters, Bundeskartellamt
	Carlos Ragazzo, Law Professor, FGV Rio, Brazil
	"Hot Topics" in Unilateral Conduct
	Breakout session Unilateral Conduct Working Group
	Competition/antitrust policy, enforcement, and litigation change over time, with vital issues constantly surfacing. Take a look at how the past year has set the stage for the new of today and trends of tomorrow.
	Jim Rill, Senior Counsel, Baker Botts LLP, US
	Ernst Ferdinandusse, International Relations Officer, DG Competition, European Commission
	Lucia Ojeda Cardenas, Partner, SAI Law & Economics, Mexico
	Pinar Akman, Professor, University of Leeds, United Kingdom
	Engaging Public and Private Partners in Deterrence: The case of bid-rigging in public procurement
	Breakout session Special Project
	Jorge Ferreira, Head of Anti-Cartel Unit, Portuguese Competition Authority (AdC)
	Vladimir Kachalin, Advisor to the Head, Federal Antimonopoly Serivce, Russian Federation
	• Daniel Wilcock, Assistant Deputy Commissioner, International Affairs Directorate, Canadian Competition Bureau
	Vinicius Marques de Carvalho, Partner and Attorney, VMCA, Brazil
	Conference Dinner (Conference attendees only)
19:00 - 22:30	Social Event
	Margrethe Vestager, European Commissioner for Competition – Keynote Address

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Thursday, 11 May

	State Restraints
	Side Session
	Eleanor Fox, Professor, New York University, United States (Moderator)
	 Monique Van Oers, Director, Legal Department, Authority for Consumers and Markets, Netherlands
8:00 - 8:50	Ekaterina Rousseva, DG Competition, European Commission
	Graeme Jarvie, Manager for International Affairs, Swedish Competition Authority
	 Andrey Tsyganov, Deputy Head, Federal Antimonopoly Service (FAS), Russia
	 Venkatasamy Sriraj, Deputy Director, Law, Competition Commission of India
	Non-price Effects in Merger Review
	Plenary Merger Working Group
	John Pecman, Commissioner, Canadian Competition Bureau (Moderator)
9:00 - 10:00	Isabelle de Silva, President, Autorité de la Concurrence, France
	Maureen Ohlhausen, Acting Chairman, United States Federal Trade Commission (FTC)
	Lars Sørgard, Director-General, Norwegian Competition Authority
	Cristina Caffarra, Vice President, Charles River Associates, United Kingdom
	Gesner Oliveira, Partner, GO Associados, Brazil
10:00-10:30	Morning coffee
	Advocacy in Public Procurement: how to assist procurement officials in designing and implementing competitive bids
	Breakout session Advocacy Working Group
	Based on a short hypothetical, this breakout session offers an opportunity for participants to brainstorm and exchange ideas about how competition authorities can assist procurement officials to design and implement procedures to ensure effective competition in public procurement. To encourage interaction the session will take the form of table discussions in smaller groups.
	 Mirta Kapural, Senior Advisor International and EU Cooperation Department, Croatian Competition Authority (Moderator)
	Juan Manuel Contreras, Head of Public Aids and Draft Regulation Unit, Spanish National Authority for Markets and Competition (CNMC)
	Ana Sofia Rodrigues, Chief Economist, Portuguese Competition Authority, AdC
	Márcio de Oliveira Júnior, Legislative Consultant, Brazilian Federal Senate
10:30-11.45	Andrey Zakataev, Counsel, Antimonopoly Law Office LLC, Russian Federation
	Ritchie Hutton, Head of Investigations, New Zealand Competition Commission
	Market Studies in Innovation-based and Novel Markets: Issues and perspectives
	Breakout session Advocacy Working Group
	Drawing on questions raised in the Advocacy Plenary Session, participants will be engage in table discussions about the specific challenges posed when undertaking market studies in innovation-based and novel markets, and the methods employed by authorities. To encourage interaction the session will take the form of table discussions in smaller groups.
	Johan Hedelin, Director, Advocacy Department, Swedish Competition Authority
	A Marsia Buana Dartnar Tazzini Fraira Advagadas Drazil
	Marcio Bueno, Partner, TozziniFreire Advogados, Brazil
	Ruben Maximiano, Senior Competition Expert, OECD



