Extracted from A/64/6 (Sect. 12) - Proposed programme budget for the biennium 2010-2011, Section 12, Trade and development

Executive direction and management

Table 12.8**Objectives for the biennium, expected accomplishments, indicators**of achievement and performance measures

Objective of the Organization: To enable UNCTAD to be of further service to its member States and to ensure full implementation of the legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources.

Expected accomplishments of the	
Secretariat	Indicators of achievement
(a) Increased recognition by member	(a) Number of member States
States of the relevance of the work of	represented at the annual sessions of the
UNCTAD	Trade and Development Board
	Performance measures
	2006-2007: 120 member States
	Estimate 2008-2009: 120 member States
	Target 2010-2011: 125 member States
(b) Mandates are effectively	(b)(i) Full implementation of
implemented	recommendations arising from evaluations
	endorsed by UNCTAD intergovernmental
	bodies within established deadlines
	Performance measures
	2006-2007: 100 per cent implementation
	Estimate 2008-2009: 100 per cent
	implementation
	Target 2010-2011: 100 per cent
	implementation
	(ii) Percentage of Accra Accord
	mandates implemented or under
	implementation
	Performance measures
	2006-2007: not applicable
	Estimate 2008-2009: 95 per cent
	Target 2010-2011: 100 per cent
(c) Improvement in the mainstreaming	(c)(i) Increased number of initiatives
of gender perspective in the work of	mainstreaming a gender perspective in the
UNCTAD	work of UNCTAD
	Performance measures
	2006-2007: 10 initiatives
	Estimate 2008-2009: 8 initiatives
	Target 2010-2011: 10 initiatives

	(ii) Increased percentage of women benefiting from UNCTAD activities
	<i>Performance measures</i> 2006-2007: not applicable Estimate 2008-2009: 35 per cent of
	participants at UNCTAD training courses, seminars and workshops are female
	Target 2010-2011: 40 per cent of participants at UNCTAD training courses, seminars and workshops are female
(d) Programme of work is effectively managed	(d)(i) Efficient and effective utilization of resources in accordance with United Nations policies and procedures
	Performance measures 2006-2007: 99 per cent expenditure compared with funds available Estimate 2008-2009: 99 per cent expenditure compared to funds available Target 2010-2011: 98 per cent expenditure compared to funds available
	(ii) Timely delivery of output and services
(e) Timely recruitment and placement	Performance measures 2006-2007: not applicable Estimate 2008-2009: 89 per cent of the planned outputs delivered Target 2010-2011: 91 per cent of the planned outputs delivered
(e) Timely recruitment and placement of staff	(e) Reduction in average number of days that a Professional post remains vacant
	Performance measures 2006-2007: 180 days Estimate 2008-2009: 150 days Target 2010-2011: 120 days
(f) Improved geographical representation and gender balance of staff	(f)(i) Increased percentage of staff recruited from unrepresented and under- represented member States in UNCTAD
	<i>Performance measures</i> 2006-2007: 7.5 per cent Estimate 2008-2009: 8 per cent Target 2010-2011: 8 per cent

	(ii) Increased percentage of women at
	the Professional level and above for
	appointments of one year or more
	Performance measures
	2006-2007: 36.5 per cent
	Estimate 2008-2009: 37.5 per cent
	Target 2010-2011: 50 per cent
(g) Increased timeliness of submission	(g) Increased percentage of pre-session
of documentation	documents submitted in accordance with the required deadline
	Performance measures
	2006-2007: 27 per cent submitted on time
	Estimate 2008-2009: 50 per cent submitted
	on time
	Target 2010-2011: 90 per cent submitted on
	time