	Agency Effectiveness and Private Enforcement
	Breakout session Agency Effectiveness Working Group
	What implications private enforcement (damage actions) can have for agencies' investigations, decision-making process and efficiency.
	Rainer Lindberg, Head of Unit, Finnish Competition Authority (Chair)
	Rose Webb, Chief Executive Officer, Hong Kong Competition Commission
	Konrad Ost, Vice- President, Bundeskartellamt, Germany
	Miguel Mendes Pereira, Partner, Vieira de Almeida Associados, Portugal
	Marc Braithwaite, Assistant Director, Competition and Markets Authority, United Kingdom
	Non-price Effects in Merger Review - Experience-sharing
	Breakout session Merger Working Group
	The standard for evaluating the competitive impact of mergers is effect on price. For this breakout, leave your standards at the door and be prepared to grapple with less tangible measures of impact: the role of non-price dimensions of competition in merger analysis, including quality, innovation, product variety and service.
	Etienne Chantrel, Head of Mergers Unit, French Autorité de la Concurrence
	Tommaso Valletti, Chief Competition Economist, DG Competition, European Commission
	Bernardo Macedo, Managing Partner, LCA Consultores, Brazil
	Frank Montag, Partner, Freshfields, Germany
	Gene-oh Kim, Partner, Kim & Chang Law, Korea
	Mark Berry, Chairman, New Zealand Competition Commission
	Merger Notification: Guidance on nexus and thresholds
	Breakout session Merger Working Group
	Join us for this historic breakout discussion of changes to ICN's most prominent work product: the RPs on Merger Notification & Review Procedures. Building on the MWG's update to the RPs on nexus and thresholds, this session will focus on considerations for jurisdictions setting merger thresholds.
	Maria Coppola, Counsel for International Antitrust, United States Federal Trade Commission (FTC)
	Felipe Irarrázabal, President, Fiscalía Nacional Económica, Chile
	Ron Stern, NGA, United States
	Andreas Reindl, Counsel, Van Bael & Bellis
	Rinel Patel, Senior Adviser, Swedish Competition Authority
	Melanie Aitken, Managing Principal, Bennett Jones (US) LLP, Canada
	Strategic Thinking in Communicating for Deterrence: From planning to implementation Breakout session Special Project
	 Mariana Vital Morgado, Adviser to the President - Strategic Coordination and Projects, Portuguese Competition Authority (AdC)
	Karin Lunning, Acting Director-General, Swedish Competition Authority
	Tembinkosi Bonakele, Commissioner, Competition Commission, South Africa
	David Currie, Chairman, Competition and Markets Authority, United Kingdom
11:45 - 11:55	Room change break
	Advocacy Strategies to preserve Open and Competitive Markets in a Changing World
	Breakout session Advocacy Working Group
11.55-13:10	Participants will exchange experiences and strategies for how authorities can promote open and competitive markets in a shifting policy landscape. The session will draw on the AWG work on advocacy strategies and explaining the benefits of competition. To encourage interaction the session will take the form of table discussions in smaller groups.
11.33-13.10	Eduardo Pérez Motta, Partner, Agon Economía Y Derecho, Mexico
	Marianne Faessel, Adviser for International Affairs, French Autorité de la Concurrence
	Daniela Seeliger, Partner, Linklaters, Germany

• Jaegyu Park, Director General Competition Policy Bureau, Korean Fair Trade Commission

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Innovative Tools to Advocate and Promote Competition

Breakout session | Advocacy Working Group

This breakout session aims to foster experience-sharing among ICN members with regards to novel methods or mechanisms that agencies use in order to reach different audiences as part of their efforts to promote competition. To encourage interaction the session will take the form of table discussions in smaller groups.

- Michiel Denkers, Director, Competition Department, Authority for Consumers and Markets, Netherlands (Moderator)
- Fernando Carreño, Partner, Von Wobeser y Sierra, S.C, Mexico
- Anne Riley, Associate General Counsel Antitrust, Shell International
- Vicente Bagnoli, Partner Vincente Bagnoli Advogados and Professor of Law at Mackenzie University, Brazil
- Ivonne Santillán, Director of Legal Affairs and Internatoinal Cooperation, International Affairs Division, Comisión Federal de Competencia Económica (COFECE), Mexico
- Martha Martinez Licetti, Lead Economist and Global Lead, Competition Policy, Trade and Competitiveness, World Bank
 Group

Corruption and Bid-rigging

Breakout session | Cartel Working Group

Bid rigging and corruption both distort the aim of procurement processes and go against the basic tenets of competition law principles. While bid rigging is a form of anti-competitive agreement between similarly placed bidders, the corruption issues are even more intricate considering their effects on the level playing field. The BOS will deal with methods to detect red flag situations by identifying improper submissions made during procurement procedures and discuss ways to tackle such illicit conduct under competition rules.

- Jacques Steenbergen, President, Belgian Competition Authority
- Gosupamang D.T Masie, Manager, Legal and Enforcement, Botswana Competition Authority
- Roberto Chieppa, Secretary-General, Italian Competition Authority
- Carlos Mena, Head of Investigative Authority (Chief Prosecutor), Comisión Federal de Competencia Económica (COFECE), Mexico
- Natalie Harsdorf, Deputy Managing Director, Austrian Competition Authority (BWB)
- Mahmoud Momtaz, Head, Economic Case-handling Department, Egyptian Competition Authority

Fast Case Resolution Mechanisms

Breakout session | Cartel Working Group

The fight against cartels aims to end them and to deter other undertakings from cartelising. This BOS will present and compare different methods, such as settlement procedures, which aim the quick processing of cartel cases.

- Paulo Burnier, Commissioner, Administrative Council for Economic Defence, CADE Brazil
- Marvin Price, Director of Criminal Enforcement, United States Department of Justice Antitrust Division
- Eric Van Ginderachter, Director, Cartels, DG Competition, European Commission
- Pedro Marques Bom, General Director of Investigation, Portuguese Competition Authority (AdC)
- Harikumar Pillay, Director Enforcement Competition, Competition Commission of Singapore
- Véronique Thirion, Prosecutor General, Belgian Competition Authority

Crafting Merger Remedies: Success criteria and risk tolerance

Breakout session | Merger Working Group

Finding it hard to choose among the MWG's impressive breakout offerings? This discussion is the remedy you seek. Highlighting the launch of the ICN's acclaimed 2016 Remedies Guide, this session will explore key principles and guidance for sound merger remedy design and implementation.

- Michele Pacillo, Economist International Affairs Officer, Italian Competition Authority
- Toshiko Igarashi, Senior Officer for Mergers and Acquisitions, Japan Fair Trade Commission
- Rami Greiss, Executive General Manager, Merger and Authorisation Review, Australian Competition and Consumer Commission
- Alípio Codinha, Deputy Director, Merger Department, Portuguese Competition Authority (AdC)
- Liz Kraus, Deputy Director for International Antitrust, United States Federal Trade Commission (FTC)
- Josep Carpi Badia, Head, Mergers Case Support and Policy Unit, DG Competition, European Commission



	Public Interest Considerations in Merger Review
	Breakout session Merger Working Group
	Should there be more to merger review than competitive effects and consumer welfare? Yes, no, or maybe in some limited circumstances – join us for this interesting discussion on the role (if any) of public interest considerations in merger review. The session will explore the significant challenges in addressing public interest criteria alongside purely economic competition factors.
	Sheldon Mills, Senior Director, Mergers, Competition and Markets Authority, United Kingdom
	Cal Goldman, Partner, Goodmans LLP, Canada
	Gerardo Calderon-Villegas, Associate, Baker McKenzie, Mexico
	Magdeline Gabaraane, Director, Mergers and Monopolies Department, Botswana Competition Authority
	Vinod Dhall, Executive Chairman, Dhall Chamber, India
	Chia-Lin Yen, Head of International Affairs, Taiwan Fair Trade Commission
13:10 - 14:40	Lunch
	By younger agencies for younger agencies
	Side Session
	Arsenio M. Balisacan, Chairman, Philippine Competition Commission
	Allan Fels, Professor, University of Melbourne, Australia
	Bevan Narinesingh, Executive Director, Fair Trading Commission, Trinidad and Tobago
	NGA Engagement
13:55 - 14:40	Side Session
	Join us for a discussion on "The future of the NGAs in the ICN's second decade" following up on the results of the consultation with NGAs included in the final report on "The Future of the ICN in its Second Decade". Possible next steps on how NGAs can help achieve the ICN's second decade agenda will be suggested for debate. We have a terrific panel of three NGAs representing Europe, the Americas and Asia to guide us through the discussion. NGAs, this is your session, your future! NGAs and member agencies are welcome.
	Dina Kallay, Head of Competition (IPR, Americas And Asia-Pacific), Ericsson, Sweden
	Clara Ingen-Housz, Partner, Linklaters, Hong Kong
	Huy Do, Partner, Fasken Martineau DuMoulin, Canada
	Advocacy Strategy in Traditional and New Markets: Which Differences?
	Plenary Advocacy Working Group
	Diana Moss, Chair, American Antitrust Institute, United States (Moderator)
14:40 - 15:40	Rod Sims, Chairman, Australian Consumer and Competition Commission
	Nuno Rocha de Carvalho, Member of the Board, Portuguese Competition Authority (AdC)
	Gabriella Muscolo, Commissioner, Italian Competition Authority
	Han Li Toh, Chief Executive, Competition Commission of Singapore
	Francis Kariuki, Director General, Kenya Competition Authority
15:40 - 16:00	ICN/World Bank Advocacy Contest Awards Ceremony Plenary
16:00 - 16:30	Afternoon coffee
	An Outside View on Key Factors for Effective Agencies
	Plenary Agency Effectiveness Working Group
	Wililam Kovacic, Global Competition Professor of Law and Policy, George Washington University, United States
	(Moderator)
16.20 17.20	Annetje Ottow, Professor, University of Utrecht, Netherlands
16:30 - 17:30	Andreas Mundt, President, Bundeskartellamt, Germany
	Teresa Moreira, Head of Competition and Consumer Policies Division, UNCTAD
	Tembinkosi Bonakele, Commissioner, Competition Commission, South Africa
	António Gomes, Head of Competition Division, OECD
	Gilvandro Araújo, Acting President, Administrative Council for Economic Defence, CADE Brazil



	Roundtable Mesa Redonda
	Side Session in Portuguese Sessão em português
	Margarida Matos Rosa, President, Portuguese Competition Authority (Moderator)
17:40 - 18:40	Johannes Laitenberger, Director-General, DG Competition, European Commission
	Gilvandro Araújo, Acting President, Administrative Council for Economic Defence, CADE Brazil
	António Gomes, Head of Competition Division, OECD
	Teresa Moreira, Head of Competition and Consumer Policies Division, UNCTAD

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Friday, 12 May

	The Analytical Framework for Evaluating Unilateral Conduct
	Plenary Unilateral Conduct Working Group
9:00-10:00	Deborah Garza, Partner, Covington & Burling LLP, United States (Moderator)
	Andrea Coscelli, Acting Chief Executive, Competition and Markets Authority, United Kingdom
	Cecilio Madero, Deputy Director-General, DG Competition, European Commission
	Michal Halperin, Director-General, Israel Antitrust Agency
	Devender Kumar Sikri, Chairperson, Competition Commission of India
10:00-10:30	Morning Coffee
	2016 ICN/WBG Advocacy Contest: Innovative advocacy strategies to address market challenges
	Breakout session Advocacy Working Group
	This breakout session will be an opportunity for ICN/WBG advocacy contest winners to share their advocacy stories in more detail and, most importantly, to discuss successful methods, strategies and messages that other agencies can employ in their own advocacy activities.
	Economists of Scale and Scope – the Role of Expert Economists for Effective Enforcement
	Breakout session Agency Effectiveness Working Group
	Exploring common and useful components on how economic thinking and economic analysis could be incorporated into agencies' investigations and decision-making process.
	Liberty Mncube, Chief Economist, South African Competition Commission (Chair)
	Roar Gjelsvik, Senior Economic Advisor, Norwegian Competition Authority
	Renée Duplantis, Principal, The Brattle Group, Canada
	Ana Amante, Director, Restrictive Practices Department, Portuguese Competition Authority (AdC)
	• Thomas Ross, Professor, UPS Foundation Professorship in Regulation and Competition Policy, University of British Columbia, Canada
	Staff Training
	Breakout session Agency Effectiveness Working Group
	Learn from approaches and best practices on staff training programmes, adopted by competition agencies
10:30 - 11:45	Smita Jhingran, Secretary, Competition Commission of India (Chair)
	Hardin Ratshisusu, Deputy Commissioner, South African Competition Commission
	Susan Philp, Director, International, Australian Competition and Consumer Commission
	Akira Fujino, Deputy Director, International Affairs Division, Japan Fair Trade Commission
	Sabine Zigelski, Senior Competition Expert, OECD
	Julieta Coca, Programme Management Officer, UNCTAD Competition Policy and Consumer Protection Branch
	Lourenço Ventura, Assistant Legal Director, Competition and Market Authority
	The Role of Efficiencies in Merger Analysis
	Breakout session Merger Working Group
	This session will explore the role that efficiencies should play in merger analysis, how agencies can determine whether efficiency claims are merger-specific, substantiated, and sufficient to offset the merger's anticompetitive harms. Efficiency amateurs and aficionados welcome; you won't find a more efficient breakout at this conference!
	Bjorn Vroomen, Head of Merger Unit, Authority for Consumers and Markets, Netherlands
	Kathleen Bradish, Assistant Chief, Foreign Commerce, United States Department of Justice Antitrust Division
	 Nathalie Jalabert-Doury, Partner, Mayer Brown (Paris), France
	 Jonas Koponen, Partner, Linklaters, Belgium
	Joaquim Caimoto Duarte, Counsel, Uría Menéndez, Portugal



	Meeting of the Unilateral Conduct Working Group
	Breakout session Unilateral Conduct Working Group
	What are the priorities and objectives of the Unilateral Conduct Working Group in 2017-2018? This Working Group meeting will be a fully interactive session moderated by the Working Group co-chairs.
	• Tim Longman, International Counsel, United States Department of Justice, Antitrust Division
	Vian Quitaz, Legal Adviser, Policy and International, UK Competition and Markets Authority
	Marcus Bezzi, Executive General Manager, Competition Enforcement, Australian Competition and Consumer Commission
	Deterrence: the role of private enforcement
	Breakout session Special Project
	Mário Marques Mendes, Partner, Gómez-Acebo & Pombo, Portugal (Moderator)
	Eddy de Smijter, Head of International Unit, DG Competition, European Commission
	Terry Calvani, Of Counsel, Freshfields Bruckhaus Deringer, United States
	Ori Schwarz, Chief Legal Counsel, Israel Antitrust Authority
11:45-12:05	Room change break
12:05 - 12:35	 Implementation in the ICN Plenary Randy Tritell, Director of International Antitrust, United States Federal Trade Commission (FTC) (Moderator) José Marín Quemada, Chairman, Spanish National Authority for Markets and Competition (CNMC(Hiroshi Yamada, Deputy Secretary-General for International Affairs, Japan Fair Trade Commission
	 Anna Poznyakova, Deputy Head of Department for International Economic Cooperation, Federal Antimonopoly Service (FAS), Russia Arsenio M. Balisacan, Chairman, Philippine Competition Commission
12:35 - 13:05	Closing session Plenary • Margarida Matos Rosa, President, Portuguese Competition Authority (AdC) • Andreas Mundt, President, Bundeskartellamt, Germany • Devender Kumar Sikri, Chairman, Competition Commission of India
13:05 - 15:00	Lunch
13:05 - 15:00	Meeting of the Steering Group Meeting
15:00	Douro River Cruise (Delegates and Spouses/Partners welcome) Social Event